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Light at the end
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New Zealand
Dismantling the
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The world
it buys around
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Tomorrow's Weekend FT
Barcelona: giving the people
Coke and circuses



NEWSPAPER
of the YEAR

FINANCIAL TIMES

Friday July 24 1992

EUROPE'S BUSINESS NEWSPAPER

D8523A

Relief for pound as calm returns to markets

Calm returned to financial markets as the pound enjoyed a temporary respite. However, a rise in Spain's key interest rate to 13 per cent from 12.4 per cent means that sterling's woes may not be over. The move leaves Britain as one of the few members of the European monetary system which has not tightened monetary policy in the wake of last week's rise in the German discount rate. Page 18

Carrington ready for talks: European Community peace mediator Lord Carrington is prepared to go ahead with talks next week with representatives of the three warring factions in Bosnia, in spite of their failure to respect the latest ceasefire. Page 2

Euro Disney expects a loss: Euro Disney, dogged by bad publicity since opening its FFR-4bn (\$470m) theme park outside Paris in April, confirmed it was on course to report a loss in the current financial year. Page 19; Lex, Page 18; Results, Page 20

Receivers called in: Matrix Churchill, UK-based machine tool builder at the centre of allegations about illegal exports to Iraq, went into receivership. Page 6

EC inflation drops: The European Community's average inflation rate fell from 4.8 per cent in May to 4.5 per cent last month, with only Greece going against the downward trend. Page 2

Loss at Digital Equipment: US computer manufacturer Digital Equipment reported a \$1.85bn fourth quarter loss, including restructuring charges of \$1.5bn, as it planned to axe jobs and plants. Page 19

Palestinian leader killed: Walid Khalid, spokesman for the Fatah Revolutionary Council, the most extreme Palestinian group, was shot dead in Beirut. Page 3

Brazil hits profits: Whirlpool, Michigan-based manufacturer of large domestic appliances, saw an 8 per cent decline in second-quarter profits, to \$53m after tax, because of economic and political difficulties in the Brazilian market. Page 21

Profits up at RJR Nabisco: US tobacco and food group RJR Nabisco, taken private through a leveraged buy-out in 1989, posted second-quarter profits of \$97m after-tax, up from \$78m a year earlier because of a reduction in interest expenses. Page 21

Minimum prices: Wellcome Trust, the charity which is selling around half its 73.5 per cent stake in Wellcome, the drug group, said that it would not sell shares below 50p. Page 18; Lex, Page 18

Forecast overtaken: John Fairfax Holdings, Australian newspaper group, expects to exceed the profit forecast for 1991-92 published in its pre-floatation prospectus earlier this year, despite the Australian economy's slow recovery from recession. Page 21

'Green tax' considered: Mexico is considering a trade-related "green tax" to pay for cleaning the environment. It is to spend \$400m on sites at the US-Mexican border, where hundreds of foreign companies have factories. Page 4

Trade pact sought: Trade ministers from Mexico, Canada and the US meet tomorrow in Mexico City in an attempt to resolve differences over the proposed North American Free Agreement. Page 4

Fare wars hit airlines: USAir Group, US airline in which British Airways plans to invest \$750m in return for a potential 44 per cent equity stake, reported increased losses in the second quarter of \$84.5m because of domestic fare wars. Page 19

Salomon's best result: Wall Street securities house Salomon reported second-quarter after-tax operating earnings of \$775m, the best three-month performance in the group's history and a clear sign that it has recovered from last year's bond trading scandal. Page 20

German project for Elf: French oil group Elf Aquitaine and steel and engineering group Thyssen confirmed they had won a DM65bn (\$45.5bn) contract to take over and modernise eastern Germany's main petrol station network and build an oil refinery there. Page 20

New editor for The Times: Simon Jenkins will be succeeded as editor of The Times of London by his deputy, Peter Stothard, when he stands down in October.

Crickets: Pakistan were 165 for eight at the end of the first day of the fourth Test against England at Headingley, Yorkshire.

STOCK MARKET INDICES			
FTSE 100	2,398.5	(+11.8)	
Yield	5.18		
FTSE Eurostoxx 100	1,958.28	(-1.44)	
FTSE All-Share	1,148.11	(+0.46)	
Nikkei	16,038.94	(+497.50)	
New York Composite	2,278.23	(+1.62)	
Dow Jones Ind. Ave.	2,278.23	(+1.62)	
S&P Composite	418.94	(+0.01)	
US LUNCHTIME RATES			
Federal Funds	3.1/4		
3-mo T-bill	5.18%		
Long Bond	10 1/8		
Yield	7.54%		
LONDON MONEY			
3-mo interbank	10 1/4	(10 1/4)	
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NEWS: EUROPE

Carrington urges further talks

By Robert Mauthner,
Diplomatic Editor, in London,
Laura Silber in Belgrade
and Michael Littlejohns
in New York

LORD Carrington, the European Community's peace mediator on Yugoslavia, yesterday made clear that he was prepared to go ahead with planned talks next week, with representatives of the three warring factions in Bosnia, in spite of their failure to respect the latest ceasefire.

His office said a letter had been sent on his behalf to Mr Alija Izetbegovic, Bosnia's Moslem president, Mr Radovan Karadzic the Serb leader, and Mr Mate Boban, the region's Croat leader, inviting them to London. "The ball is now in their court," Lord Carrington said in a television interview. Expressing his dismay at the repeated violation by all parties of the ceasefire agreement signed in London last Friday, Lord Carrington's letter said it was no longer good enough for the warring parties to blame each other. "No one is blameless," it said. In the interview, Lord Carrington confirmed earlier statements that he would change his approach to the peace talks. If the warring parties wanted to come, he would try to focus their attention on working out constitutional arrangements, rather than first trying to negotiate a ceasefire agreement, he said.

It is by no means clear, however, whether the three sides are prepared to accept such a procedure, since all of them still appear to believe that they can make bigger gains by force of arms than through peaceful negotiations.

Referring indirectly to the criticism expressed by Mr Boutros Boutros Ghali, the UN secretary-general, of the lack of co-ordination between the EC and the UN peace-keeping and peace-making operations in Bosnia, Lord Carrington said he had no objection to a widening of the EC peace conference.

It is understood that Mr Douglas Hurd, the British foreign secretary and current chairman of the EC, gave Mr



A Bosnian woman is helped by fellow prisoners after fainting during an exchange of captives between Serbs and Bosnians on the front line near Sarajevo yesterday. She was one of a group of people that had been held for 20 days.

Boutros Ghali an assurance, during talks in New York on Wednesday night, that a UN representative would be welcome to take part in any of the EC-sponsored peace talks on Yugoslavia.

However, in New York, a UN spokesman emphasised that Mr Boutros-Ghali remained opposed to the EC peace conference's plan, endorsed by the Security Council, to place under UN supervision heavy weapons held by the warring factions in Bosnia-Herzegovina.

The Security Council last night scheduled further private

consultations on the question. Referring to a written report, in which the secretary-general rejected the plan and criticised the procedures that produced the London agreement, the spokesman said those views had not changed.

This contrasted with Mr Hurd's remarks to reporters late on Wednesday, before he boarded a plane in New York for Manila, that the secretary-general's reservations could be overcome. However, Mr Hurd insisted that international control of heavy weapons in Bosnia was essential to any peace settlement.

Meanwhile, Serb irregulars continued to battle with Bosnian Moslem and Croat forces in Sarajevo, the Bosnian capital, and throughout the republic. The Serbs are trying to wrest from mainly Croat forces the control of the key towns of Derventa, Bosanski Brod and Brocko, northern Bosnia, to secure a corridor linking Serb-controlled territories.

Moslem defenders of Gorazde, eastern Bosnia, again sent radio messages appealing to the outside world for help. Some 70,000 people have been trapped in the city, the last moslem stronghold in Bosnia, for two months.

In Bonn, Mr Helmut Kohl, the German chancellor, said he had written to all his EC partners asking them to reconsider their reluctance to share the growing refugee problem equally among all 12 member states.

He hit out at his European partners for being too slow to recognise breakaway Yugoslav republics last year, but Mr Kohl stressed that no western state planned to send combat troops to end the bloodshed in the region and that the only hope for peace lay in political pressure.

NEWS IN BRIEF

Spanish interest rates raised

THE BANK of Spain yesterday raised its benchmark intervention rate from 12.4 per cent to 13 per cent in an effort to dilute, in advance, the inflationary effects of a series of direct and indirect tax increases announced by the government on Tuesday, writes Peter Bruce in Madrid.

Spain's biggest bank, Banco Bilbao Vizcaya, immediately followed by raising its prime lending rate from 13 per cent to 13.5 per cent and most other banks are likely to follow.

The government's emergency fiscal package, designed to stem unexpectedly sharp increases in its deficits this year, included a VAT increase from next month of 2 percentage points to 15 per cent. That will force year-end inflation to at least 6.5 per cent, well wide of the 5.5 per cent target.

Yesterday's interest rate rise places official rates higher than they have been since May 1991.

Honecker may return soon

Mr Erich Honecker, the former East German leader, may soon be returned to Germany, where he faces arrest on charges associated with 49 deaths on the former East-West German frontier, writes Christopher Parkes in Bonn.

Chancellor Helmut Kohl said there had been "visible movement" and that a solution could be found soon, but he could not say when Mr Honecker might be sent back from Moscow.

The former communist chief, fled to Moscow in March, 1991, and was given sanctuary in the Chilean embassy there last December.

The German Foreign Ministry said talks between the Chilean and Russian governments had reached the point where there were signs of a solution. Mr Honecker's lawyer said reports that he could be expelled this weekend were "bare-faced lies." Mr Honecker would not leave of his own free will, he added.

Brussels aid for customs agents

The European Commission announced plans yesterday to provide Ecu30m (\$40.5m) in emergency aid for customs agents whose jobs will disappear when EC border controls are removed, Reuters reports from Brussels.

The money, which must be approved by EC governments, would help create new jobs and business opportunities in 1993 in the worst-hit border areas.

More than 60,000 private customs agents stand to lose their jobs when all formalities on intra-EC trade are wiped out next January 1. They have staged a series of strikes and other protests this year to demand compensation.

The Commission announced in May that it hoped to provide up to Ecu400m to retrain or re-employ customs agents, most of it coming from existing EC funds, earmarked for regional development.

Bus strikers halt Athens traffic

Traffic in Athens came to a standstill yesterday when striking public transport workers marched in protest against the sacking of 1,200 people by the state bus company, Reuters reports from Athens.

Buses disappeared from the Greek capital and commuters who used cars or taxis were trapped in huge jams.

The union representing the bus workers said its 6,000 members would continue to strike until the conservative government rescinded the sackings, aimed at cutting deficits at the heavily indebted company.

EC spending cuts proposed for next year

By Andrew Hill in Brussels

EUROPEAN Community budget ministers yesterday agreed to scale back Commission spending proposals for 1993, overruling the wishes of poorer member states.

Ministers agreed that total EC spending should be cut from Ecu63.1bn (\$85.18bn) this year to Ecu62.9bn in 1993. However, the draft budget now goes to the European parliament which has the power to make substantial amendments.

Negotiations over next year's budget are separate from the fierce debate over the 1993-97 budget proposals going on among foreign and finance ministers. But wealthier countries are still likely to use yesterday's deal to back their claim that the EC has money to spare. They say there is no need to increase the contributions of member states on the scale suggested by Brussels in its five-year plan.

Proposed expenditure for 1993 would be equivalent to a contribution from member states of just 1.09 per cent of gross national product - well below the current revenue ceiling of 1.2 per cent.

The Commission has said the ceiling must be increased to

1.37 per cent by 1997, but richer countries argue there is plenty of "headroom" under the current ceiling.

One element in the draft budget likely to be attacked in the European parliament is decision to omit a specific figure for the "cohesion fund" to help poorer EC economies catch up with their richer counterparts.

The ministers included a specific line for a cohesion fund in the 1993 draft, but rejected the Commission's suggested figure of Ecu1.65bn, despite the protests of Greece, Portugal, Ireland and Spain, which would benefit most.

The maximum committed spending under the draft agreed yesterday would drop from Ecu66.6bn this year to Ecu65.7bn in 1993. That compares with the Commission's proposal that commitments should rise to Ecu69.3bn.

The proposed budget gives effect to the reform of the common agricultural policy, but will involve cuts in other areas. For example, even before the link was made in the draft, the European consumer organisation was complaining that funding designed for consumer protection had been halved.

Rise in jobless worries Brussels

By David Buchan in Brussels

THE LATEST drop in the European Community's average inflation rate was welcomed yesterday by EC officials. However, they are increasingly concerned about the steady rise in unemployment.

Consumer prices fell, on an annual basis, from 4.8 per cent in May to 4.5 per cent last month, with only Greece going against this downward trend, according to Eurostat, the EC statistics office. But, at the same time, unemployment is expected to average 9.5 per cent this year and to rise further next.

EC officials express some dismay that sluggish Community growth, forecast at only 1.75 per cent this year, may continue into next year as a result of German interest rates. However, the Commission is still officially predicting an expansion in the EC economy of at least 2.25 per cent in 1993. This is preventing many EC governments making an early start to curb public borrowing and expenditure, as they are required to do by the economic and monetary union provisions of the Maastricht treaty.

Also, in recent meetings of EC finance ministers, most other governments have supported a long-haul approach to improving efficiency in the EC economy, even though cutting industrial subsidies and removing rigidities in the labour market are politically hardest to achieve at a time of low growth and rising joblessness.

Mr Jacques Delors, Commission president, has said the best response, at the Community level, to the criticism that Maastricht's Emu provisions are "deflationary", is to channel more aid to southern EC states. These, as in the recent past, would buy more investment goods from the north.

This, in essence, is the macro-economic strategy behind the new cohesion fund for poorer Mediterranean countries plus Ireland, which the Commission is due to propose formally next week.

France unveils Maastricht campaign

By Alice Rawsthorn in Paris

THE French government yesterday unveiled a FF25m (\$2.56m) advertising campaign to persuade the French people to vote in favour of the Maastricht treaty on European union in the forthcoming national referendum.

The campaign, which kicks off on Monday under the slogan "L'Europe est adulte. Donnez-lui sa majorité" ("Europe has grown up. Give it a majority"), is by far the most ambitious promotional programme undertaken by any government so far in the Maastricht debate.

It will include five television commercials, each featuring a series of commentators speaking in favour of European union, radio advertising and posters placed on 6,814 billboards across France. Full page advertisements will be

placed in 75 French daily papers next Wednesday.

The campaign has been co-ordinated by Mr Jacques Séguela, director of the Roux-Séguela-Cayzac et Goudard advertising agency in Paris. It is a close associate of President François Mitterrand.

Mr Séguela has orchestrated marketing campaigns for both the Socialist party and the president in recent elections.

A "yes" vote in the Maastricht referendum, which takes place on September 20, is seen as critical to the credibility of the socialists in the approach to next year's National Assembly elections.

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Strikes put strain on Polish austerity

By Christopher Bobinski
in Warsaw

POLAND'S tight monetary policies are coming under threat from the country's most serious waves of industrial unrest since economic changes began three years ago.

As strikes by coal and copper ore miners continue, an important western investor, Fiat, is also faced with a stoppage for the first time.

Workers at the FPM plant in Tychy, which is being sold to the Italian motor group, went on strike on Wednesday to demand that their wages should correspond to those paid by Fiat to workers in its plants elsewhere.

Fiat produces its Cinquecento car at FPM and the autumn should see the completion of an agreement under which it has agreed to commit nearly \$20n to the plant in exchange for a 50 per cent share of the equity.

The strike followed a stoppage which started on Monday by some 40,000 workers at the copper-producing combine at Lubin in western Poland.

The miners are demanding a 30 per cent wage rise, which can only be paid if the government eases prohibitive tough wage controls.

Ms Hanna Suchocka, the new prime minister, told the senate, parliament's second chamber, yesterday that the government would not permit settlements which "would favour one group of workers at the cost of other groups".

A strike also began at the Zolowka coal mine, one of the largest pits in the Rybnik mining region in southern Poland which had remained unaffected by last week's stoppages in about 15 pits elsewhere.

The coal industry is already reporting financial losses, and pay concessions would imply a return to government subsidies.

These would place an additional burden on the budget where the present ceiling for the deficit of 5 per cent of gross domestic product is seen by the International Monetary Fund as a key element of a forthcoming agreement on renewed Polish access to credit worth \$1.6bn.

Real wages in Poland in the first five months of the year fell by 5 per cent compared with the same period last year, while money supply has contracted by 1 per cent since the beginning of the year.

Czechs and Slovaks take legal road to break-up of federation

By Ariane Genillard in Prague

CZECH and Slovak leaders will begin drafting a law on the break-up of Czechoslovakia, after agreeing the formal abolition of the 74-year-old state early yesterday.

Meeting for the fifth time since June's elections, Mr Vaclav Klaus, the Czech prime minister, and Mr Vladimir Meciar, his Slovak counterpart, agreed to propose to the federal parliament by September 30 "a law on the federation's abolition and on settling the property and other related issues."

The draft law will offer

several alternatives for deciding the country's break-up. These would include an agreement between the two republics' parliaments, a declaration by the federal assembly or a referendum.

It will offer more flexibility than the current federal constitution, which allows a divorce between the two republics to be decided only by a referendum.

Yesterday's agreement emphasised the intention of both sides to ensure a constitutional and orderly break-up of the country. But unilateral steps, such as the adoption of a Slovak

constitution planned for late August, could bring a de facto end to the federation sooner than expected.

Czech and Slovak leaders will remain faced with the difficult task of dividing the assets and liabilities of the federation. Speaking to bankers in London this week, Mr Vladimir Dlouhy, the Czech industry minister, said the Czech republic would be ready to assume the federation's entire \$9.3bn foreign debt.

According to Mr Klaus, yesterday's negotiations also focused on the possibility of creating a customs union between the two republics

based on free flow of capital, labour and goods. But no agreement was reached on the controversial issue of whether a common currency should be maintained.

"We were not able to come to any final solution... it will be subject to further study and discussion," Mr Klaus said.

According to an earlier post-electoral agreement, the two republics will have separate budgets from next January.

Slovakia hopes to pass a full constitution in August. The Czech republic will follow suit and prepare its own. Mr Klaus said on Wednesday.

Germany reports crime wave in east

GERMAN border police said yesterday that crime was soaring on the country's eastern frontiers as illegal immigrants, car thieves and drug smugglers exploited the lack of border controls, Reuters reports from Dresden.

German border police caught 17,900 people trying to cross from Poland and Czechoslovakia in the first six months of this year compared with 16,319 for the whole of 1991. "The number coming across has risen dramatically. It's doubled or even trebled," said Mr Fredi Ritz, a senior officer in Germany's paramilitary border police.

Gang smuggling in east Europeans were asking for up to \$1,000 to take Romanians across the border. Car thieves have stolen some 80,000 vehicles from Germany and taken them into Poland and Czechoslovakia.

Germany 'should consider effects of interest rate rise'

GERMANY should consider its neighbours' monetary problems when setting interest rates, Mr Michel Sapin, the French finance minister, said yesterday. However, he thought the markets had over-reacted to last week's rise in the Bundesbank's discount rate.

His warning, which highlights French sensitivities in the run-up to the September 30 referendum on the Maastricht treaty, came during a regular meeting with Mr Theo Waigel, German finance minister, which was also attended by the presidents of the two countries' central banks.

France must "understand what is at stake in German unification and its economic consequences and it is absolutely necessary that the German authorities also keep in mind the external conse-

quences of their decisions on internal matters," said Mr Sapin.

"We must understand the problems of German and Germany must understand the problems of France," he said.

The French government fully understood that the Bundesbank had done its best to restrict the impact of its monetary tightening to Germany, by choosing to raise the discount rate - which only affects a limited amount of commercial bank borrowings from the central bank - rather than a more important official rate.

"I would have liked things to be understood this way by all the markets, which have shown a disproportionate anxiety over the sense of the decision," said Mr Sapin. The German rate rise was followed by a renewed fall in the dollar's value and in equity prices across Europe. However, Mr Sapin believed that Monday's intervention by the leading central banks to support the dollar was well timed and co-ordinated.

Mr Helmut Schlesinger, the Bundesbank's president, accepted that France already had high real interest rates, but stressed that German monetary stability was important to the world economy. The Bundesbank would watch the progress of German money supply and "draw the conclusions at the appropriate moment," said Mr Schlesinger.

Taking the one-stop shop to St Petersburg

By John Thornhill

BRITAIN'S agriculture minister, Mr John Gummer, flies out to Russia and the Baltic States tomorrow on a flag-waving tour. But there will be few British businesses to visit.

Amid much publicity last September, Mr Gummer summoned the great and the good of the UK retail trade to a breakfast meeting to discuss ways of developing the former Soviet Union's food business. At that time, Mr Gummer did little to dispel the impression

that there would soon be Safeway stores in Sverdlovsk and Tesco stores in Tomsk, as one newspaper duly reported.

But, almost a year on, little has happened.

Only the privately-owned Littlewoods group has so far moved into Russia, opening two stores in St Petersburg last year.

But an unlikely British investor has been Sid Shaw, a doggedly persistent entrepreneur who runs Elvish Yours, a shop selling kitsch Elvis Presley memorabilia in Shore-ditch High Street.

Earlier this month, Mr Shaw opened a 2,000 sq ft "Super" store on Prospekt Smirnova in St Petersburg as a joint venture with a local co-operative. The store sells a hotch-potch of western goods, ranging from flea collars and cider to car repair kits, for either roubles or dollars. He expects it to take \$2m in its first year.

Why does Mr Shaw want to open shops in Russia? "Why did anyone set off to California with a shovel?" he responds.

But Mr Shaw complains that he has received little support from the UK government or

industry. He says he has contacted hundreds of companies seeking supplies to export but has met with a miserable response from most. "I have struggled for two years against Russian bureaucracy and British intransigence," he says. "This country is run by bloody accountants who have no imagination."

The British Food Export Council has agreed to help Mr Shaw find backers but says it is not surprising that he has not yet met with a more encouraging response. "He has a very jaundiced view of Brit-

ish suppliers, but you do not deal with someone you do not know," says David Gray, marketing manager at the BFEC. "At the end of the day, exports have to be based on a more centrally planned approach."

Mr Shaw has spent \$300,000 (\$262,000) on developing the Super store but has plans to open another ten, from cash flow - he has received no backing from any banks. He says Russia is in a state of "economic anarchy" at the moment and it needs unconventional men and methods to succeed there.



Sid Shaw: pioneering Shore-ditch sales pitch

South Africa begins tense countdown

by Michael Holman in Johannesburg

CONFRONTATION between the South African government and the main black opposition alliance looked inevitable yesterday following the collapse of efforts to avert a general strike in August 3.

Mr Cyril Ramaphosa, the secretary general of the African National Congress (ANC), at a press conference urged "millions" of South Africans to "overwhelmingly demonstrate" that the De Klerk regime stands isolated as a white minority attempting to cling to power.

Other political and trade union leaders also rallied support for what they described as a "week of unprecedented action" to ensure a speedy transition to democracy in South Africa.

Mr Ramaphosa said the week of action would begin with a two-day general strike, followed by a day of demonstrations, occupations and marches, with further protests during the rest of the week.

Chief Mangosuthu Buthelezi, the Inkatha Freedom Party leader, condemned the strike plan, saying: "As long as the ANC keeps on generating tension through mass action, there is no way we can get anywhere near resolving the problem of violence."

Talks between the Congress of South African Trade Unions (Cosatu), the largest union group, in the country, and the South African Communist Party (SACP), an umbrella employers' body, broke down on Wednesday night. The two sides had been meeting for the past two weeks in an effort to avoid the general strike and to break the constitutional deadlock.

Mr Ramaphosa, in an indirect appeal to Mr Cyril Vance, the UN special envoy, warned that the current "tense atmosphere" made international monitoring "imperative". Mr

Vance, on a 10-day visit to South Africa, will advise the UN Security Council on whether the world body can help end violence and break the deadlock in negotiations. Thousands of protesters have already been taking to the streets in the mass action campaign led by the ANC and the Cosatu, so far without serious incident.

But concern about the capacity of the police to handle protest on a larger scale was heightened yesterday by a report which portrays the force as incompetent.

British investigators sharply criticised the South African Police's (SAP) handling of last month's killings at Boipatong, but said they had found "no evidence of direct police complicity in the massacre itself".

The investigators, led by Mr P A Waddington, director of criminal justice studies at Reading University, also said that "inquiries in Boipatong have been obstructed throughout by the hostility and non-cooperation of residents, apparently at the behest of the African National Congress (ANC)".

There is no evidence, say the investigators, that police had any forewarning of the attack. The 50-page report, compiled with the assistance of two London detectives, is scathing in its assessment of the police: "To judge from Boipatong... the SAP suffers serious organisational problems, and lacks 'adequate mechanisms for internal and external accountability, since they seem unable or unwilling to establish what action was taken by whom with what result', says the report.

The ANC described the report as "a damning indictment of the standards of policing in South Africa". Mr Herens Kriel, minister of law and order, said that the government and police took the investigation's findings "very seriously indeed", adding that he had asked the SAP commissioner for an urgent report.



South African Communist party leader Chris Hani (left), ANC secretary-general Cyril Ramaphosa (centre) and the head of Cosatu Jay Naidoo

Mass action will test fragile social fabric

By Philip Gawth in Johannesburg

THE failure of South African business and labour to avert a general strike next month has set the stage for a tense period of civil and labour conflict which could not have come at a worse time.

The strike, on August 3 and 4, and the following days of rallies, marches and local demonstrations, take place against a background of an economy in deep recession and a volatile political environment where incidents of politically related violence continue unabated.

The efforts of business and labour in recent weeks to negotiate a charter for peace,

democracy and economic reconstruction had contributed to a palpable sense that the political clouds were lifting. The announcement by President F.W. de Klerk that the controversial Koevoet and 33 Battalion military units were being disbanded, and the sending of United Nations special envoy Mr Cyrus Vance to the country contributed further to this more optimistic mood. Now the country faces a week of mass action, unprecedented in its scope in recent years, which will severely test the fragile social fabric.

Mr Cyril Ramaphosa, secretary general of the African National Congress (ANC), said yesterday that in failing to reach agreement with the Congress of South African Trade Unions (Cosatu), business had

missed an "historic opportunity". He accused them of a "lack of commitment and resolve to solve the current crisis." This view was disputed by the South African Employers' Consultative Committee on Labour Affairs (Saccola), the umbrella employer body, which said that "the breakdown is rooted in our inability to reach agreement on a total shutdown of all sectors of the economy" - a compromise discussed for August 3rd instead of a week-long strike.

Although the strike will take place, the efforts of business and labour were not in vain. Agreement failed to materialise when the percep-

tion took hold among the business community that it was giving a lot more than it was getting. Both parties agree the draft charter represents considerable progress which can be built upon in future.

The four sections of the charter - curbing violence, combating poverty, conflict intervention and political transition - would commit business, in particular, to an unprecedented involvement in addressing the main constitutional and socio-political challenges facing the country.

Just how successful the mass action campaign will be in putting large numbers of people onto the streets is a moot point. There is a growing feeling in the business commu-

nity that mass action is something of a paper tiger.

Where mass action does become threatening is in the possibility that it will fuel further violence. The main concern lies in the potential for clashes between ANC/Cosatu members, supporting the strike, and members of the Inkatha Freedom Party (IFP) who are determined to go to work.

Cosatu's mobilisation efforts will not have been assisted by the weakness of the economy and a 46 per cent unemployment rate. Its policies have also caused a significant hardening of attitudes among businessmen who feel that they and the economy have taken about as much as they can.

Status may change to developing country

By David Dodwell, World Trade Editor

SOUTH Africa's role in the world trading system and its competitive disadvantages after decades of ostracism are receiving close attention, with the possibility of a "demotion" to developing country status and membership of preferential trading arrangements.

But the country would receive limited benefits from existing preference systems, and might antagonise competitors in the developing world, according to a study published yesterday by the Overseas Development Institute.

The study argues that South Africa is not a typical developed country, with many characteristics typical of a middle-income developing country such as Brazil or Venezuela. As such, a strong case could be made for the country being "reclassified" as a developing country, and receiving a range of trade benefits that go with that - including privileges under the General System of Preferences (GSP) and the Lomé Convention.

The study nevertheless argues that the gains from such a reclassification would be limited. Most minerals on which it relies for almost three-quarters of its export income are not subject to preferences - including gold, by far the country's largest export earner. Main gains would be for fruits, metals, paper and leather, while other exports potentially important to South Africa - such as coal, sugar, beef, steel and clothing - "would be those least available under preference schemes", the report says.

Membership of the Lomé Convention would bring the greatest benefits, including closer links with other economies in southern Africa. But this would be difficult to negotiate because of fears of other Lomé beneficiaries.

* Trading with South Africa: policy options for the EC, by Sheila Page and Christopher Stevens, ODI, price £20.

Palestinians seek more settlements concessions

by Hugh Carnegie in Jerusalem

ISRAEL yesterday ordered a permanent block on new government-backed Jewish settlements in the occupied territories, but said it would allow completion of almost 9,000 housing units already under construction.

The move, entrenching last week's temporary new building freeze, was in line with commitments by Prime Minister Yitzhak Rabin to curb expansion of settlements, regarded as an obstacle to Middle East peace talks.

But it was sharply criticised by Palestinians for falling short of their demand for a complete freeze on all building. They said completion of units under construction meant the settler population could rise by 50 per cent from its present level of 100,000. "It is a begin-

ning but it certainly is not enough," said Mrs Hanan Ashrawi, the Palestinian spokeswoman.

Mr Yitzhak Shamir, the previous prime minister, and settler leaders bitterly condemned the announcement, saying it signalled the abandonment of their claim to eternal Israeli rule over the occupied territories. "For me this is a nightmare," Mr Shamir said. "It is impossible that the majority of the public will not show full opposition to all these measures which may lead Israel into a labyrinth of significant dangers."

Officials said Mr James Baker, US secretary of state, had been briefed on the measures. Israel is optimistic Washington will now approve \$10bn (\$5.25bn) in loan guarantees held up because Mr Shamir refused to freeze settlements.

Arabs seek to regain the initiative on peace

The dramatic change of political style in Israel has sown confusion, write Tony Walker and Lamis Andoni

WHEN Arab foreign ministers meet in Damascus this week and they face the difficult task of regaining the initiative from a new Israeli government which has moved with surprising speed to assert its claims as a peacekeeper.

Arab states and the Palestinians in particular, while intrigued by possibilities of progress towards peace, have been discomfited by the quick-fire decisions of Mr Yitzhak Rabin in his first week in office. Arab officials have tended to bluster as they seek to take account of the dramatic change in style, if not substance, of the new Israeli administration.

Mr Rabin's surgical strike at the heart of US concerns, notably curbing settlements in the occupied territories, has worried the Arabs, aware that

President Bush wants to make his peace with the American Jewish community.

In Damascus, foreign ministers from Syria, Lebanon, Jordan and officials of the Palestine Liberation Organisation are certain to urge the US not to release loan guarantees for Israel until it has provided a firm commitment to halt all settlement activity.

Arab foreign ministers will also urge the new Israeli government to commit itself to negotiations, set to resume possibly as soon as next month in Washington, within a framework of United Nations Security Council resolutions 242 and 338 that require Israel to withdraw from land captured in the 1967 war.

Syria feels especially strongly about the need to re-emphasise the UN resolutions link to a peace settlement

Mr James Baker, the US secretary of state, paid a surprise visit to Lebanon yesterday after a crucial meeting with Syria's President Hafez al-Assad to press for Arab co-operation in latest peace efforts, writes Tony Walker.

It was the first visit by a secretary of state to Lebanon since April 1983 when Mr George Shultz went to Beirut after a suicide car bomber killed 16 Americans in an attack on the US embassy. Mr Baker hinted following his talks with Mr Assad that Middle East peace negotiations might resume sooner than expected. "We in the US want the talks to resume as soon as possible," he told reporters. Arab and US officials say that bilateral negotiations between Israel and its neighbours may reconvene in Washington next month rather than Rome in September.

because of concerns that Israel may seek to renege the Golan Heights issue to a "second phase" of the peace process, while focusing initially on Palestinian autonomy.

Mr Rabin has fuelled these concerns by indicating that his main priority was a confidence-building self-rule agreement with the Palestinians of the West Bank and Gaza Strip

under the terms of the 1978 Camp David accords which led to the 1979 Israel-Egypt peace treaty. Damascus believed the agreement destroyed Arab solidarity and set back chances of regaining the Golan Heights. Syrian officials this weekend will be intent on trying to ensure Arab solidarity in the face of Israel's new peace offensive. Both Jordan and the Pal-

estinians are likely to be left in no doubt about Syrian displeasure if they should contemplate breaking ranks. A central preoccupation in Damascus is likely to be what tactics to employ in dealing with the Rabin government.

If Arab demands are too insistent there would be a danger of undermining the process camp inside the Israeli cabinet, and in the Knesset. Egypt is certain to argue strongly that greater efforts should be made by the Arabs to encourage the Israeli peace constituency, now that there is a real prospect of progress.

The Arabs are also being obliged to come to terms with the new reality of a dramatic transformation in US-Israeli relations. Mr James Baker, the US secretary of state, made it clear in public remarks during his visit to the region this

week that he believed a new chapter had been opened in relations with Israel. His Arab interlocutors were left in no doubt who would get the blame if the fragile process was allowed to collapse. The US is pressing the Arabs, as a goodwill gesture, to lift the economic boycott on Israel which has been in force for 44 years. It is unlikely, however, that such a step would be taken until talks have resumed, and only then if substantial progress was made. Arab officials have been saying this week that an end to the boycott will require Arab League approval, although the decision would not necessarily require the imprimatur of a full Arab summit. It should become clear after the Damascus meeting whether Arab scepticism will allow the leap of faith required for quick progress.

OBITUARY

Suleiman Franjeh: feudal warlord who became president of Lebanon

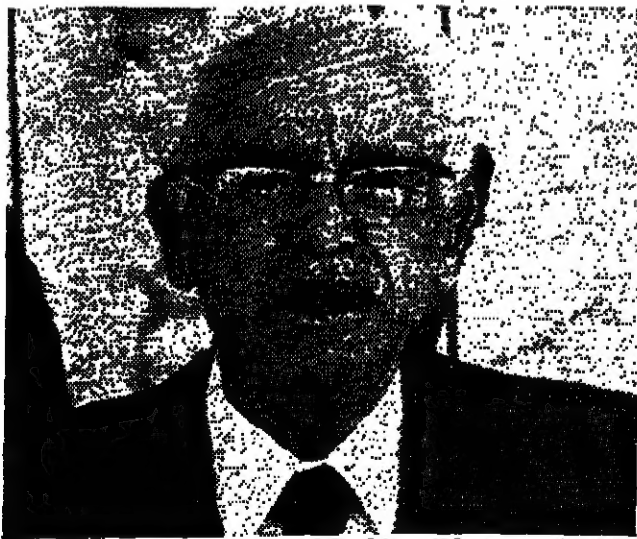
FORMER President Suleiman Franjeh, who died yesterday aged 82, was one of Lebanon's feudal warlords who helped drive Lebanon into 15 years of civil war.

The cigar-smoking head of the Franjeh clan and a personal friend of Syrian President Hafez al-Assad was head of state when Lebanon collapsed with the start of war in 1975.

A gaunt, white-haired figure, Franjeh was renowned for ruthlessness and physical toughness which was bred in the clan's mountain stronghold of Zghorta south-east of the port of Tripoli.

At the start of the war Franjeh presented himself as representing nationalist Christian Maronites untainted by Israeli links. "My homeland is always right," he repeatedly said.

He was elected president by parliament by one vote on the third ballot, on August 9, 1970, amid celebratory gunfire from thousands of his militiamen who had flooded into Beirut. Admired by right-wingers for toughness towards the Palestine Liberation Organisation which created a state-within-a-state in Lebanon, he was hated



Suleiman Franjeh: renowned for his ruthlessness

by leftists who tried to force him to resign before his term ended.

"The only way I will leave the presidency is in a coffin," Franjeh said when the leftist Moslems failed to dislodge him. Under his 1970-76 presidency, Lebanon was plunged into civil war and his stubborn refusal to step down was widely consid-

ered at the time to have prolonged the first bout of the conflict.

From 1975-1976, Franjeh as president was a firm ally of the late President Camille Chamoun and Falange Party founder Sheikh Pierre Gemayel.

However, he decisively changed tack after his eldest son Tony, his wife and his

daughter, along with some 30 supporters, were killed in a Falange militia raid on his summer home in Ehden.

The 1978 attack by Christian militants was part of a drive to eliminate rivals and unify Lebanon's Christian community. But, in the tradition of centuries-old northern Lebanon blood feuds, Franjeh swore revenge on the Falange Party and the Gemayels, and with Syrian help drove them from the north.

Franjeh's close links with Syria arose from another violent episode - a 1967 gunfight with another northern clan in a village church which forced him into exile in Syria.

Born in Zghorta on June 15, 1910, Franjeh first became a businessman but switched to politics in 1960. His father was a parliamentarian and his elder brother was foreign minister. He held a series of cabinet posts before the presidency.

Franjeh was reputed to play a mean hand of poker and was a keen hunter before his health started to deteriorate several years ago. He is survived by four children: three daughters and his son Robert.

Abu Nidal aide assassinated

Walid Khaleel, the spokesman for Abu Nidal's Fatah Revolutionary Council (FRC), the most extreme Palestinian group, was assassinated by gunmen in Beirut yesterday, writes Lara Marlowe.

Khaleel, whose real name is unknown, publicly negotiated the release of seven French and Belgian citizens kidnapped in the Mediterranean from the ship "Silco" in the late 1980s.

WHO to probe Aids mystery

The World Health Organisation is to hold an "urgent" meeting to review several dozen cases of patients who have Aids symptoms but no sign of HIV, writes Clive Cookson in Amsterdam. Dr Michael Merson, head of the WHO Aids programme, said yesterday the meeting would complement the "top priority" US efforts to solve the mystery.

Hunger strike in Korean jails

Hundreds of South Korean political prisoners went on hunger strike yesterday, calling for their freedom and the abolition of a security law, Reuters reports from Seoul. Some 800 prisoners are reported to be involved.

Miyazawa to act on share slump

By Emiko Terazono in Tokyo

MR Kiichi Miyazawa, the Japanese prime minister, will today chair an emergency meeting on measures to support the country's flagging stock market.

The announcement came after Wednesday's 2.9 per cent plunge on the Tokyo market, where the Nikkei average fell to its lowest level since April 1986. Share prices rallied yesterday on reports of the emergency meeting, and the Nikkei surged 497.99 to 16,039.94.

Mr Miyazawa spoke during his campaign tour in Kobe, in western Japan, before Sunday's election for half the seats of the upper house of parliament.

He expressed concern over the effects of the Japanese stock market on other world markets. "We have to think of the Japanese economy's position in the world," he said, adding that all possible measures needed to be considered to support the faltering stock market.

Market participants were relieved by the announcement. "It seems like the authorities, who have been turning their cold shoulder to the stock market, have started to indicate that they care," said a fund

manager at Dai-ichi Life. The Tokyo business community was also heartened by the move. Mr Gaishi Hiraiwa, chairman of the Keidanren, the employers' federation, welcomed the government's response to stock market weakness.

However, Mr Miyazawa did not elaborate on possible measures to support share prices, and some scepticism remains. "The turnaround in the government's attitude is good news, but whether the support measures are practical is another matter," said Mr Nick Cant at Baring Securities in Tokyo.

Others expressed concern over the negative impact, if the emergency measures turn out to be little more than a reshuffle of previously discussed reforms.

The government's emergency economic package announced in March failed to restore investor confidence.

Pessimism over the Japanese economy is at the root of the stock market weakness. Most investors had hoped for a rebound of the economy this autumn to lift corporate earnings. However, recent adverse economic data have cast doubts over an early economic recovery.

UN attacks 'terror' in Cambodia

By Victor Mallet, SE Asia Correspondent

MR YASUSHI Akashi, head of the UN Transitional Authority in Cambodia (Untac), yesterday accused Khmer Rouge guerrillas of terrorising Cambodians and roundly condemned it for flouting a UN peace plan.

His public criticism of the Khmer Rouge, one of four Cambodian factions which signed a peace accord in Paris last October, came two days after the UN Security Council demanded Khmer Rouge compliance and decided to allow foreign aid to go only to factions co-operating with Untac.

Speaking at a meeting of the Supreme National Council in Phnom Penh, Mr Akashi said ceasefire violations had increased, especially in Khmer Rouge controlled areas in northern Cambodia.

In the strongest language used by the UN so far, he accused the guerrillas of laying new land mines and launching artillery bombardments.

"The nature of these activities points to a deliberate policy of terror against ordinary Cambodians," he told the SNC, which includes the four factions and is supposed to run the country together with the UN until elections next year.

NEWS: AMERICA

California banks ready to bounce state's cheques

By George Graham
in Washington

CALIFORNIAN banks are preparing to bounce the state government's cheques, as the state grapples with its most severe budget crisis since the Depression.

Left without a formal budget for the fiscal year that began this month, the state government has been reduced to paying its employees and contractors with IOUs, known as registered warrants.

More than \$1bn is already outstanding, a big pay day is impending next week and banks are starting to grumble. Small community banks have virtually stopped accepting the IOUs, and the main Californian banks, such as Wells Fargo and Bank of America, are expected to do so shortly.

"This is a very unusual situation. I don't think anyone has issued scrip or IOUs since the 1930s," said Mr Ron Snell at the National Conference of State Legislatures.

Bankers' threats appear to have forced Governor Pete Wilson of California, a Republican, and Mr Willie Brown, Speaker of the Democratic-controlled state assembly, into a new effort to resolve their disagreements. "It's going to take this sort of action to get out of the impasse," said Mr Richard Mount of the Saratoga National Bank, near San Francisco, noting that the 5 per cent interest paid on the warrants did not begin to cover banks' handling costs.

But the size of California's fiscal problems, and the public policy questions which underlie them, will make it hard to reach a solution.

Faced with a budget shortfall last year, Governor Wilson agreed to a heavy tax increase. As the state's economy continued to suffer from recession, however, this failed to bring in as much revenue as hoped.

This year, the state faces a shortfall estimated at \$1.1bn to \$1.2bn, for a total budget of \$55.5bn to \$60bn.

"Even the states which had very large problems at the

beginning of the 1980s, because of the collapse in oil and energy tax revenues, did not have shortfalls of 20 per cent. Some ran up to 15 and 16 per cent, but 20 per cent is unheard of," Mr Snell comments.

The roots of these Californian difficulties lie deep in the state's development over the last two decades and the policies it has pursued. The growing population has placed heavy burdens on public education, as well as on the state social security system. These burdens have been made worse by strong immigration from elsewhere in the US, from Mexico and from the Pacific Rim countries.

During all this, the state government has had to take over from city and county administrations more of the cost of providing services, as a consequence of the 1978 state constitutional amendment, known as Proposition 13, that limited property taxes. Much of the discussion between Governor Wilson and Speaker Brown focuses on how to reduce the payments the state makes to local governments so as to compensate them for the property tax reduction under Proposition 13.

California has a history of passing by referendum constitutional amendments which mandate spending or earmark revenues. As a result, its governors complain that they control less than 10 per cent of their budget.

The fiscal crisis has been brought to a head by the recession, which has hit harder in California than in almost any other US state, and by cuts in defence spending, once a mainstay of the state economy.

Mr Gray Davis, state controller, said this week that he would start redeeming some of the IOUs from August 3. The state has about \$1.5bn in cash, but is constrained in using that until a budget has been passed.

Even so, a longer-term solution is expected to require radical rethinking of the services California offers its population and the taxes it may levy.

Perot sees US on edge of depression

By Jurek Martin, US
Editor, in Washington

MR ROSS PEROT is warning that the US "is on the edge of a severe recession or depression", avoidable only by adoption of tough measures as soon as possible.

In his first newspaper interview, with the Los Angeles Times, since dropping his undeclared presidential candidacy a week ago, the Texas billionaire promised to keep speaking out, trying to make those seeking public office face up to economic realities.

His own economic revitalisation proposals would be published perhaps next week. These are known to include a five-year plan to balance the budget by combining sharp rises in consumption taxes and steep cuts in federal subsidies and entitlements, including social security.

Mr Perot painted a dire picture of prospects for the US, unless decisive action were taken. "If we have an economic catastrophe, tens of millions of ordinary people, of the type that signed petitions [to get his name on the election ballot] will be devastated. It will probably take us 20 years to recover."

He foresaw the complete collapse of the financial establishment, with banks and mortgage finance companies all going under. "Then, if huge numbers of people are out of work, huge numbers will lose their homes and all the federally guaranteed home mortgages will kick in and that will have to be paid for, when people don't have work and the tax base is deteriorating."

Mr Perot has been criticised for abruptly withdrawing from the presidential race, though given credit for speaking out, albeit without supplying details, on economic policy. He had found the political process "harsh, brutal, and intrusive". He sympathised with the ordeal already faced by Governor Bill Clinton, his wife and daughter. "Are we so involved in a game that we've lost sight of what's good for our country?"



LONG-SERVING: Fidel Castro greets crowds in Madrid yesterday

Crises thin ranks at Madrid summit

By Stephen Fidler, Latin
America Editor, in Madrid

LEADERS of Spain, Portugal and 17 Latin American countries started a four-day summit meeting in Madrid yesterday, amid concern about crises facing several governments in the region.

Absent yesterday from the opening session of the Ibero-American summit were President César Gaviria of Colombia, embroiled in a crisis after the fall of the drug baron Mr Pablo Escobar; President Alberto Fujimori of Peru, facing a guerrilla bombing campaign in Lima; and President Carlos Andrés Pérez of Venezuela, his country's senate refusing to let him travel because of a national political crisis.

Also absent was President Mário Soares of Portugal, reported to be ill.

The first such summit was held last year, at Guadalajara

in Mexico. The meetings have emerged largely out of a Spanish desire to enlarge economic and political relations between the countries of Latin America and their former colonial masters, Spain and Portugal.

The occasion is being used to confirm inter-governmental commercial accords. Mr Felipe González, Spanish prime minister, and President Fernando Collor of Brazil yesterday signed an accord envisaging the extension of up to \$2bn (1.55bn) in Spanish credits and investments over the next five years.

The accord includes up to \$500m of credits to finance Spanish exports to Brazil, and measures such as renegotiation of their double-tax treaty to boost foreign investment and joint ventures. The arrival of Cuba's Fidel Castro was marked by demonstrations for and against his government.

Observer, page 19.

Gaviria attacked over drug baron's escape

By Sarita Kendall in Bogotá

THE ESCAPE from jail by Mr Pablo Escobar, the Medellín cocaine cartel chief, on Wednesday morning has demolished the cornerstone of Colombian President César Gaviria's anti-drug policy. Mr Escobar's negotiated surrender, just over a year ago, was hailed as a government victory by most Colombians, few of whom saw it as an ignominious submission.

Now a storm of criticism has broken out, with leading politicians calling for the president's resignation. Mr Enrique Parejo, a former justice minister who nearly died in a drug cartel attempt on his life in Hungary, said the escape showed the government's drug policy as a "total failure" and the president without "all moral authority."

Mr Escobar seems to have escaped amid a gun battle while the army's special forces were trying to recapture the jail, near the city of Medellín. He and his associates had seized the director of prisons and the deputy justice minister when they entered the jail on Tuesday evening to tell Mr Escobar that he and his men were to be transferred.

With the collusion of the prison guards, Mr Escobar's men remained in control of the jail through the night until the army broke in.

In the ensuing mayhem, the director glimpsed a group of

men in gas-masks - perhaps the last sighting of Mr Escobar and his associates. Reports that he was holding out in a tunnel under the prison appear to have been a red herring.

The Gaviria government's policy of encouraging traffickers to surrender and confess their crimes, in exchange for lenient sentences and exemption from extradition to the US, was meant to stop drug terrorism. The car bombs, assassinations and kidnaps that punctuated the war on drugs in Colombia did stop after Mr Escobar had surrendered last year; there was a collective sigh of relief and little talk of the political cost.

Mr Escobar seems to have expected to serve a short sentence - perhaps three years - and go free. But his confession to a single trafficking crime, of which he had already been convicted in France, made a mockery of the justice system. More than 17 investigations of his activities were in hand, and he was accused of having ordered the murder of a Bogotá newspaper editor, Mr Guillermo Cano, among others.

His unwillingness to confess to other crimes, thus breaching the terms of his surrender agreement, meant he had effectively forfeited the right to leniency and might have to serve 20 or 30 years.

Mr Gaviria said the government had decided Mr Escobar should be transferred, having received evidence that he was

continuing criminal activities from jail.

National and foreign intelligence sources had been saying for months that Mr Escobar ran the prison on his own terms and continued to direct cocaine-trafficking operations.

The final straw for the government seems to have been the kidnap and murder of traffickers who had worked under Mr Escobar's umbrella, but were, he believed, getting too big for their boots. Several of these "known criminals" visited Mr Escobar before their disappearances.

Mr Gaviria has said that Mr Escobar's life will be respected if he gives himself up and, fearful of a revival of the Medellín cartel's drug terrorism, politicians are already talking of negotiating a new surrender.

His prison stronghold suited Mr Escobar in many ways, particularly because enemies in trafficking organisations wanted to get rid of him and the police were unhappy about the surrender policy.

But it is clear he had contingency escape plans: now it is thought he will remain where he has the best cover in his own trafficking structure.

The government's incompetence and shame at home and abroad will have far-reaching consequences. Congress is set to investigate not only the bungling of the military operation during the escape but also the absurdity of the luxury in which Mr Escobar was held.

Mexico to privatise airports

By Damian Fraser
in Mexico City

MEXICO is to sell concessions to manage the country's airports and sea ports, deepening its commitment to privatise much of basic national infrastructure.

The Airports and Auxiliary Services revealed that the first airports to be sold are likely to be those at the Caribbean resort of Cancún and the north-western city of Tijuana, on the US border. Both require new terminals. The government hopes the private sector will make the investment needed.

Few details have been revealed but Mr Carlos Cárdenas, head of the national chamber of construction, told El Economista newspaper that airport concessions for up to 29-30 years are likely to be sold. Foreign investors will almost certainly be welcome.

The scheme will be similar to that of concessions granted for building toll roads, he said. The government has already granted concessions for more than 3,500 km of toll roads, at an estimated cost to the private sector of about \$5bn.

Last month, the Mexican company PACSA issued

\$312.7m (£163.7m) of highway bonds to finance the Mexico City-Toluca motorway. Some \$207.5m of the bonds were acquired by international investors. This was the first time such bonds have been sold outside Mexico.

The transport and communications secretary said this month that Mexican ports needed to follow Singapore's example. The minister earmarked for privatisation the ports of Lázaro Cárdenas, Manzanillo and Topolobampo on the Pacific coast, and those of Veracruz, Tampico and Progreso on the east coast.

NEWS: WORLD TRADE

Paris court stubs out Cuba cigar brands

By Frank Gray

THE future of the Cuban cigar trade in Europe has been thrown into doubt after a French court barred the import of three leading brands because of a trademark violation. The three brands are Monte Cristo, H. Upmann and For Larranaga. According to Seita, France's largest tobacco goods distributor, these marques comprise about 50 per cent of French Cuban cigar imports of 7.7m.

However, Cuba pledged yesterday that the court ban would not deprive connoisseurs French smokers of their cigars.

Cubatabaco, the state tobacco agency, said it would send other prestigious Havana brands to replace the three banned names.

Mr Patrick Claveux, a senior manager for Seita, said yesterday the company would stop distributing the three brands on August 14. All retail sales must stop by September 7. Surplus stocks would be withdrawn from retail outlets. In addition, Seita is obliged to stop production of Mini-Montecristo "whiff" cigars, manufactured in France with imported raw Cuban tobacco.

The landmark lawsuit, settled recently in a French appeals court ruling, stems from a dispute over the ownership of the three famous brands, whose proprietors fled Cuba following the 1959 revolution. Cuba, under Cubatabaco, has continued their manufacture since. In 1976, the former owners sold the marques to Cuban Cigar Brands (Curaçao) of the US, which launched the original challenge in various international courts. CCB in the late 1980s sold the non-US use of the brand names to Tabacalera, the Spanish distributor, which now controls them for all non-US business.

Mr Claveux said that officials from Seita, Tabacalera and Cubatabaco had held a series of meetings to enable the French group to resume sales, but the dispute remained unresolved.

Cuba's struggling economy earns \$100m a year from tobacco exports.

Mexico may impose green tax on polluters

By Nancy Dunne in
Washington

THE Mexican government is considering a trade-related "green tax" to raise money for environmental enforcement and clean-up, according to a senior Mexican official.

Mr Santiago Oñate, attorney-general for environmental protection, said in Washington yesterday the government was trying to find a tax permissible under the rules of the General Agreement on Tariffs and

Trade. "We don't want to generate some kind of subsidy," he said. Some sort of user-fee is likely to be more acceptable.

A "green tax" would be applied to industry operating in a manner harmful to the environment.

Mexico has already begun to spend \$400m (\$209.4m) on a US-Mexican border clean-up plan, and more funding is expected, he said.

Hundreds of foreign companies have manufacturing plants on the border, taking

advantage of cheap Mexican labour, duty-free exports to the US and low environmental standards.

But the US Congress has yet to approve funding for the clean-up plan, although the Bush Administration has given a commitment to participate.

"If the US doesn't want to take charge of its part, then it is too bad for them," Mr Oñate said.

Although the negotiations for a free trade agreement between the US, Mexico and

Canada appear to be moving toward a conclusion, there is bitterness in Mexico about a controversial US Supreme Court ruling which upheld the US kidnapping of a Mexican doctor, Dr Humberto Alvarez Hachain, is now awaiting trial in Los Angeles for his alleged role in the torture of a US drug enforcement agent.

Joint dispute settlement, environmental action and inspections would have been "a very sound idea" before the Supreme Court raised the issue

of the US honouring international law, Mr Oñate said.

"We have now a new task, that in order to fulfil actions that in the past could have been very easy, now they have to be more clearly designed, the rules more clearly set and explained to the public."

Environmental issues may be a key to Congressional approval of a North American Free Trade Agreement. Mr Oñate's message in Washington was Mexico's commitment that all future development

must be "approached within limits of sustainable growth" and environmental considerations.

The government, he said, had decided to allow all citizens to sue for damages due to environmental hazards or to file complaints anonymously. If they wanted, they could accompany environmental inspectors. There would be no new money next year for additional inspectors, but those employed were undergoing more rigorous training.

The painful rush to sew up Nafta pact

Bush may want to present free trade deal to Congress in time for the elections, writes Damian Fraser



TRADE ministers from Mexico, Canada and the US meet tomorrow in Mexico City in an attempt to resolve their outstanding differences over the proposed North American Free Trade Agreement (Nafta) so that a text of an agreement can be initiated by the end of the month.

The hurry of activity, and the spate of concessions Mexico has made in recent weeks, suggests that President Bush may still want the option of presenting an agreement to the US Congress before the November 3 presidential elections. "The only reason for hurrying up at this late stage is if they want to sign before the elections," argues Mr Timothy Bennett, chief adviser in Washington for the Mexican private sector.

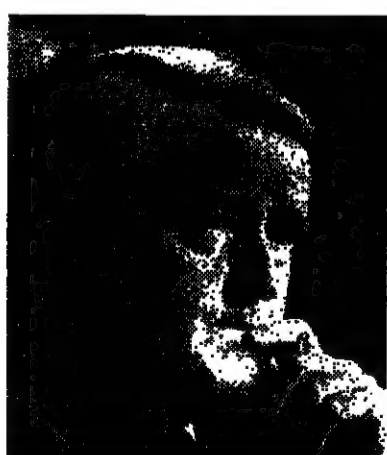
Mexico has helped the frequently stalled negotiations gather momentum by making a series of key concessions. In return, it has received the promise of an end to US steel and textile quotas, agreement on food and health standards, the establishment of

a trilateral panel to settle disputes, and the gradual elimination of already low US tariffs.

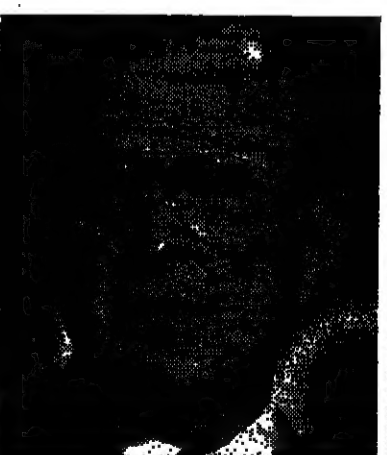
The Mexican concessions appear more telling, in part because, as the most protected economy, Mexico has the most to give away. The government is also run by committed free-marketisers, who would, even in the absence of Nafta, probably have made many of the concessions unilaterally.

In one of its earlier concessions, the government agreed to let foreigners own 8 per cent of banking assets in 1993, with no single bank allowed more than 1.5 per cent of assets. Each year the ceiling will increase by one percentage point until the year 2000, when the then 15 per cent limit will be scrapped. However, foreign banks which exceed a certain size will not be allowed to grow through acquisitions, while Mexico will be guaranteed control of the national system of payments.

The Mexicans have also agreed to open all but 14 petrochemical products to foreign investment immediately, and of these another nine will be opened up in three to five years. This would leave just five out of 19 products in state hands state.



Coming to terms on trade: Canadian premier Brian Mulroney, left, President Bush and President Carlos Salinas of Mexico meet tomorrow to pave the way for the finalising of a free trade accord this month



While the Mexican government has adamantly refused to let private sector oil companies explore for oil under "risk contracts" - where the companies can keep a proportion of oil they find - it will accept "performance contracts." This is where the driller is paid a bonus fee if he strikes oil, or performs his work under time. Contractors are now only paid a flat fee.

Mexico will also open up the procurement of Petroleos Mexicanos (Pemex) - about \$5bn a year - and of the Federal Electricity Commission (another \$2bn a year) to US and Canadian companies. But the three countries remain bitterly divided on just how much of the procurement should be opened up, with the US fighting for a full opening, and the Mexicans for something much more restrictive.

These concessions are conditional on agreement being reached on tariff reductions for Mexican exports of fruit and vegetables to the US. The US and Mexico still disagree on the speed at which US tariffs must be cut on sensitive products and even on what these sensitive products are.

Similarly, the three countries have made almost no progress on the car sector. The US is still pushing for a high regional content rule of 65 per cent, in the hope this would penalise non-American producers. The Mexicans and Canadians are hoping for 50-55 per cent, precisely so as not to scare away non-American investors.

As if that were not enough, Mexico and the US still disagree on Mexico's rules that require car companies to match imports into Mexico with exports from Mexican plants. The US wants to import two cars into Mexico for every car exported, but Mexico's autocrats make object. Some kind of compromise will be made which sets a floor on domestic Mexican car production equal to last year's production plus a percentage of last year's total imports. The three countries are also working on another compromise of some

complexity. Mexican-based car companies will be able to import finished vehicles into Mexico according to first, their exports of vehicles from Mexico and, secondly, a percentage of the imports of components made by their Mexican assembly plants. This percentage may start at 15 per cent and after 10 years end at 52 per cent.

The bewildering array of deals and differences reflect the different visions of North American free trade. The US is determined that their industries gain from the treaty, even if consumers do not. US car companies and textile producers want high rules of origin to block out low-cost Japanese and other low-cost Asian producers.

Mexico wants to protect its sacred oil sector from the north and give weaker industries time to shape up before facing the onslaught of US competition. Like the Canadians, the Mexicans are marginally less inclined to shut out non-American companies from the new regional market by acquiescing to high regional content rules.

These conflicting visions of North American free trade will come to a head this weekend - and, just perhaps, be resolved.

Suzuki to develop minicar with VW

By John Griffiths

SUZUKI and Volkswagen are to develop jointly a European minicar to be built by VW's Spanish subsidiary SEAT in Spain. The car will replace the Marbella, which SEAT makes under licence from Fiat, its former partner.

Minicars, of which Suzuki is a big producer in Japan, are smaller than virtually any car produced in Europe. Both SEAT and Suzuki-badged versions are expected to be sold throughout Europe, through each partner's distribution network.

Drinks-can plant for Istanbul

CarnaudMetalbox, the Franco-British packaging group, is building a \$40m (£20.9m) drinks-can plant in Turkey to take advantage of the fast-growing drinks-can market there, writes William Dawkins in Paris. The greenfield plant, to open at Izmit, near Istanbul, next summer with an initial capacity of 500m cans a year, will double Turkey's drinks-can making capacity.

Turkish company wins pipeline deal

Turkey has won its first major construction contract in Syria. The privately-owned Atilla Dogan Company is to build a \$25m (£13m) natural gas pipeline from Palmyra to the Mhardeh power plant near Hama for the AL-Furat Petroleum Company, writes John Murray Brown in Ankara.

Otis agrees Polish lift venture

OTIS Elevator, the world's largest lift manufacturer, is expanding in eastern Europe through a joint venture with Krakow-based PRDIE, a lift company owned by the Polish government, writes Andrew Baxter. The venture will sell, install, service and modernise lifts in Poland's third largest city.

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NEWS: UK

Warning shots over EC rules on environment

By Bronwen Maddox

THE same environmental standards need to be applied throughout all EC countries to avoid creating barriers to trade, Mr Karel van Miert said last night in London in his first public speech as EC environment commissioner.

That principle should include drinking water and bathing water, he said.

Mr van Miert's remarks follow a recent statement by Mr Michael Howard, the UK environment secretary, that some EC environmental directives might be repealed during the UK's presidency of the EC.

This provoked accusations from that water standards would be a target.

Although Mr van Miert will only hold the job for six months until the end of the current commission, his tenure will coincide exactly with the UK presidency.

His reference to trade barriers reflects concerns that some member states might impose tough environmental standards not so much to protect the environment as to keep out imports.

In a speech which also

showed that he has adopted some of the policies favoured by his predecessor Mr Carlo Ripa di Meana, Mr van Miert said that new taxes should be used alongside regulation to persuade businesses to clean up the environment.

Taxes on the emission of carbon dioxide and on road haulage were particularly desirable, he said. One of the UK's priorities in its presidency should be to secure EC agreement on how to stabilise carbon dioxide emissions by the year 2000, he said.

This measure is currently being studied by member states but seems unlikely to make any headway this year.

The EC's action should not end at its own boundaries, Mr van Miert said. "The threat posed to our air and our water by the state of nuclear reactors in central and eastern Europe is the most striking example".

One of his first tasks will be to try and resolve the long-running dispute about which European city should be the site of the proposed new European Environmental Agency.

This has been held up by political horse-trading over the siting of other EC institutions.

Matrix Churchill falls victim to the recession

By Andrew Baxter

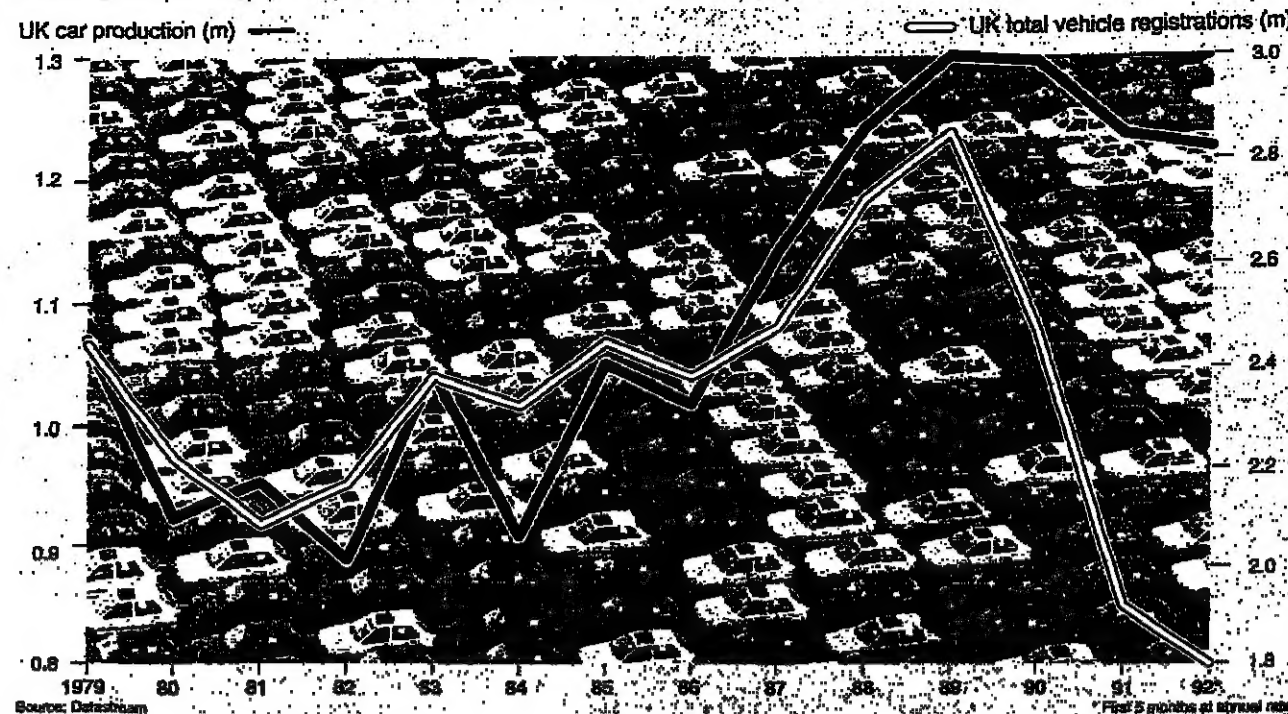
MATRIX CHURCHILL, the machine tool builder which was at the centre of allegations about illegal exports to Iraq, became the latest victim of recession yesterday when it announced that it had gone into receivership.

The company was bought from Iraqi ownership early last year and put through a wrenching restructuring by its new owners, Automation Investments. It has 190 employ-

ees making lathes, grinding machines and gearhubs at Birmingham and Coventry, in the Midlands.

Receivership comes a few days after the disclosure that machine tool maker, Beaver Engineering Group, had been placed in administrative receivership. It further underlines the woes of the UK machine tool industry, the world's seventh biggest producer, whose sales fell last year to their lowest in real terms since 1984.

Bumper output but sales stay stalled



Safety net under a steep drop

A SHARP improvement in the competitiveness of the UK car industry, reflected in a tripling of exports since the late 1980s, stands to shield manufacturers from the worst effects of a UK car market slump which, it is increasingly feared, could last throughout this year.

Despite record spending on advertising and other promotional carrots to lure buyers into showrooms, there is a growing sense of unease that the traditional August sales upsurge will be weaker than previously hoped.

August has assumed enormous importance to car makers as it typically accounts for nearly 25 per cent of annual sales because of the August 1 introduction of the new prefix letter ('K' this year). However, manufacturers and dealers have begun looking to September's sales with no less anxiety. They believe that those figures will more accurately reflect whether a slight lift in sales experienced in April, May and June - of 9.1, 1.4 and 4.4 per cent respectively - represents a faint but sustainable recovery.

The growing worry is that the relentless flow of gloomy statistics about the UK econ-

Exports may be a buffer between carmakers and the worst of the recession, writes John Griffiths

omy is damaging buyer confidence to the extent that the market could slip into recession for the rest of the year.

The current slump is the sharpest since the Second World War, and has seen sales plummet by one-third from a record 2.3m in 1989 to 1.59m last year. Sales for the first half of this year were a further 4 per cent down.

There is now a real danger, suggest some, that any real recovery will not get under way before 1993.

In those circumstances, even Mr Michael Hollingsworth, economist at the Society of Motor Manufacturers and Traders, finds it hard to see how more of the UK car-making industry would not escape production cutbacks and short-time working later this year.

Without the revitalised export programmes, widespread shutdowns would be unavoidable. But even though some key Continental markets are now coming off the boil, and total exports are likely once again to decline this year,

the manufacturers at least would no longer face potential disaster.

And the safety net exports spread beneath the industry was emphasised again yesterday with an announcement by Ford of an expanded Halewood exports programme, just a few days after announcing that it would cut output at the Merseyside plant for a month.

The transformation in the UK industry's export performance over the past three years has been considerable. In 1989 the industry shipped just over 200,000 cars overseas, mainly to Continental Europe. By 1990 this had doubled and last year saw a further sharp rise to 405,000, much higher than in any year since 1973.

As a result, production slipped only 4.53 per cent below the 1990 level, to 1,237m. Output in the first six months of this year, at 686,763, was also only 1.1 per cent lower than in the same period a year ago.

The SMMT's Mr Hollingsworth says he believes that

export markets will weaken further this year and that total UK exports could drop to around 500,000.

The industry is putting a brave public face on its prospects. But privately fears are being voiced that next month's domestic sales may be no better than the previous August's.

In the private buyer market worries about job security and the collapse of the housing market are seen as important factors. This reluctance, rather than inability, to spend reflected in high personal savings ratios is being compounded, some suggest, by a belief among private buyers that yet bigger bargains might be had by delaying purchases.

The attitudes of business car buyers are well reflected by the large leasing groups, which buy a broad spread of cars essentially chosen by their client companies. They offer manufacturers little comfort.

After the Conservative victory in the election, new orders started flowing through the leasing companies at a rate some 40-50 per cent higher than last autumn. But the spree lasted just eight weeks.

Few in the industry can recall a period of such violent swings of sentiment.

Britain in brief



Riots hit three towns in north

Riots flared across three towns in Lancashire and Yorkshire yesterday in the worst night of disturbances in the area in recent years.

About 1,000 youths in Blackburn, Burnley and Huddersfield pelted police with petrol bombs and stones in a spate of violence which resulted in 59 arrests.

Mr Derek McNamara, assistant chief constable of Lancashire police, said it appeared that a "copy-cat" element was to blame.

nies grew, on balance, in the second quarter.

"The recovery is here, but it is extremely weak and extremely fragile, and it would take very little to knock it off course," said Mr Richard Brown, director of policy for the BCC.

A slow-down in the growth of exports and a flattening out in the rate of improvement of the service sector in particular raised questions over the sustainability of the recovery.

Amerada Hess strikes oil

Amerada Hess, the oil company, said a test well it had drilled on behalf of three other licence partners on North Sea block 15/21 had penetrated a thick column of oil.

The well flowed at a rate of 5,880 barrels a day of light crude. The partnership, which also includes Deminor UK, Kerr-McGee Oil and Pict Petroleum, plans to call the field Perth in line with the tradition of naming fields in block 15/21 after literary works or characters created by Sir Walter Scott. It immediately began further tests to determine the size of the field.

Motorola to expand

Motorola, the US electronics group, announced plans to expand its East Kilbride semiconductor plant in Scotland to make it the biggest of its kind in Europe.

It is the second large investment in Scotland to be announced by a US electronics group in the last three months.

Motorola proposes to spend \$40m to increase manufacturing capacity at East Kilbride and to enable the plant to produce a new generation of micro processors currently manufactured by Motorola only in the US.

Economy 'uninspiring'

The UK economy is slowly improving but the recovery is weak and uninspiring, the British Chambers of Commerce said.

The latest quarterly survey by the BCC provided a glimmer of good news on the economy following a string of pessimistic figures earlier this week.

It found that order books in the domestic market for manufacturing and service compa-

Engineers see gloom ahead

The Engineering Employers Federation sharply revised downwards its forecasts for UK economic growth this year and 1993 amid reduced expectations for UK and world recovery.

An update to the EEF's Engineering Economic Trends series, which last reported in the spring, confirms that engineering output has stopped falling, but pushes back by about six months the start of its recovery.

New editor for The Times

Mr Simon Jenkins is to be succeeded by Mr Peter Stothard, his deputy, when he stands down as editor of The Times in October.

Mr Stothard, 41, a long-serving Times journalist and executive, was appointed deputy editor in 1985 and also became the newspaper's US editor in 1989.

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THE PROPERTY MARKET

Salford's docks, like London's, suffer from empty offices, says Vanessa Houlder

Improvement in quay quality

Ten years ago, Manchester's Salford Quays epitomised the ugly face of industrial decline. The heart of what was once the country's third-largest port lay derelict and vacant. Its docks were deserted and its warehouses were a haven for rats. The canal was so badly polluted that someone falling in was alleged to be more at risk of dissolving than drowning.

This was the unpromising crucible of one of the 1980s' most significant experiments in urban regeneration. In place of the decaying docks, there are now a hotel, cinema, flats, offices, promenades, green areas and sweeping vistas across canal basins. The water is clean enough to fish in.

The transformation of Salford Quays provides a parallel with London's Docklands, the best-known example of the achievements and the difficulties of inner-city regeneration, although on a far smaller scale. The two areas have been moulded by similar forces: the decline of their docks, enterprise zone tax breaks, government-funded land reclamation and the property boom.

There are also physical similarities between the two former docklands: the neat street furniture, the colourful brick roads and the bijou, toy-town

architecture, which already looks dated.

Both areas were governed by enterprise zones, set up by the government to offer tax incentives to investors. In Salford Quays, the Enterprise Zone expired in August last year, delivering so much new office space on to the market that its vacancy rate exceeds that of London's Docklands.

About 800,000 sq ft out of a total of 1.2m sq ft lies empty, according to Lambert Smith Hampton, the chartered surveyor. The empty space is concentrated in three buildings: Manchester Ship Canal Company's 116,000 sq ft Harbour City, AMEC Properties' 247,000 sq ft building called The Anchorage, and Charter Group's 530,000 sq ft Exchange Quay.

Charter Group's building has a close relative in the London Docklands, where the same company has erected a 503,452 sq ft building at Harbour Exchange. As well as physical similarities - both buildings are dark-glass behemoths - they have been a similar drain on financial resources.

Charter Group sold the buildings to investors in Enterprise Zone Trusts, having guaranteed to pay the rent and running costs until tenants moved in. The developments have so far been unable to attract sufficient tenants, and Charter can-

not meet its obligations to investors.

"Charter... is unlikely to meet its obligations and accordingly, the Trust will be forced to pay these costs...." said the Property Enterprise Trust's managers in a letter to Exchange Quay's investors last month. An additional difficulty is that, even if the scheme does attract a tenant, it is unlikely to be willing to pay the £15 per sq ft guaranteed by Charter Group. The market rates at Salford Quays, after taking

'At the start, people were sceptical. But it has established itself and people who come here like it'

account of incentives, is £10 per sq ft at most.

While London Docklands has suffered partly from its location, some distance from the City, Salford Quays is close to Manchester city centre and well served by roads and buses.

However, London Docklands' well-publicised problems in securing the Jubilee Line extension have similarities - on a far smaller scale - with the extension of the metro to Salford Quays. The Salford

extension would cost £17m - 100 times less than the Jubilee Line extension - but it has foundered for the same reasons. It would need a contribution from private developers, which are in no position to provide the funds.

There are also questions being asked over whether the construction of waterside flats and offices does enough for impoverished local communities. This point was highlighted a few weeks ago when there were disturbances in the surrounding area of Ordsall.

Salford Quays' supporters, however, stress its human scale, and contrast it with the London Docklands. As Mr Stephen Pressman of Dunlop Heywood, a firm of surveyors with an office in Salford Quays, said: "We are only two miles west of the city centre. You can go by car into the heart of the city in 10 minutes... it is more planned; there is a greater sense of identity."

The planning was carried out at the behest of Salford City Council, which has been one of the driving forces behind the regeneration of the area. The operation began at the start of the 1980s, when it purchased much of the land on Salford Quays for £1.7m from the Manchester Ship Canal company and secured derelict land finance from the Department

of the Environment.

In 1985 it commissioned Shephard, Epstein and Hunter, a firm of architects and planners, to produce a development plan. It drew up proposals to reclaim the area by constructing canals and quays, and putting in roads, pedestrian routes and landscaping.

The canal was dammed and divided into basins, thus reducing the scale of the dock and making it more suitable for development. "The water constitutes an asset which should be exploited with the same spirit of enterprise shown a century ago with the construction of the Manchester Ship Canal," said the architects.

By March 1991, the council, aided by government grants, had put in 230m of infrastructure, while the private sector's investment in industrial, residential and commercial buildings, a cinema and a hotel totalled £250m.

The ambitions of the developers grew considerably in the late 1980s, to a level that many critics think was unrealistic. Mr Mike Butterworth, property director of the Manchester Ship Canal, developer of the massive Harbour City scheme, disagrees. "If you look at the history of Salford Quays, it started with small industrial buildings. Gradually the quality and use has improved. This



Rooms to let: it could take three to five years to absorb the space in Salford Quays

is merely the next stage," he said.

He conceded that the letting market was in a difficult state, but said he took comfort in the minimal land costs of the building and his company's decision to treat it as a long-term investment. "We are not looking for a quick buck," he said.

That is probably just as well. Even enthusiasts reckon it will take three to five years to absorb the space in the Salford Quays market. Although Manchester as a whole is not burdened with an oversupply of office space, hopes that the property market would benefit

from relocations from outside the area have subsided.

The eventual verdict on Salford Quays will depend on its success at attracting occupiers. "At the start, people were sceptical," said Mr Pressman. "It was Salford docks and there wasn't much cachet about Salford. But it has established itself and people who come down here like it."

Mr Roger Rees, chief executive of Salford City Council, points out that the area is now employing 3,000 people - as many as the docks employed in their heyday.

Mr Rees wishes that the metro had been installed at the

outset, but he is enthusiastic overall. "As an example of the conversion of decaying, derelict docklands in modern uses, then I think it has been successful by 20th century standards," he said.

His dream is to crown the achievements of Salford docks by building a £34m arts complex for opera, ballet and galleries, which would house the L.S. Lowry collection on the last significant site on the Quays. The plans were unveiled last week. If this is ever built, the building would be the last work of its architect, Sir James Stirling, who died earlier this month.

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Proceedings

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(Administration order made on 10 June 1992)

NOTICE IS HEREBY GIVEN that a meeting of creditors to the above matter is to be held at the Portsmouth Marriott (formerly Holiday Inn), North Harbour, Portsmouth, on 10.00 am on Friday 7 August 1992 to consider the proposed administration order under section 22(1) of the Insolvency Act 1986 and to consider establishing a committee of creditors. A proxy form should be completed and returned to us by the date of the meeting if you cannot attend the meeting and wish to be represented. In order to be entitled to vote at the meeting you must give us details in writing of your claim not later than twelve noon on the business day before the day for the meeting. A copy of the joint administrators' proposals may be obtained from Clerk Gully, 1 Port Way, Port Solent, Portsmouth PO6 4TY.

17 July 1992

Philip G Porter Joint Administrators

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TURKEY'S SOUTH EAST ANATOLIAN PROJECT

Friday July 24 1992

Ankara is seeking to restore the once 'Fertile Crescent' to its former glory. But the success of this ambitious and costly project hinges on whether the country can resolve a water dispute with Iraq and Syria and find a lasting solution to the instability within its Kurdish population, says **John Murray Brown**, who wrote this survey

A tall order for Turkey

WHETHER a bold experiment in social engineering, or the profligate use of a scarce resource, the day of reckoning is fast approaching for Turkey's South East Anatolian Project.

Guneydogu Anadolu Projesi, or Gap as it is better known, is Turkey's most ambitious public investment, and the largest construction project in the countries bordering the Mediterranean. It comprises a sprawling network of hydro-power plants and irrigation schemes spanning the Euphrates and Tigris rivers along Turkey's borders with Iraq and Syria. Just as the ancients developed this alluvial plain, so Turkey is seeking to harness its potential to restore the once 'Fertile Crescent' to some of its former glory.

The Gap is a large undertaking supported at the highest level by a political elite dominated by engineers. The project promises much but it has soured relations with Turkey's two downstream neighbours. A continuing riparian dispute with Syria and Iraq means few western donors are willing to provide credits for the development. Turkey has thus been

forced increasingly to rely on its own over-stretched financial resources. Amid renewed budget constraints, the government is engaged in a policy review.

Tomorrow, Mr Süleyman Demirel, the prime minister, will celebrate another landmark when turbines come into action for the first time on the large Atatürk Dam on the Euphrates, producing the first kilowatt of electricity from this \$4bn investment.

With the Atatürk reservoir almost full, Turkey will soon have to decide whether to press ahead with its irrigation plans, diverting more water from the Euphrates, or first seek to negotiate a permanent water settlement with Iraq and Syria. Ankara would appear to have incentives to seek agreement. Syrian support for Turkey's Kurdish rebels, which is linked to the water issue, is the most important. It was Turkey's decision to push ahead on the Atatürk project in 1983 and this is widely seen in Ankara as the reason Syria started backing the PKK, the Kurdish Workers Party.

Signs of a political settlement are appearing. Turkey is

participating in the technical meetings on water in Vienna in the context of the Arab Israeli peace talks. Last November, Istanbul was offered as the venue for an international water conference, a plan which was later cancelled over the issue of Israel's presence. Turkey has even floated a plan to redirect two of its rivers, the Ceyhan and Seyhan, which end in the Mediterranean, so as make them flow to its Arab neighbours. If there is to be a comprehensive settlement of the region's problems, Turkey's Gap project seems certain to feature.

The Gap was conceived as early as the 1950s - some even say it was Mustafa Kemal Atatürk, the country's founder, who dreamt up the scheme. But the need to find a cheaper fuel stock and to reduce the import bill, created by the first oil crisis in the late 1970s, spurred the authorities into action. Today, power generation is just one element of a project embracing irrigation, infrastructure development and social services.

Officials put the total cost of the Gap at \$9bn. By the next century, when the irrigation

IN THIS SURVEY

- Agriculture: irrigation is set to transform farming
- Profile: Turgut Ozal, Turkey's president and Mr Süleyman Demirel, its prime minister
- The politics of water: the Gap project is a sore point for Turkey's neighbours
- The Atatürk Dam: the country's most important project is also its most costly **Page 3**
- Archaeology: ancient sites are under threat
- Research: the environmental issue is crucial
- Land reform: pilot redistribution schemes are under way **Page 5**

infrastructure and all 21 dams and 19 power plants are in place, the total cost will have reached \$32bn.

The narrow objective has been to redress the imbalances of Turkey's poorest region, creating jobs in an area facing endemic unemployment, the country's highest population growth, and the social and economic deprivations associated with an eight-year-old rebel insurgency.

The scheme will increase Turkey's irrigated farmland by a third. Power from the dams will double the country's electricity capacity. The Gap spans eight provinces and is envisaged as the economic catalyst

for a multitude of ancillary economic activities from seed manufacturing to textile production.

The social impact is no less ambitious. Land reform offers a pause for poor farmers caught in a trap of debt in a region where feudal allegiances still predominate. The advent of new farm technologies promises to drag these backward rural communities into the modern age, raising income levels and introducing mechanisation and the science of modern inputs such as fertiliser and pesticides.

By directing public investment to the region, the broader objective is to stem the flow of

migrant workers, which has put such a strain on public services in cities such as Istanbul and Izmir. The promise of jobs and a better life is seen as a way to win Kurdish hearts and minds and undermine the popular support of the PKK.

The project is far from complete. Target dates have been repeatedly moved back. A senior official suggested the best they could hope for was to build all the dams by 2005, the original year of completion of the whole project.

But the Gap has also brought considerable benefits. Turkish construction groups have gained invaluable experience, which is paying dividends in markets further afield. The project has engaged the country's best engineers, scientists and urban planners. The Turks are rightly proud of such achievement.

There is none the less a growing need to reconcile some of the project's conflicting aims. In an economy where subsidies have long been seen as a cure for an ailing agriculture, the policy of food support will have to be reviewed in the light of the anticipated surpluses produced by the Gap.

Experts are looking at appropriate marketing strategies, keen to stop farmers producing surpluses of crops which are impossible to sell.

A debate is being conducted on whether policy should be framed to keep families on the land, or to provide alternative employment in urban areas. Many agronomists predict there will be a consolidation of land holdings as large agribusiness concerns move in on smallholders unable to finance the required new inputs. Such a development would run counter to one of the Gap's social imperatives to help the rural poor.

At a time of high inflation and spiralling budget deficits, the main argument continues to centre on the project's cost. Officials calculate it will pay for itself in about six years. However, some other estimates say the Gap accounts for a third of Turkey's 70 per cent inflation rate.

The indirect costs have made their mark. The investment incentives and the special levies introduced on luxury goods imports and other items - specifically for the Gap - have served to distort budget

calculations further still.

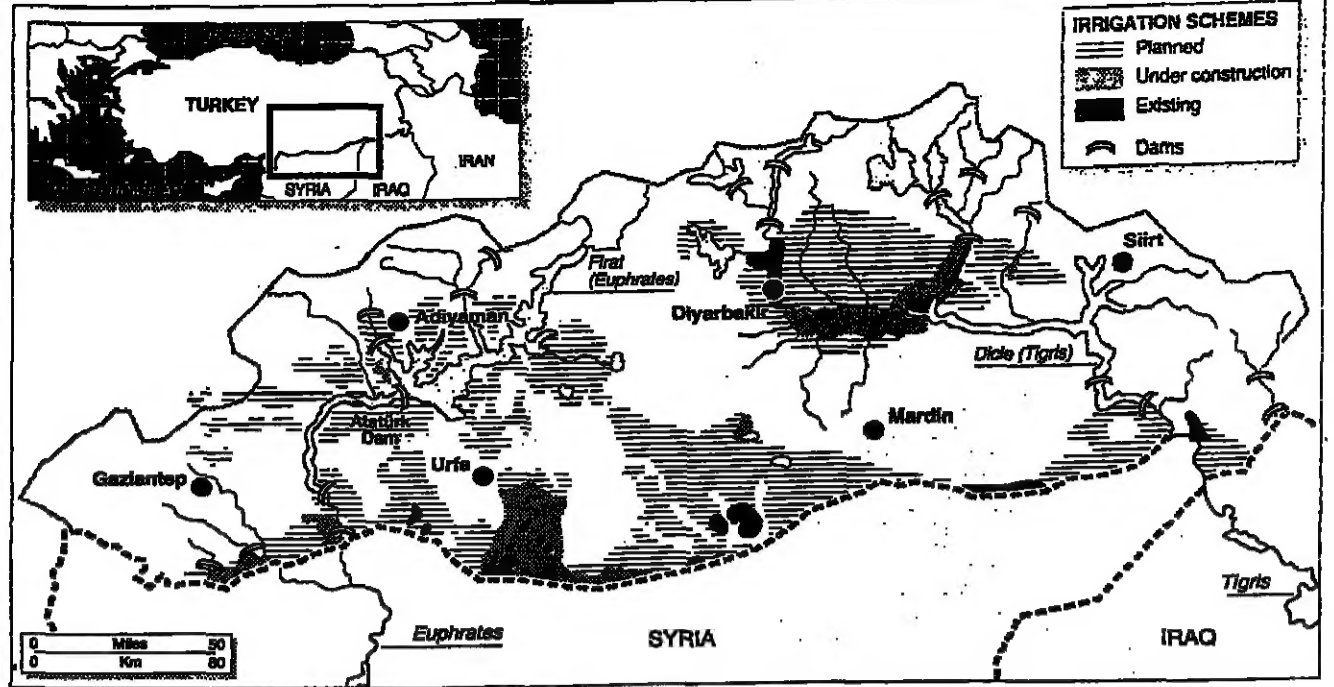
Without outside assistance, the financial squeeze will continue to affect the timing. It will have an important effect on some of the policy choices, most immediately the choice of irrigation system which will directly affect the downstream users.

Mr Olcay Unvar, head of the Gap authority, says that 70 per cent of the irrigation canals will use gravity surface techniques, with the rest using a pressurised hose - either drip or sprinkler. Uncovered surface canals, while less costly, are considered the most extravagant in terms of water use. Moreover, the environmental effect of large-scale gravity irrigation, if not properly managed, could result in dangerously high levels of salt deposits in the soils.

Only if Turkey can solicit foreign assistance can new investments be made in the sophisticated technologies needed to conserve the water supplies. That will only happen if Turkey can resolve its water dispute with Iraq and Syria and find a lasting solution to its own Kurdish crisis - a tall order for any government.



Guneydogu Anadolu Project: The project promises much but it has also soured relations with the country's two downstream neighbours.

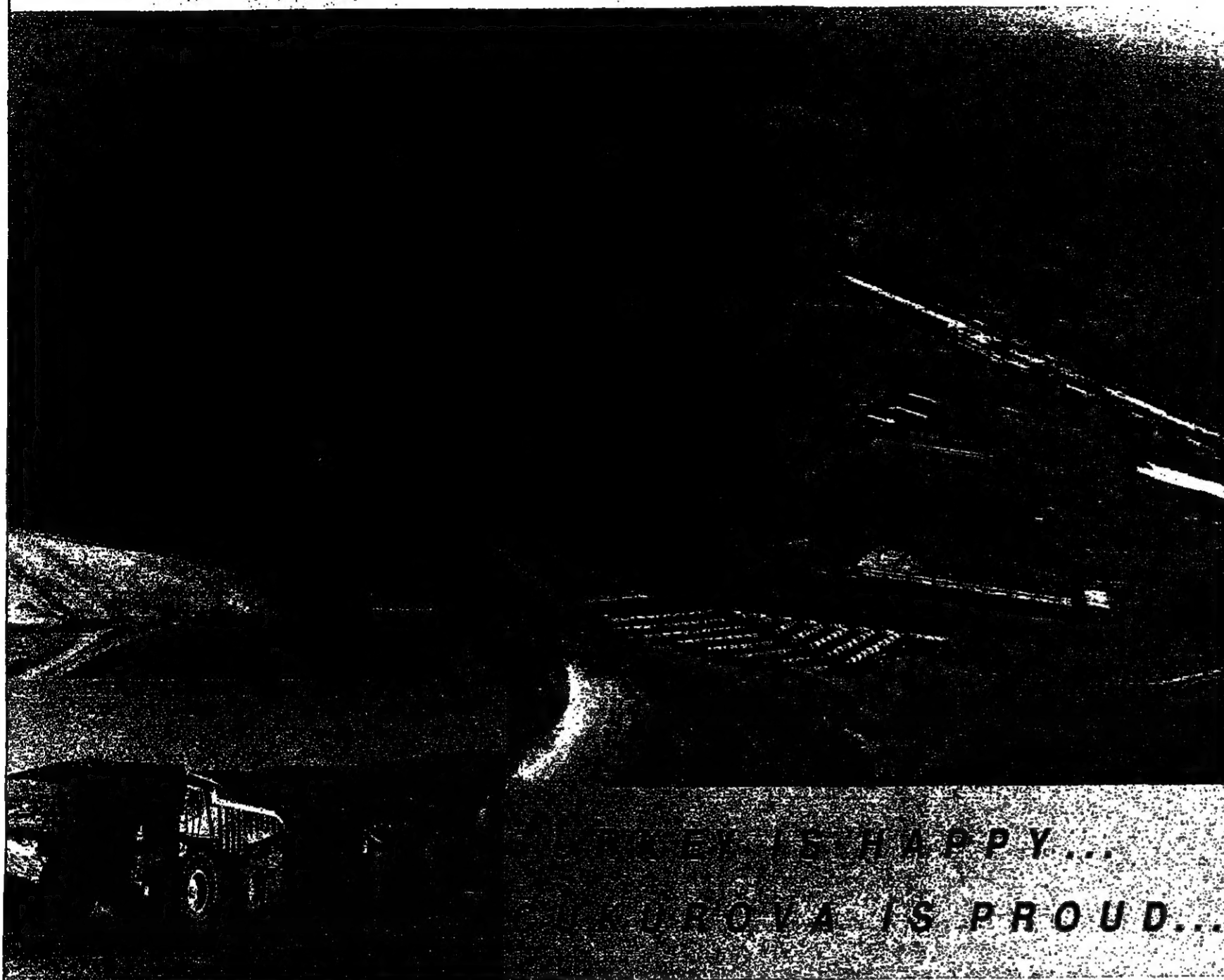


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TURKEY'S SOUTH EAST ANATOLIAN PROJECT 3

Irrigation will have far-reaching effects on farming

Rich agricultural region gears up for change

WHETHER it is the water melons of Diyarbakir, the apricots in Malatya or Gaziantep's famous pistachio nuts, the "Antep fışığı", Turkey's south-east region, is already well known for its farm products.

With the advent of modern irrigation methods, the area promises to become a bread-basket for cereals and vegetables and an industrial greenhouse for horticultural products and exotic export crops.

The first 40,000 hectares on the Harran plain adjoining the Syrian border will be brought into the scheme next summer, or when water levels in the Atatürk reservoir allow. From a figure of less than 4 per cent today, the Gap area when complete will account for a third of Turkey's public and private lands under irrigation.

For the agronomists and soil scientists trying to anticipate these changes from the research centre at Cukurova University near Adana, the challenge is considerable. Remote sensing of the region's soil populations is not yet complete. Research has started on possible crop patterns, vital if those soils are to be properly conserved. The farmers, long used to rain-fed agriculture, have still to learn the new techniques of irrigated farming.

As the region's humidity increases, so pest problems will multiply. This will mean more pesticide and other requirements, which will increase the farmers' need for capital, putting new pressure on existing credit systems. More broadly, it will mean the government will have to reassess its subsidy policy if, as seems likely, much of the surplus farm production is to

compete in export markets.

Whatever the policy choices, the Gap project, with 1.7m ha coming under irrigation, is set to transform the region's economy. Today, farmers face a six-month dry season. Few can cultivate more than one cash harvest a year. With irrigation, two or perhaps three annual harvests will be possible. But as farm outputs increase, farm incomes will also rise. The project will create demand for seeds.

Many of the big foreign names have already invested in the area, using sophisticated technologies to produce hybrids, which they sell on a royalty basis to state and private seed retailers.

Longer term, the project will provide the raw material for industries such as cotton ginning and textiles or processed food canning, cigarette production and sugar refining.

About four fifths of the Gap's 5.2m people are in farming. Some regions are more intensively farmed than others. Sanliurfa, for example, has 450,000ha of first class land, compared with just 22,000ha in Siirt province.

Moreover, the proportion of available land under cultivation is much

higher than the national average in the south-east provinces, another indication of the scarcity of alternative employment. Among the project's eight provinces, only the economy of Gaziantep is not dominated by agriculture.

The region's cold winters, while unsuited to citrus, are ideal for other fruits and vegetables. Large quantities of pomegranates, almonds and sesame find their way to Turkey's markets. The remote mountainous area around Siirt, the most easterly of the Gap provinces, produces more than 15 per cent of Turkey's pomegranate crop. Given water supplies, improvements in marketing, and other modern inputs, the authorities predict that from the Harran plain alone the project will add more than \$5bn to Turkey's annual agricultural export earnings.

The government master-plan, drawn up by the Japanese firm Nippon Koei, envisages "step wise" implementation of the irrigation services, given the limited capacity for on-farm development. The plan is based on the cultivation of cereals, pulses and cotton and three other crop types - oil seeds, fruit

and vegetables and forage crops, and feed grains for livestock production.

Crop rotation, a practice which is unknown in rain-fed areas, is being introduced. Winter vegetables, oil-seed and pulses, will be alternated with cotton as the summer crop, for example. The plan foresees that the area under wheat and pulses will be dominant, but that cotton production will rapidly expand as irrigation services become available.

According to official projections, the Gap will increase Turkish wheat production by more than 50 per cent, barley by a similar figure and the production of cotton by more than four times by 2005, when full irrigation is expected to be operating. This will add some 60 per cent to Turkey's current cotton output.

Infrastructure will be an initial constraint. Roads and railway links, a key factor in the transport of perishables, are not yet developed. Storage capacity is limited and, according to Mr Onur Ertan, the economics professor at Cukurova, there is not a single packing plant in the Gap region. As for the broader environmental impact, this



Officials put the total cost of the Gap at \$9bn. It promises to increase irrigated farmland by one third and double electricity capacity, but it has caused friction with Syria and Iraq who rely on water from Turkey

is a subject which has yet to be properly addressed.

The Gap authority contracts a number of specialist consultancy firms. The German firm AFC is studying market strategy - how to sell the expected food surpluses, which crops should be encouraged, and which export markets should be targeted.

Tubitak, the Turkish science research institute, is looking at credit mechanisms for the Gap. Cheap credit is an important ingredient in Turkish agriculture policy, but it also represents an increasing burden on the budget.

The French group Compagnie Nationale Bas Rhone Lanquedoc is surveying the main canal system. Alexander Gibb, the only UK concern working in the Gap, has a con-

tract to look at the road network. Alexander Gibb is also one of several companies likely to bid on an irrigation management contract, which the Gap authorities say will go to tender later this month. The project will look at issues which include the extension skills that will be needed as farmers change to irrigated techniques.

The choice of irrigation is perhaps the most pressing issue. Following recommendations by Rhone Lanquedoc, on the regulation of the main canals, the Gap authorities have modified the system on the Harran plain to increase water conservation, but the main system will remain a network of open canals, which will be subject to greater water loss through evaporation. However, considerable apprehen-

sion remains, particularly given the increased salinity associated with large scale gravity or surface irrigation programmes.

Professor Osman Tekinel, dean of the Cukurova Agricultural University, says the farmers should be left to decide. An expert on irrigated farming, Prof Tekinel believes farmers will upgrade to the more water-efficient sprinkler and drip methods once labour rates pick up and they begin to reap the financial benefits of yield improvements. None of these issues seems insurmountable, given adequate time and research. But with the first hectares due to come under irrigation next year, when the colossal Urfa tunnels come into operation, there is a growing urgency to find solutions.



Turgut Ozal: as President he was to inaugurate the project



Süleyman Demirel: association goes back to the 1950s

Ozal and Demirel are both closely identified with the project

Finding common ground

PRESIDENT Turgut Ozal of Turkey and Mr Süleyman Demirel, the Turkish prime minister, may disagree on most things these days, but when it comes to arguing the case for the Gap, they sound like a duo.

For all its technical, financial and environmental problems, the Gap has supporters where it counts. Both men started their careers as engineers on the project, the president as a young electrical engineer on the Keban Dam, and Mr Demirel as director of the State Hydraulics Works DSL. Today they would each like to be seen as the founding father of the project.

Mr Demirel's association with the Gap goes back to the 1950s, when he earned himself

the nickname of the King of Dams. He studied as a water technician, obtaining a degree in hydrological engineering from the Technical University of Istanbul.

It was when he became premier for the first time in 1965 that the plan for developing the vast water resources of the South East first took off. His government obtained World Bank credits for the construction of the Keban Dam.

In a later incarnation as prime minister, he laid the foundation stone for the Karakaya Dam in 1976. Mr Demirel insists it was during this period that plans for the Atatürk Dam complex were drawn up.

President Ozal, too, has been closely identified with the project.

After studying economics and engineering in the US he took up a post as general deputy director of Electrical Studies and Research Administration in Ankara in the late 1950s. It was during this period that he first formulated schemes for harnessing the Euphrates for its huge hydro power potential.

As a young electrical engineer he had worked on the Keban Dam. As prime minister he was to give the political green light to the massive Atatürk Dam and reservoir complex.

And as president he was to inaugurate the project when the huge concrete "hump" was locked into place in early 1990, staunching the flow of the river to allow the authorities to

trap water behind the dam.

It was President Ozal who formally opened the 26km Urfa irrigation tunnels, to take water from the reservoir to irrigate the Harran, Ceylanpinar and Mardin plains.

For a brief moment last week it seemed the president would not attend tomorrow's celebration, allowing Mr Demirel to open the flood gates on to the turbines this Saturday, generating the first kilowatt of electricity from the Atatürk Dam.

According to his spokesman, the president would go to Malatya for an apricot festival in his home town.

Now it appears that Mr Ozal has changed his mind. The president will be attending. No one ever really believed he wouldn't.

Downstream neighbours resent Turkey's control of distribution

Water supply a thorny issue

THE last time so many high-ranking Turkish government officials visited the Atatürk Dam it was to watch hawes winning a massive 87-tonne concrete plug into the diversion channel under the embankment.

On that occasion, marked by the presence of President Turgut Ozal, Turkish engineers staunching the Euphrates for a period of 30 days, trapping the water behind the dam for future irrigation and power generation. Syria and Iraq, Turkey's downstream neighbours, both protested. Newspapers throughout the Arab world took up the cry.

Strategists have made a good living predicting that water will be the cause of the next big war in the Middle East. Turkey, controlling as it does both the Euphrates and Tigris, has been the subject of countless studies on what has become the region's most precious resource.

Turkey's South East Anatolian Project, GAP, and particularly the dam which is its centre piece, is the source of continuing friction with its two former Arab colonies to the south. In spite of technical meetings - the last one in Ankara in June 1990 - the three sides have been unable to agree a permanent distribution of the waters.

The issue is particularly urgent for the Syrians, who rely on water for 75 per cent of their power generation, not to mention the supply of drinking water and water for irrigation and industrial use. Iraq can use the Tigris, which is less directly affected by Turkey's irrigation plans. As a major oil producer, Iraq also relies less on hydro-power generation. On the other hand, it is the Euphrates which feeds Iraq's

agricultural sector.

Much of the population in these areas is made up of Shia, and the Sunni administration in Baghdad has been at pains to win their support. Projections suggest the more Turkey uses the water to fill the reservoir and for irrigation purposes, the less will be available for the Syrians and the Iraqis.

Moreover, both downstream users face pollution and degraded supply, in spite of assurances from Turkish engineers that irrigated water will be controlled. Scientists predict the intensified inputs could also seriously affect ground water quality as fertilisers and insecticides seep down into the water table, polluting the springs on the Syrian side of the border.

Beyond these practical worries, Syria and Iraq both resent their growing dependence on Turkey and the influence that Ankara seems likely to assert in connection with the water issue.

For Damascus, the issue has been intimately linked with its broader security concerns. When Turkey decided in the early 1980s to push ahead with the Atatürk Dam, Turkish officials now acknowledge that it was this action which prompted the Syrians to start backing Turkey's separatist Kurdish Workers party, the PKK.

This bloody conflict has since claimed more than 4,000 lives. Syrian support for the rebels is also seen as a lever with which to win concessions on the long-standing bilateral grumble over the status of Hatay, a region ceded to Turkey at the end of the French mandate.

The joint technical meetings have proved far more amicable than the political exchanges.

According to Mr Ferruh Anik of the state hydraulics works, DSL, Syria and Turkey have even discussed joint dam projects involving flooding the border to maximise the power generation.

But Ankara rejects calls for an internationally ratified agreement on the waters. Instead it says the dam programme has helped regulate the flow, providing its neighbours with constant supply - a claim consistent with the dramatic seasonal changes in water discharge and the histor-

The Gap project continues to be a source of friction

ical evidence of flooding in the region.

"The Syrian approach has always been to calculate their maximum needs. If you put Syria's needs and Iraq's needs together you will have twice the potential of the Euphrates. Until common sense prevails in these discussions there will not be any agreement," says Mr Burhan Ant, head of Arab affairs at the Turkish foreign ministry.

Turkish policy has none the less periodically sought to accommodate these concerns. In 1987, during a visit to Damascus, President Turgut Ozal, then prime minister, offered to guarantee a flow of 500 cubic metres a second at the Turkish Syrian border, until a "final allocation of the waters of the Euphrates between the three riparian states."

Various proposals have been made, Ankara even offering to transmit electricity to Syrian cities in the border area.

Before staunching the river in 1990, Turkey gave two months advance warning and offered to compensate by increasing the flows. Partly to appease international concern at the environmental effect of its irrigation schemes, Turkey is inviting foreign experts to assess the various canal schemes.

Yet the Turkish position remains that there is no legal case for sharing the waters. Mr Fahri Armağan, a journalist and lecturer on international relations, insists that the Euphrates and the Tigris are not international waters. "They both have their sources in Turkish soil," he says. Moreover the Turks remain extremely wary of becoming involved in any multilateral accord, unwilling to embroil themselves in Syria's own disputes with Iraq. Turkish officials point out that Syria and Iraq alone went to war when Syria started construction of its Taqba Dam in the mid-1970s.

The rival riparian claims have frightened off potential donors, the Japanese recently having pulled out of a \$350m canal irrigation development, reportedly following pressure from the Syrians. "Until there is a permanent agreement I don't think Japan will finance this project," said a Japanese embassy official in Ankara.

According to Mr Asaf Güven, then head of the Treasury, in the 1970s the World Bank agreed to finance the Keban Dam, but only on condition that Turkey guaranteed to supply Syria with 350 cubic metres a second for the duration of the loan.

On both Keban and the Karakaya development, the use of international financing gave the World Bank and other donors some control over how Turkey used its resources and their impact on downstream users. Significantly, when it came to finding credits for the Lower Euphrates development and the Atatürk Dam, Turkey decided to finance.

Süleyman Demirel, the Turkish prime minister, once put it: "Water is an upstream resource and downstream users cannot tell us how to use our resources." Whether the current tension ever erupts into open hostilities will depend much on the extent to which all three countries manage to realise their planned irrigation projects. Turkish water officials estimate Syria can only make use of a third of the 500 cubic metres a second it currently receives, yet Damascus continues to demand 700 cubic metres.

Turkey's own plans to irrigate more than 1.7m hectares may prove over ambitious in itself, depending as it does on being able to finance the canal infrastructure and to continue to subsidise its farmers.

Turkey's budget problems have already served to set back the completion date. Moreover, once the dam is filled, Turkey says it will increase the water discharge to Syria as it fires up its power turbines. The first two units will be started tomorrow.

Officials also point out the original protocol contained an implicit undertaking that once the dam was filled, negotiations would restart on water sharing. Today, Turkey's desperate need for funds may persuade the government to revive this search for a political solution to the dispute.

The Atatürk Dam drew heavily on Ankara's financial resources

A home-grown achievement

WHEN Iranian President Ali Akbar Hashemi-Rafsanjani declined to pay his respects at the mausoleum of Mustafa Kemal Atatürk, Turkey's secular founder, the Iranian leader was taken to the next best thing - the Atatürk Dam.

Inaugurated in October 1981, this huge rock-filled structure is more than just a sight for visiting heads of state. The Atatürk Dam is the most important project in Turkey. It is also the most costly. Designed by Turks, the dam was constructed by Turkish contractors and financed with

Turkish funds. Apart from the foreign suppliers' credits, the Turkish government budget bore the brunt of the \$4bn investment.

From an observation point high in the project's headquarters the main landmarks can be seen: the mammoth 189m high embankment; the eight

penstocks which carry the water to the power turbines housed below the reservoir stretching into the distance.

The statistics are impressive. The dam's 189m high clay core, with rock-filled wall, will impound a volume of 48.7bn cubic metres of water, making it the fifth largest dam in the world.

The design is said to be able to withstand an earthquake measuring 8 on the Richter scale. "It would take a nuclear bomb to dent it," said Mr Ferruh Anik of DSL, the state hydraulics department, during the Gulf War when asked about his fears that Iraq might attack the site.

When completed, the dam's total installed capacity from eight Swiss-built turbines will produce 2,400MW, with generating capacity of 9bn kilowatt hours - almost half Turkey's current hydro output. The reservoir will provide irrigation for about 730,000 hectares, with the first 40,000ha scheduled to come into operation next summer.

The system comprises a twin bore 24.6km tunnel which will take water from the reservoir to irrigate the Harran and Mardin Ceylanpinar plains. This will make it the second largest single source irrigation scheme in the world, and it will increase Turkey's irrigated

land by a third. The value of the food surpluses resulting from such large-scale irrigated farming is estimated at \$5bn.

Since 1983 the government has spent TL11,100bn (\$1.6bn) constructing the dam, and a further TL5,600bn on electro-mechanical equipment. The completed cost is projected at almost half of what has so far been spent on the South East Anatolian Project as a whole. President Turgut Ozal once claimed that earnings from the electricity revenues from the Atatürk Dam would repay the cost of installing the irrigation network within four years.

According to Mr Anik, it still requires two or three good years with heavy snows to fill the dam to the required maximum elevation of 562 metres. But at a height of 536m the twin Urfa tunnels come into play. Depending on the next year's snow-melt, this could be as early as next summer.

Officials say there is even an option to raise the maximum water level further, although this would involve additional flooding, taking more land out of cultivation. It would also increase evaporation - involving, as it would, an increase in surface area.

According to initial calculations, the current water level of the reservoir, at an elevation of 507m, should have been too

low for power generation to begin.

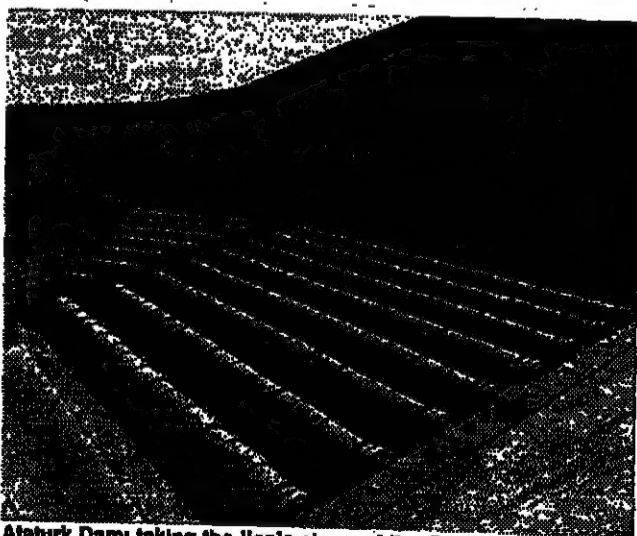
However, Mr Olcay Ünver, head of the Gap authority, revealed there had been a few last-minute adjustments to allow Mr Süleyman Demirel, the prime minister, and his countless guests, to witness tomorrow the first two power units come into operation.

"There have been times when we have squeezed the government, and times when the government has squeezed us. But there were no serious delays. That's the real achievement," says Mr Asaf Güven of Ata-Insaat, the main contractor for the dam.

Ata-Insaat, a consortium of three Turkish contractors, was formed specially to bid for the dam construction work, winning the tender largely through a cunning financing package.

"The only demand we made was that a foreign exchange portion should be paid in advance to buy the machinery," says Mr Güven. With the government in agreement Ata-Insaat used a \$200m credit, including a US Eximbank loan of \$110m, to import US Caterpillars to start the site clearance.

From the start, many economists have contested the financial good sense of such a colossal undertaking. Gap, as a



Atatürk Dam: taking the lion's share of the Gap's expenditure

whole, is said by officials to consume \$2m a day, with the Atatürk development taking the lion's share. Some economists estimate that these expenditures account for one third of Turkey's 70 per cent inflation rate.

Mr Güven takes a different view. "When the full electricity capacity is in operation, the government will earn between \$500m and \$900m every year, while still offering the consumer power at three cents per kilowatt hour. That's extremely cheap."

Asa Brown Boveri supplied the eight turbines - which each comprise 700 tonnes of generator rotor. For each turbine there are three transformers - supplied by Brown Boveri before the company joined the Swedish Asea.

The dam is also a remarkable achievement for home-grown Turkish engineering.

The design and civil works, done by Ata-Insaat, have given the company invaluable experience. Mr Anik, head of DSL, says the original plans made no provision for the difficult task of closing off the bottom outlet, to allow the water level to rise sufficiently to cover the turbines. If the job had not been handled correctly, it could have created what engineers call a vortex, putting the base of the dam under dangerous pressure.

With its task all but complete, Ata-Insaat now has its sights on contracts further afield - particularly, it says, in the former Soviet states, where there is a growing demand for power plants.



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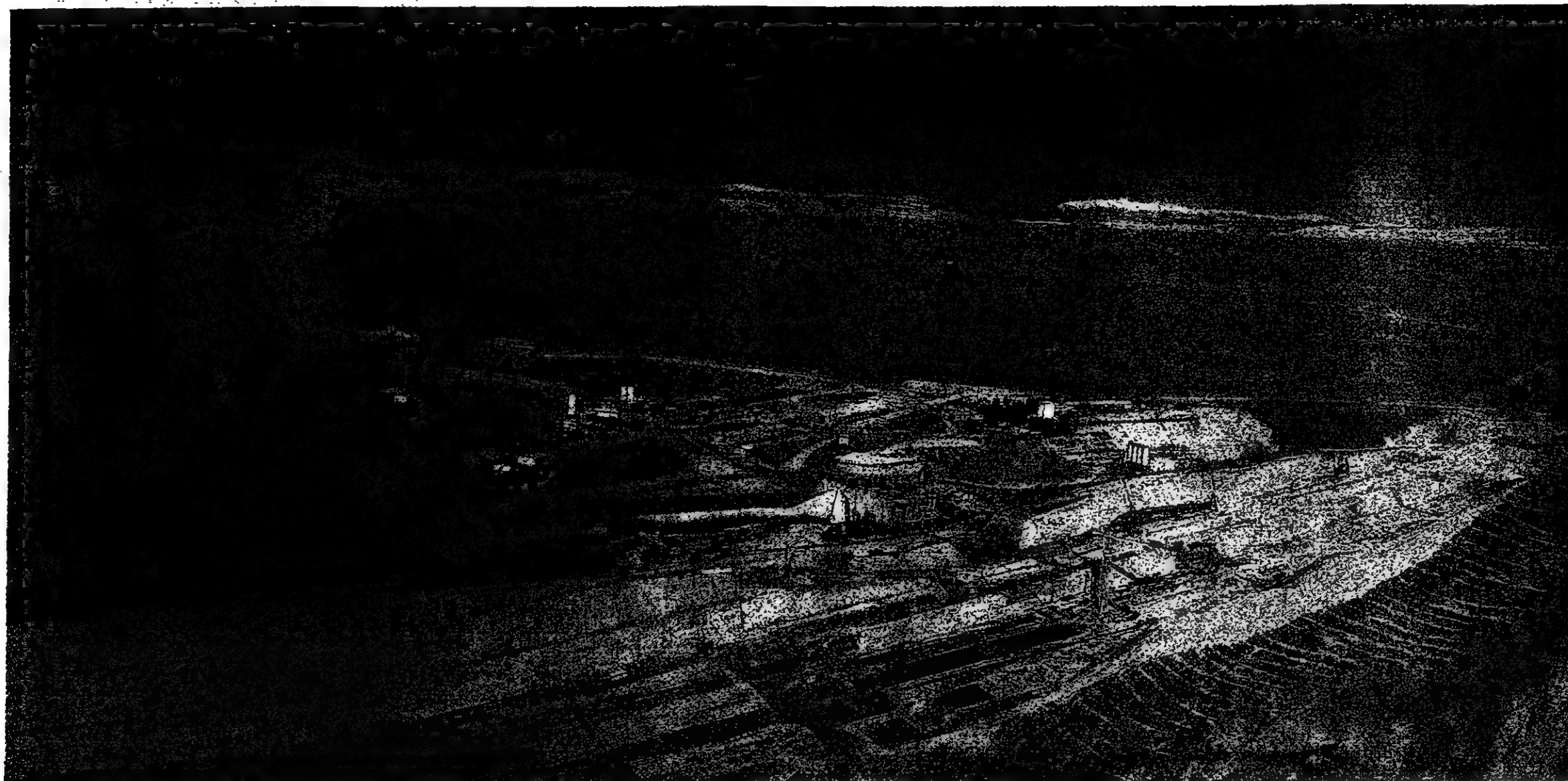
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GAP

A LANDMARK IN PROGRESS



The Euphrates and the Tigris, two rivers that will soon irrigate Upper Mesopotamia, the "Fertile Crescent" of ancient history.

The Southeastern Anatolia Project (GAP) will utilize the water and land resources of Southeast Anatolia, a region covering an area twice the size of the Netherlands and with a population of 5.2 million.

GAP is one of the largest development projects in the world with 22 dams, 19 hydroelectric power plants and numerous irrigation schemes on the Euphrates and the Tigris.

When work is completed, 1.7 million hectares of land will be irrigated and 27 billion kilowatt-hours of energy will be produced annually. In addition, the dams will

ensure reliable water supplies downstream.

The project will provide 3.3 million more jobs nationwide and double the per capita income in the region.

GAP integrates activities in sectors such as agriculture, industry, transportation, housing, health care, education and tourism, thus contributing to the development of the region and Turkey as a whole.

Atatürk Dam and Hydroelectric Power Plant (HEPP) is the most important component of GAP, along with Şanlıurfa Irrigation Tunnels. Construction of the dam body is complete, the tunnels will soon go into service, and the Atatürk Dam HEPP will be inaugurated on July 25, 1992. The dam, among the largest in

the world, has an embankment volume of 84.5 million m³ and an installed capacity of 2,400 megawatts.

GAP is a great project that will improve the socio-economic life of the region and the country, and, with the opportunities it offers, has already attracted the attention of local and foreign investors.

GAP is a source of pride for Turkey on the way to taking her place in the new world order. It will change the course of history as a step towards peace, cooperation and prosperity in this part of the globe where three continents meet.



PRIME MINISTRY
SOUTHEASTERN ANATOLIA PROJECT
REGIONAL DEVELOPMENT ADMINISTRATION

TURKEY'S SOUTH EAST ANATOLIAN PROJECT 5

Already over 200 historic sites have been lost

Archaeologists race to save a crossroads

THE CAUSE of archaeology has never been uppermost in the minds of the Turkish engineers who drew up plans to flood the Euphrates valley. There are few signs that things will be any different when it comes to the Tigris.

The race is on to save what is, in archaeological terms, a laboratory: a crossroads of some great civilisations of the world - from the Assyrians and Persians, Commagenians, Romans, Abbasids of Aleppo, the Byzantines and the Seljuk Turks.

Already, as many as 210 documented sites on the Euphrates have been lost since the Keban, Karakaya and Atatürk dams were filled; perhaps many more.

In 1977, in a rush to beat the deadline, Ankara's Middle East Technical University conducted a survey of the affected areas, on the basis of which local and foreign archaeologists were invited to choose one site to excavate.

One example was Samosat, a massive Roman legionary base and the iron age capital of the region which is now inundated by the Atatürk reservoir.

The birthplace of the Roman writer Lucian, Samosat is dated to the first half of the third century BC. It is mentioned by Pliny, by Strabo, and in the histories of Procopius. It is believed to be the capital of the late Hittite Kingdom known as Kumukku; it was also the capital of the Commagene Kingdom. It was besieged by Mark Antony, and later Vespasian made it a Roman province. "Surface evidence indicates the Samosat mound was occupied almost continuously from the beginning of the Chalcolithic period to the present day," the report stated.

Professor Halil Cembel of Istanbul University says that Samosat was probably the most important historical and archaeological site in the region.

Today she is campaigning to save Nevallı Cori, near Urfa, where a joint dig with Heidelberg University has discovered

a 7th century mosaic, which is slowly being covered as the Atatürk reservoir advances. "This is one of the two earliest mosaic floors in the world; the authorities should allow the waters to recede to enable us to move the mosaic," Professor Cembel says.

On the Tigris, things are potentially worse. "There has been no survey done," she

On the Tigris, things are potentially worse

says. "That story is even more sad because we don't know what we are losing if the area is flooded."

After five years campaigning, Prof Olus Arık of Ankara University has just received a \$10,000 budget direct from the Gap authority to excavate Hasankeyf, a late Roman frontier camp, at the crossroads of "three different worlds - the Asiatic, Mesopotamian, and

Byzantine." This is three times the size of normal excavation funds approved by the culture ministry, but is still barely enough to make an impact on a site more extensive than Ephesus.

Today Hasankeyf faces the fate of so many of the sites in the Tigris and Euphrates valley.

According to the Gap master plan, the Ilisu dam near Midyat is projected to cover the area within nine years of the construction starting. "Only the top of the highest minaret might still be visible," says the professor.

Scrapping the dam is probably unlikely, given its importance in the overall Gap master plan. But Prof Arık remains optimistic that the authorities may give him a reprieve, at least to be able to survey the site properly.

"I hope they will cancel it, or at least alter the plans. My argument has always been that Turkey shouldn't sacrifice 2,000 years of history for some kilowatt hours of energy."

In the light of other large-scale projects, the environmental issue is critical

Future hangs on guesswork

PROFESSOR Osman Tekinel, of Çukurova University, likes to put on a slide show for his visitors: a compendium of images of apricots the size of peaches, and bees undergoing the discomfort of artificial insemination.

Perhaps the most alarming is the one of the dessicated white soils of Turkey's south-east. It reveals, as the professor put it: "what happens if we get the irrigation wrong".

Today the Gap project provides a range of puzzles for a whole range of Turkish scientists, from soil engineers to ecologists, hydrologists, even - it seems - bee experts.

The area was, after all, part of the 'Fertile Crescent' in ancient times. Professor Tekinel and other members of the Agriculture faculty at Çukurova University are in little doubt that it can be part of it again. But no one underestimates the challenges.

The environmental issue is of urgent concern, particularly in light of the experience of other large-scale irrigation projects - the most notorious example being the Soviet Aral Sea development.

In the Gap region, humidity levels alone are expected to tri-



'Unless the farmers are taught the new irrigated farming methods, problems of salinity could easily arise'

ple over a period of 25 years, as a result of evaporation once the irrigation canals are filled. What effect this will have on

the micro-climate one can only guess at. Increased pesticide and fertiliser used on such soils will also result in higher pollution levels - affecting, in turn, the water sources.

To assess the environmental impact of the expected industrialisation is a job for the future. Today it is the Gap authority's task to install a irrigation system.

Surface irrigation currently looks like the chosen system, particularly if - as seems likely - the farmers choose to grow cotton. But surface irrigation consumes more water than sprinkler or drip methods. Drip, for example, is estimated to save 50 per cent of the water, and adds 30 per cent to the yield.

Surface systems could also prove even more of a problem for the soils, as salt deposits increase with evaporation. With the low precipitation, the water table is currently at around 135 metres. However, during the irrigation season, there is normally ground water much closer to the surface, where there is an impervious clay band. If excessive irrigation acts to raise the water

level, this will add to the salinity problems in the critical area of the plant's roots.

At a 30 hectare research station in the Harran plain the university is experimenting on soil and seed types, planting and rotation patterns, and different water uses. Professor Tekinel, like many Turks working on the Gap project, remains optimistic.

"We have the world's largest wheat experiment - 110 varieties."

There are also 110 varieties of strawberries, mulched under plastic sheeting. "He didn't believe we could do it, 12.8 tonnes of maize in one hectare," he says, chalking up the name of the "doubting Thomas" German professor on the lecture room blackboard.

Some of his colleagues are more worried. "The changes to the natural environment could be disastrous. We have to be very careful," says Professor Ural Dinc, director of the remote sensing unit at Çukurova.

Professor Dinc is conducting a detailed soil survey of the region, half of which has already been mapped using sat-

ellite imagery. It will be too late, he says, once the land comes under cultivation. His research will feed into policy decisions on crop patterns. "This is less important for annual crops, where farmers will be given a selection of five or six different types. But for fruit trees it is critical to match the soil types."

Professor Dinc's other concern is the impact of mechanisation, as farmers start to use tractors and other heavy harvesting machinery. His research is looking at the effect of compact soils, and on the disturbance associated with mechanisation.

But both professors agree on the most important thing, extension skills. Unless the farmers are taught the new irrigated farming methods, the problems of salinity could easily arise. Studies in the Çukurova irrigated scheme show that farmers believe the more water applied the better the yield.

Clearly one question is the pricing policy for the water. But - as Professor Dinc says - "that is a matter for the politicians".

Land reform is seen as crucial to the long-term health of the Gap

The landless need help

THE aghas, or feudal landlords, of the south-east region have their minds set on one subject these days: land reform.

If a less immediate problem, the issue is seen by many economists as critical for the long-term health of the Gap project. The question is, what sort of land reform?

Today, more than a quarter of the cultivated land is owned by less than 1 per cent of the region's farmers. On the other hand, 61 per cent of the farmers, or about 150,000 families, own holdings of less than 5ha.

A pilot project has just been started in the Sanliurfa region, to redistribute government land to landless farmers. To

date some 10,000ha of government land has been given to landless farmers. "It's the landless farmers we want to help," says Mr Hürrman Ocaklı, vice-president of the Gap authority in Ankara.

In the 1970s, under socialist legislation passed by Mr Bulent Ecevit's government, land was expropriated from the aghas and given to poor farmers. In 1980, following the military coup, the law was overturned. According to figures from the Gap authority, more than 10,000ha has been returned to the original owners.

Today's government seems attracted to reform less as a vehicle to achieve more equitable

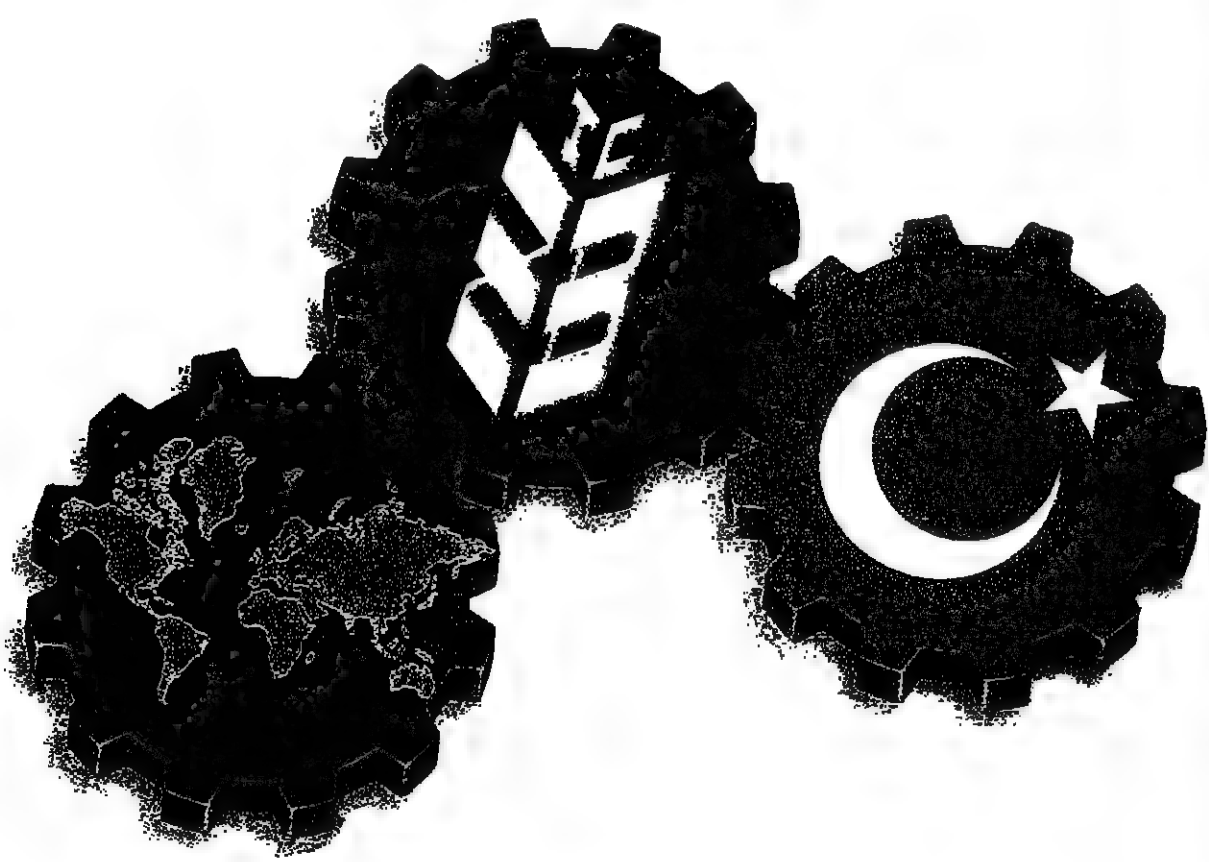
land distribution than as a way to improve efficiencies, in a region where the patchwork of the small farms serves to reduce productivity levels.

A pilot project in the Harran plain has been started, aimed at consolidating plots. Many of the region's farmers have scattered allotments, too small to achieve economies of scale - a product of the local inheritance practices, where farms are divided up between the sons.

Officials have set an optimum land plot at around 4ha for first class land and 6ha for the third grade farm. Under the project, they have set a maximum land holding of 60ha for any one plot. Since 1983 in the Harran land

reform area, land sales have been prohibited without government permission. This is partly to prevent alternative land use in the planned irrigation area, and to discourage the large agricultural combines from buying out smallholders.

Ironically, over the long term the master plan predicts that there will be a large-scale consolidation of land holdings, as mechanisation becomes more widespread, and as higher input costs force smaller landholders to sell up and head for the cities. Given the project's original aim to keep people on the farms, this might seem a contradiction. But, as Prof Tekinel sees it, "this is what happens when an area develops."



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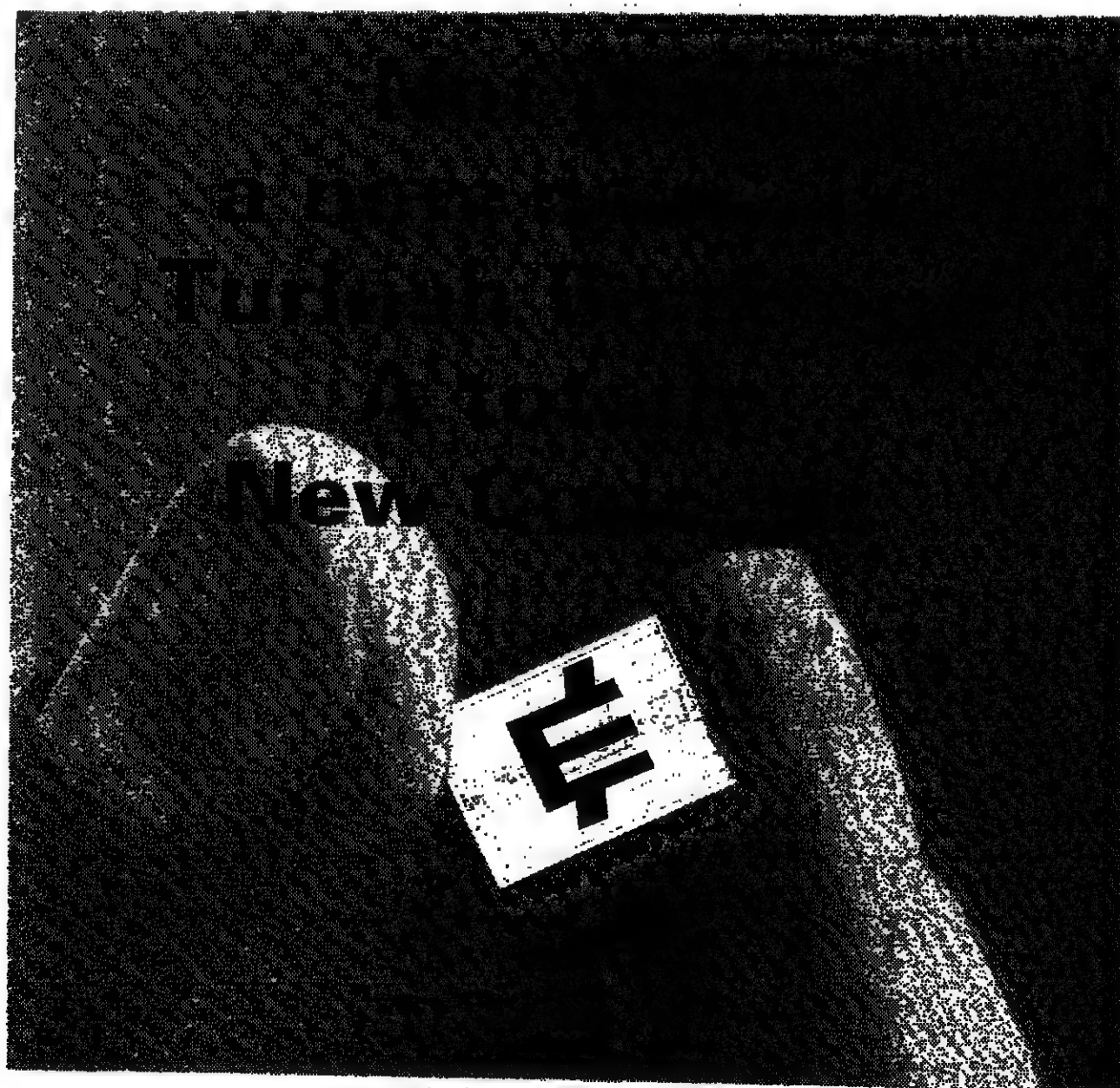
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MANAGEMENT

Lucy Kellaway meets Stuart Lipton at the village pump

Visionary with a wooden raincoat

MY OFFICE

If you visit the fifth floor of Landdown House in London's Berkeley Square you are in for a very special experience. The headquarters of Stanhope Properties is more than just another lavish office, fitted out in those far off days three years ago when money was no object.

Contrary to appearances, it is not an office at all. It is a village. Stuart Lipton, the head of the company and visionary of London's property market, explains that the corridor stretching from the reception area is actually a street. The place where you sit on stylish leather chairs, surveying the design magazines on the minimalist glass table, is no simple waiting area. "Our reception represents the heart of our little village. It is a soft place where visitors could talk to each other", he says.

The significance of every last detail has been thought out. What might seem a fussy mixture of

glass, tiles, steel, light wood, dark wood, stone and plaster is yet another concept of building itself, with all main materials represented.

To those who think of their places of work in terms of desks, chairs and secretaries, Lipton's chatter about warm feelings of offices may be difficult to understand. Yet Lipton thinks he "helps people to demystify buildings".

He has done that with many acclaimed new developments, including Broadgate in the City of London. His battle cry is about good design, about the need "to produce a building with a friendly disposition. The culture of the building should be such that people want to brush against each other".

In Stanhope's offices - almost empty on the afternoon I was there - this can either be done in the "street" or in the post room, which Lipton describes as a "very social area in which there are no formalities". The room, in which a couple of secretaries were chatting, also contains the coffee "station", which he says is "like the village centre".

Unlike most villages, the Stanhope offices are crammed with

works of art. Lipton makes much of this: he is on the board of the Royal Academy, is a trustee of various modern art galleries and was involved in building the Sainsbury wing of the National Gallery. "Life is about art and architecture," he says.

The most striking piece in his own office (or "private realm" as he calls it) is a life-size raincoat and umbrella carved out of wood, hanging on one wall.

"Ninety per cent of the people who come in here go for the timber. It's because it's meaningful. We all like soft issues." A large Miro print hangs above his desk, and on the wall next door is a brown modern canvas, the details of which he has forgotten.

Everyone in the company has a piece of art or object in their offices, which they have selected from a collection chosen by Lipton. "I don't think art is a democratic business", he says. "It should be searching and demanding." Thus Lipton has chosen a large collection of abstract canvases, carpets to be hung on the wall, wooden bowls, and small model smoker tables.



Office culture: Stuart Lipton, surrounded by his idiosyncratic collection of art, sits at an oval marble table in his "private realm"

The art, he says, is an antidote for the computer screen. Lipton is such a believer in the computer that he has dispensed with paper in his office. There is no clutter among his objects; his stylish glass in-tray is almost empty.

His oval conference table has nothing on its grey marble surface save an ethnic copper bowl. The more comfortable area with swish leather chairs and sofas is equally

bare of paper, save a few design periodicals.

On every surface in the room is a telephone. This is another detail designed to make the visitor comfortable: "A lot of visitors get calls here, and they don't want the formality of talking at a chap's desk."

On the whole, Lipton is pleased with the general effect of the Stanhope offices, although he is a little sheepish about the size of his own

(the 200 sq ft, he estimates, is on the conservative side). Indeed, both the space and the heady rent paid strike an odd note with Lipton's emphasis on squeezing full value out of every square foot.

"The office is a bit dated," he admits, surveying the stark modernity. "If I was doing it again the room would be smaller, the meeting area would be in a different room, it would be more open plan."

Indeed, on his view of the future, he would be lucky to have an office at all. His new concept is that of an hotel, full of facilities and with employees checking in and out. Each worker would have an electronic card, which as they enter the building would assign to them a desk and a telephone number. At Stanhope, they would doubtless also be allocated for the day their own timber sculpture.

Nine months ago Pilkington, Europe's second-largest glass maker, shattered the illusions of many conservative insiders by becoming one of the first British companies to relocate the headquarters of its core business from the UK to the heart of Europe's incipient "single market". It announced that direction of the European part of its big flat and safety glass interests was being moved to a small unit in Brussels from its 100,000-sq-ft HQ on Mersey-side, deep in England's north-west.

At the same time it revealed a much-needed splash of overheads: a net reduction of 250 in its 500-person corporate head office on Merseyside; 120 jobs were decentralised, leaving the HQ only 130-strong.

Yesterday, 24 hours after a sombre annual general meeting, it delivered another surprise: it is reinforcing in unexpected fashion the European structure it announced internally only a few months ago.

From the start, Pilkington's task

Transparent move to European unity

Christopher Lorenz observes Pilkington's tricky balancing act in its new Brussels headquarters

In Brussels was a delicate managerial challenge: the creation of an integrated, European-minded operation out of a set of mainly nationalistic subsidiaries, notably its crucial German offshoot, Flachglas. The latter's minority shareholders were bought out only in 1989, after nine years of tension under majority British ownership. The situation was not helped by Flachglas's size: twice as large as Pilkington's equivalent glass operations in the UK.

Against this unpromising background, Pilkington embarked on the integration process with considerable diplomacy, while leaving no doubt who was now boss.

For a start, Brussels is an obviously neutral location. Then, between December and June, Pilk-

ington gradually outlined the tactical structure and staffing of the 35-person Brussels organisation, called "Flat and Safety Europe". After a lengthy gestation period, the office opened officially last week.

Under the chairmanship of Glen Nightingale, a main board director of the parent company - who also has responsibility for the group's North American flat and safety glass interests - five directors of market-orientated European "business lines" were created. Only one of the five men is British: the chief executive of the existing UK glass company who now also has the European mandate for basic glass. There is one Finn and three Germans, including the Flachglas board spokesman, who now also has

European responsibility for special glasses.

The nationality balance was given a slight tilt towards the British by the appointment of three English functional directors - for marketing, technology and finance.

Only two are based full-time in Brussels: the financial and marketing directors (the latter is an old hand and Nightingale's right-hand man). Nightingale expects the business line directors to be travelling for up to 70 per cent of their time, so he saw little point in uprooting them and their families. But, in addition to board meetings, he has declared a series of monthly "Brussels days", when everyone has to be there to mix informally.

Nightingale expects it to take up

to another two years for each national company to be integrated into the new European structure, under their respective business line directors. This is partly to avoid overloading the people concerned, but it is also because some of the national companies have not yet moved fully to a market-based structure allowing clearly defined responsibilities to be transferred to Brussels. Flachglas, in particular, is still converting from its typically German functional structure.

It is the complexity and intricacy of the European reorganisation which caused yesterday's surprise: the appointment under Nightingale of a full-time chief executive of Flat and Safety Europe, who will take up residence in Brussels from October.

Companies with more European experience may be surprised that Pilkington could have hoped to accomplish proper integration without someone in such a post. Nightingale may be a powerful character, but it was over-optimistic to expect him to drive the tricky integration process by spending just two days a week in Brussels.

With hindsight, he now realises that "the man to whom the business line directors report needs to be based in Brussels - to cause that to be the centre of things. It's no good having a visiting leader - he has to be on the ground".

There was a second surprise in yesterday's announcement - that the chief executive will not be a European, but a South African, 52-

year-old Brian Young. He has worked for Pilkington since 1967, mostly in Southern Africa, but for the past two years as chief executive of Pilkington Australia.

Again, the appointment has the benefit of neutrality, but some of the Germans may be discomfited by an Anglo-Saxon above them.

Nightingale admits there has been some "disquiet" that the business line directors will no longer, as originally planned, report straight to a main board director. But he says they know and respect Young.

The new man certainly faces a challenging task. Without submerging the national identities which have given Pilkington's constituent companies strong leadership in many of their markets - though not in southern Europe - he must exploit cross-frontier economies of scale much more effectively than over the past decade. Given all the sensitivities, that will create quite a thorny menu for him and his Brussels colleagues to master.

GOVERNMENT OF LESOTHO

LESOTHO HIGHLANDS DEVELOPMENT AUTHORITY

'MUELA HYDROPOWER PROJECT

REGISTRATION OF TENDERERS FOR ELECTROMECHANICAL PLANT AND TRANSMISSION LINE CONTRACTS

INTRODUCTION

The 'Muela Hydropower Project (MHP) is an integral part of the Lesotho Highlands Water Project. Once in operation in 1996, it will make Lesotho substantially self-sufficient in the generation of electricity. The construction of the Kabe Dam and tunnels (which form part of the water transfer structures to the MHP) is fully underway. The Lesotho Highlands Development Authority (LHDA) is now commencing the implementation of the construction phase of the MHP.

INFORMATION PACKAGE

The LHDA intends to register interested manufacturers for the supply and installation of MHP Electromechanical Plant, Switchgear and Transmission Line.

Tenderers for the supply and installation of the Electromechanical Plant will be required to provide committed financing proposals in support of their tenders equal in amount to not less than 100% of the tender price. The terms of the financing offers will form an important part of the evaluation of tenders. The Government of Lesotho and the LHDA wish to secure finance for these contracts on concessional terms as far as possible.

An Information Package has been prepared to provide an introduction to the institutional framework and background of the 'Muela Hydropower Project, description of the general procurement procedures, details of the process of registration of tenders and details of works to be tendered. This will enable interested companies to initiate the process of forming bidding consortia and arranging financing.

REGISTRATION OF INTERESTED CONTRACTORS

LHDA will prepare a register of interested manufacturers, who will be kept informed of the technical, contractual and financial aspects of the contracts prior to issue of the tender documents.

The registration procedure described in the Information package applies to the following electromechanical plant contracts:-

- Contract LHDA 134 - Turbines, Generators and Ancillary Plant
- Contract LHDA 135 - Transformers and 132kV Switchgear
- Contract LHDA 136 - 132kV Transmission Line and Substation Bays

The information package will be supplied free of charge to all interested manufacturers or their agents.

Requests for supply of the Information Package should be addressed to:

by courier or by hand:
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LESOTHO HIGHLANDS DEVELOPMENT AUTHORITY
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MASERU SUN CABANAS OFFICE COMPLEX
OPEN ROAD
MASERU-100
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by registered mail:
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LESOTHO HIGHLANDS DEVELOPMENT AUTHORITY
P.O. BOX 7332
MASERU 100
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For further information, please contact Jill Schofield, Cork Gully, Albion Court, 5 Albion Place, Leeds LS1 5JP. Telephone: 0532 457332. Fax: 0532 434567.

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- ★ Leasehold premises comprising 22,000 sq ft of warehouse space with integral offices.
- ★ Committed and reliable workforce.

For details, contact Kieran Day at PHS on 081-523 2222 or Mike Stevenson on 071-637 5377 at the offices of Smith & Williamson, No. 1 Riding House Street, London W1A 3AS. Fax: 071-323 5683.

Smith & Williamson Chartered Accountants Registered to carry on audit work and authorised to carry on investment business by the Institute of Chartered Accountants in England and Wales

EDUCATION FOR INDUSTRY

The FT proposes to publish this survey on September 22 1992. The weekday FT is read by 104,000 UK businessmen responsible for making personnel and training decisions who will show a particular interest in this survey. To reach this important audience and other decision makers worldwide, please contact:

Sara Mason
Tel: 071-873 4129

Sue Mathieson
Tel: 071-873 3149
Fax: 071-873 3064

For editorial synopsis and advertising information.

Data source: BMRC Business Survey 1990

FT SURVEYS

Hewgate Construction Limited

Hewgate Metal Roofing Limited

(Both in Receivership)

The contracts and business assets of these companies based in Aylesbury and Warwick, are for sale as a result of receivership.

- Experienced design and build capacity.
- Wide client base has provided a high ratio of repeat business.
- Roofing and cladding business with national reputation for standing seam metal roofs.
- Turnover year to 31 March 1992
Hewgate Construction - £5.5m - profitable.
Hewgate Metal Roofing - £2.8m - profitable.
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Enquiries to: SRE Hancock Esq FCA, Price Waterhouse, Cornwall Court, 19 Cornwall Street, Birmingham B3 2DT. Tel: 021-200 3000. Fax: 021-200 2464.

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Chartered Accountant

NEXIA INTERNATIONAL

BUSINESS FOR SALE

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- Forecast turnover of £1 million for the year ending 31 December 1992
- Average gross profit margin of 35% over 3 years to 30 June 1992
- The company operates from leasehold premises at Gloucester covering approximately 10,000 sq. ft.
- The company employs a workforce of thirteen

For further details interested parties are invited to contact the Joint Administrative Receiver Mr Christopher Norman or his manager Mr Nick James

Neville Russell, Chartered Accountant
Clifton Down House Beaufort Buildings Clifton Down Bristol BS8 4AN
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TECHNOLOGY

WITH millions of dollars of sponsorship at stake, greed will have driven some competitors at this summer's Olympic Games to cheat by using banned substances. Given that the side-effects of such medicines can be fatal, some athletes may be literally dying to win.

After the Ben Johnson scandal at Seoul four years ago, when the Canadian sprinter was stripped of his 100m gold medal after testing positive for drugs, the International Olympic Committee's medical commission planned the largest programme ever to catch such cheats.

During the Olympics fortnight about 2,000 urine samples will be taken. Athletes will be tested randomly, as well as the first four finishers in each event. Each sample will then be analysed by a new laboratory specially built in Barcelona with 75 staff working 24 hours a day.

The drugs for which the scientists will be looking fall into five classes. They are:

- Anabolic steroids. These are synthetic derivatives of the male hormone testosterone. They work by boosting ribonucleic acid and protein production, which in turn is converted into muscle. The additional muscle allows for faster recuperation between training, permitting longer and harder training.
- Stimulants used to invigorate the central nervous system, allowing the body to tolerate higher levels of pain-causing lactic acid created during exercise.

It is difficult not to conclude that a whole generation of athletics records is corrupt

- Beta-blockers which have a calming effect on heart rate and blood pressure by obstructing the receptors that absorb adrenalin, so reducing its impact. Competitors involved in archery and shooting are most likely to take them.
- Narcotics and analgesics which act as pain killers, allowing athletes to compete with injuries and reduce the risk of cramps.

- Diuretics. These remove water from the body and can be used by boxers to lose weight before a fight, or by all competitors to dilute urine in an effort to hide other prohibited drugs.

In addition, the laboratory will be looking for masking agents which hide the presence of other drugs.

Since the introduction of random sampling in 1986, the International Olympic Committee (IOC) believes it has had some success in reducing

Scientists compete with sportsmen to see who can detect and who can hide banned substances, says Paul Abrahams

Athletes who are dying for glory

abuse. In 1990, more than 71,000 samples were tested worldwide by the 21 laboratories accredited by the committee. Only 332 (1.31 per cent) proved positive compared with more than 2 per cent between 1987 and 1989.

Over the same period, athletics achievements have fallen. The results of the top 100 competitors in some events, particularly those involving women, have been disappointing.

In women's athletics, for example, performances in throwing competitions such as the discus, javelin and shot, as well as track events such as the 800m and 1,500m, have all fallen by as much as 5 per cent. It is difficult not to conclude that a whole generation of athletics records is corrupt.

But while such figures suggest increasingly stringent testing is beginning to have some effect, the potential rewards for successful athletes are so huge that there remains a constant battle between competitors, desperate to improve their performance artificially, and the scientists anxious to catch them.

In spite of the technology available, the authorities admit there remains a huge discrepancy between usage and detection.

A recent World Health Organisation survey concluded that as many as 20 per cent of athletes have used drugs to boost performance. The survey, which questioned athletes in Australia, Canada, Italy, the UK and US, showed that about six per cent had used stimulants, steroids or diuretics over the previous 12 months.

Detection has been complicated by the arrival of a new generation of molecules available to sportsmen and women who want to cheat.

There is now little need for athletes to use easily detectable synthetic substances which are becoming obsolete. Instead they can use natural molecules already found in the body. So, if few athletes are tested positive over the next two weeks, it may not be a sign that the scientists are winning, but merely that athletes are becoming more sophisticated in their drug taking.

One of the natural substances is erythropoietin, known as EPO, which is a natural hormone essential in the production of red blood cells. It is normally produced by the kidney but is also manufactured artificially by Amgen of California.

By taking EPO, athletes boost the number of red blood cells that carry oxygen and so boost stamina.

Tests in Sweden by Bjorn Ekblom, professor of physiology at the Karolinska Institute, show that performance in endurance events can be improved by 10 per cent when using EPO. Another substance increasingly being used is natural testosterone which is found naturally in both men and women.

Detecting both testosterone and EPO poses problems for scientists.



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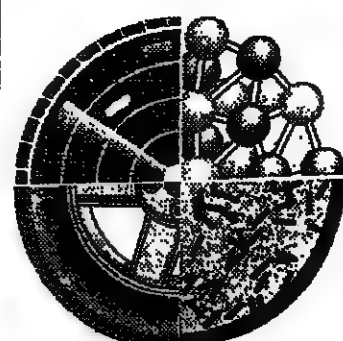
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Worth Watching · Paul Taylor



Airport X-rays put spotlight on crime

X-RAY machines used at airports for screening luggage are sophisticated but the video images which they produce are often so unclear that operators have difficulty interpreting them.

A new imaging system developed by a team at Nottingham Polytechnic, called SecureScan, uses computer image-processing techniques to enhance the X-ray picture. This enables the operator to see into black areas which might conceal a weapon and into light areas where drugs or explosives, including Semtex, might be hidden.

Because the £13,000 system bolts on to existing airport X-ray equipment, rather than replacing it, it is relatively cheap and quick to install. The Nottingham team developed the system on behalf of the UK Customs and Excise authorities. Nottingham Polytechnic: UK, 0602 496491.

System takes a fix on delays

A new type of airport radar system called a Precision Runway Monitor (PRM), developed by Allied-Signal of the US, could help reduce delays caused by bad weather by permitting aircraft to continue to land simultaneously on closely spaced runways.

PRM allows aircraft separation to be reduced safely because it provides increased accuracy and more frequent position updates by using electronic scan secondary surveillance radar. Allied-Signal's PRM uses electronic scanning to provide controllers with position updates twice a second, or 10 times faster than conventional radar.

Allied-Signal Aerospace: US, 310 512 1855.

Greasing the wheels of industry

Money may make the world go round, but it is grease that helps machine bearings turn. Conventional low-friction enhancers like graphite have long been used as lubricants, but they form layers of uncontrolled thickness and provide only temporary protection.

Instead, an innovative lubricating grease called Micro Mu2 changes the surface structure of metal by bonding a low-friction film just one molecule thick on to it. The film permanently reduces wear in metal bearings and enables them to run at higher loads, speeds and temperatures. The result is longer machine life, reduced maintenance costs, higher productivity and lower energy consumption.

Micro Mu2, developed by James Walker, the Surrey-based lubrication specialist, comprises a hydrocarbon surface modifier carried in a multi-purpose lithium-complex synthetic grease. Independent tests show that it reduces friction by 35 per cent over conventional lithium grease. James Walker: UK, 0483 757575.

Soft water scales new heights

Hard water containing high concentrations of calcium bicarbonate can lead to a build-up of calcium scale in household plumbing and water heating equipment, reducing pipe diameters and lowering the efficiency of hot water appliances and central heating systems.

Most conventional water-softening treatments rely on adding chemicals but can create other problems by changing the chemical composition of the water and making it too soft. Now a French company called Rauh has developed a novel way to prevent scaling without using chemicals.

The Twin Master system uses electrical fields and magnetic or electro-magnetic impulses to prevent scaling. It helps to create free-moving calcium crystals that simply wash out of the tap. The company claims that the water retains its valuable mineral salts but costs less to heat and prolongs the life of household appliances and plumbing. Rauh: France, 47 09 36 72.

FT LAW REPORTS

Ship's post-bail arrest valid

THE PRINSENGRACHT Queen's Bench Division (Admiralty Court): Mr Justice Sheen: July 15 1992.

OWNERS of a ship against which a writ in rem has been issued submit to the court's Admiralty jurisdiction. If, before the writ is served, they voluntarily give bail for the purpose of avoiding the ship's arrest, and a subsequent arrest despite bail is valid if it was not vexatious or oppressive in that the plaintiffs believed it to be necessary to preserve the jurisdiction.

Mr Justice Sheen so held when dismissing an application by the defendant owners of Prinsengracht, to set aside the arrest of the ship by the plaintiff cargo-owners.

HIS LORDSHIP said a writ in rem was issued by the court to the owners against Prinsengracht on April 15 1991.

It could not be served that year because she did not come within the jurisdiction.

In January 1992 it was anticipated that Prinsengracht would enter an English port.

On January 28 Clyde & Co, the cargo-owners' solicitors, wrote to Holmes Hardingham, solicitors for the shipowners, requesting security for the claim in the hope that the need to detain the vessel could be avoided. They enclosed a draft letter of undertaking for the shipowners' agreement, confirming that they agreed that claims should be subject to English law and to the exclusive jurisdiction of the High Court.

Holmes Hardingham responded by notifying Clyde & Co that a bail bond had been provided by the London Steamship Owners' Mutual Insurance Association.

By that bail bond the Association submitted to the jurisdiction of the court, and consented to execution if the shipowners failed to pay any sum adjudged against them.

On January 29 Holmes Hardingham, without waiting for the writ to be served on the ship, acknowledged issue on behalf of the shipowners.

If the shipowners wished to take part in the proceedings, they were entitled to do so by

virtue of Order 75 rule 3(b) of the Rules of the Supreme Court. The rule provided that a defendant to an action in rem in which the writ had not been served "may, if he desires to take part in the proceedings, acknowledge the issue of the writ".

There was nothing new in a defendant waiving the necessity of service. He could enter an appearance as soon as he heard the writ had been issued, although it had not been served.

At about 10.45am on January 29, an assistant solicitor for the shipowners attended the Admiralty and Commercial Registry with a bail bond in the correct form, and it was accepted for filing.

The next person at the counter was a clerk from Clyde & Co, with the documents necessary to effect an arrest.

The Admiralty Marshal phoned Clyde & Co and asked if they wished to go ahead with the arrest despite the fact that a bail bond had been filed.

Ballet

Alvin Ailey Dance Company

Clement Crisp

AFTER 30 years *Revelations* is still there. When we first saw the Alvin Ailey Dance Company in the Sixties, *Revelations* won our hearts. Ailey's response to the spiritual which is his musical text, to the radiant faith and urgent doubts of black religious experience, had - and still has - a stunning directness.

The arms raised to the sky in supplication or joy; the sense of delight combined with reverence in the scenes of baptism, as white-clad figures wade through the waters; the contrast, as the work ends, between an awareness of sin and the gospel fervour of a congregation of women with their floppy hats, palm fans and long yellow dresses, are unerringly aimed at our emotions, and unerringly touch them.

It is dance reaching out to its public on the most basic, and most arduous, terms. But for all its stylistic polish and theatrical astuteness - every cliché

brightly burnished - it speaks profoundly about black America's faith. And it remains central to what Ailey sought in his American Dance Theatre, in giving the broadest expression to popular dance and a people's identity.

Returned to London after 17 years, with a new generation of dancers (and with Ailey's star, Judith Jamison, as director) the company knows it is still loved here.

It responded in its opening programme, which I saw on Wednesday at the Coliseum, with that open-hearted, physically eager manner we have always associated with Ailey's artists.

How good to see Dudley Williams, the company's senior principal, masterly as ever in his control of "I want to be ready" in *Revelations*, his body tautly responsive to the song's plea for redemption.

How good, too, to find three men, Dwight Roden, Desmond Richardson, Troy Powell - able to fly with the

best through "Sinner Man" in this same work, movement given a whip-lash sharpness and speed.

Technically, the company looks fine, frank in its delight in performing *Revelations*. Would that the other pieces in this first programme offered the dancers any sort of artistic challenge, other than that of selling them to a receptive audience.

Donald McKayle's *District Storyville*, which dates from 1962, purports to deal with the emergence of jazz from New Orleans' bordello and funeral music.

It amounts to a sequence of scenes that are no more than garish post-cards. Mourners strut; tarts flaunt a bed serves as a trampoline for lovers, and we see a few desultory bumps and grinds, those hallowed gyrations of burlesque strip-tease. It is superficial, superficially busy, and I would have thought, far too patronising in its pursuit of quaintness.

Everyone works very hard,

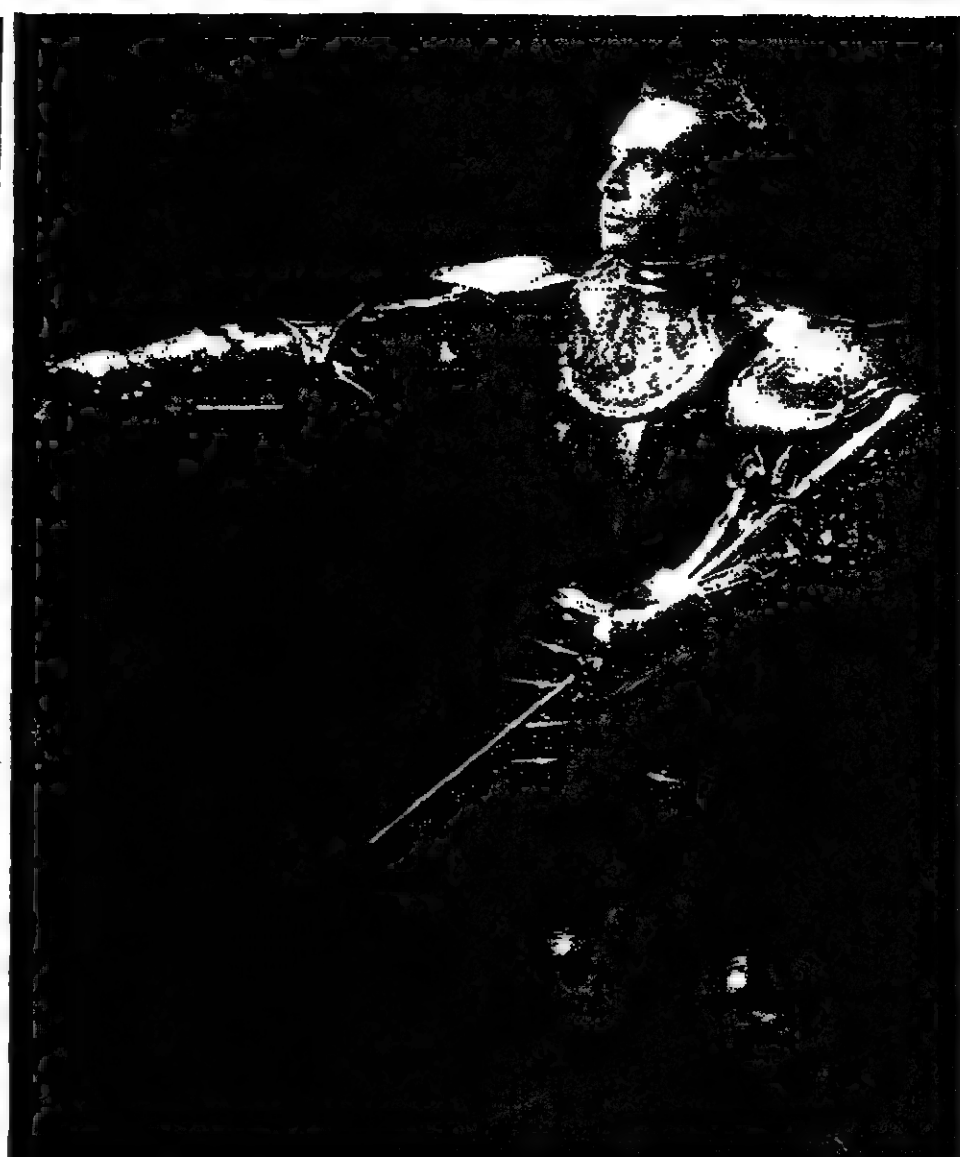
not least the London Gala Orchestra which has a high old time with a rancorous score. Marilyn Banks, as one of the soiled doves in the bordello, has the smile and the tippy grace of Josephine Baker, and is adorable.

The remaining piece is Donald Byrd's recent *Dance at the Gym*. Four girls and four boys meet and finally unite, to a tiresome and clanking accompaniment.

The movement proposes an artificial seriousness, and the dancers are trapped in unconvincing routines that have little dramatic or emotional power; not even the Ailey dancers' skills can make it seem anything more than an expense of spirit in a waste of shame.

Happily, there is *Revelations* to follow, and the company thereby reasserts its identity.

The Alvin Ailey American Dance Theatre is at the London Coliseum, (071) 240 5248, until August 1. Programme changes on Monday July 27.



Jonathan Hyde in the title role: an unspeakable part in an unspeakable play

Royal Shakespeare Company, Barbican

Columbus

AS the song has it: They all laughed at Christopher Columbus when he said the world was round... They all laughed at Wilbur and his brother when they said that man could fly. There are very few laughs in Richard Nelson's play *Columbus* at the Barbican. Very few laughs either. Nothing indeed but encircling gloom, which lasts for 3½ hours. Has the Royal Shakespeare Company really thought about what it is doing?

Nelson is an American playwright who has written for the RSC before. Some people will remember his *Two Shakespearean Actors*. His *Columbus*, performed on the main Barbican stage, is a disaster. We should be clear why.

No one is going reasonably to object about whether his version is historically accurate. After all, there is poetic licence. The only test is whether it stands up as a play. I can think of no single criterion on which it does - cer-

tainly not on this stage and at this length.

The Nelson thesis is that Columbus was a snob and a creep. Possibly he was, though it would help to explore the theme, not just proclaim it. This *Columbus* is first seen getting out of bed with his mistress who appears washing her legs.

As Columbus is promoted in the hierarchy, he drops the mistress because, he says, it would not do for a member of the nobility to consort with a

peasant. His characterisation as totally obnoxious continues throughout. Columbus is nasty to anyone who ever helped him.

There are no compensations. The language is appallingly stilted. When Columbus says he is the Admiral of the Ocean Sea, he might as well be mimicking a line from Gilbert and Sullivan about the Queen's Navies. There is a sequence about a pornographic dream which ends with a touch of Brighton pier: "We won't have beans for supper again," and some tougher garbage about defecating at sea.

Even in the supposedly more serious parts, the language fails to take off. When there is near-mutiny in the fleet about Columbus's lack of leadership, someone remarks: "I had hoped that we could settle this with some dignity." When they pass a volcano, Columbus comments: "I saw the volcano in Sicily when it erupted. It went on for days. You could read by the light."

The sets, and this is a remarkable comment on the Barbican of all places, are almost uniformly dreadful. Signs go up periodically to indicate the changes in time: for instance, "Just off the Canaries, late August 1492", then again "later". It looks like Buxton station. The officers in their cabins look like amateur sailors on a day out off Essex.

It is not remotely funny, or indeed particularly relevant, that Columbus thinks he is going to Japan. The only part that develops is that of Pulgar, a once wealthy landowner who is reduced to becoming Columbus's secretary. It is well played by Philip Voss.

It would be unfair to criticise Jonathan Hyde as Columbus; it is just an unspeakable part in an unspeakable play. Jane Gurnett as the mistress has the misfortune (or perhaps the good luck) of disappearing early on.

Does all this matter? Yes. Here is the RSC using some of the same stage devices it deploys so gloriously in *Henry IV*, and throwing them away on such a text. It is a terrible come-down. The best thing to do about John Caird's production is to forget it.

Malcolm Rutherford

In repertory at the Barbican Theatre (071) 638 8881

Furniture/Susan Moore

English wood, isn't it good?

THERE is something heart-breaking about works of art that exhibit a rare feeling for materials, are meticulously designed and superbly crafted, but which are, nonetheless, ugly.

That fate is particularly cruel for much of the furniture produced by John Makepeace, for Makepeace is not only a virtuoso craftsman, but a visionary. He has made a significant contribution to perpetuating the arts and crafts tradition in Britain and to developing the neglected resources of native woodlands.

In 1976, Makepeace bought Parnham, an idyllic but dilapidated Elizabethan manor house in Dorset. It gave him space in which to set up alongside his own well-established workshop a much-needed residential school for craftsmen in wood.

The school's two-year courses provide practical instruction in craft and design skills and essential business management for those wishing to set up their own furniture workshops. Moreover, Parnham's restored interiors allowed him the opportunity of proving - as the Italians had already demonstrated - that the finest contemporary work could look well in a traditional setting.

The Parnham Trust, the educational charity established to administer the school, embarked on a second pioneering venture in 1989, purchasing 350 acres of neglected woodland from the Forestry Commission at nearby Hooke Park.

Hooke Park College, which is funded by private enterprise, took its first students three years ago. Here the aim is to develop techniques for the efficient use of indigenous, sustainable and renewable resources of timber in the production of anything from furniture and artefacts to buildings and bridges. It is training a new generation of entrepreneurs to turn principles into

practice, and to regenerate the rural economy.

The college building itself is a light and ingenious construction using forestry products which are normally wasted - notably roundwood thinnings which represent up to 50 per cent of a forest's annual crop. At present, 90 per cent of all wood products in this country are imported - to the tune of some \$75m a year. It is projected that over the next decade, 375,000 acres of under-exploited British forestry will become redundant.

This year marks the 30th anniversary of the founding of the John Makepeace Workshop, and 35 years of The Parnham Trust and Parnham College.

To celebrate, Sotheby's in London is playing host to an exhibition which is at once a retrospective of Makepeace commissions and prototypes, a showcase for both Parnham alumni and the class of '92, and an introduction to the work of Hooke Park.

It is unfortunate that the first Makepeace exhibit we encounter is the recent "Eradication" chair with raised book-rests at the end of each arm. Made out of yew-wood, burr elm and leather, it looks squat, heavy and decidedly not user-friendly.

The second piece is the hefty "Liberty" dining table with its oak-shaped leaves and supports like tree trunks, sur-

rounded by a suite of ill-proportioned turned chairs.

Almost everything else here reflects far more favourably on Makepeace's formal inventiveness and imaginative use - and treatment - of wood.

Many items exult in the sheer beauty of their materials. There is the glorious slab of burr elm used for the dining table designed for the late Robert Bolt's medieval manor house.

Burr oak and elm weathered like stone are employed for an altar-like serving and storage unit for a Cyprus house. We find oak ferrous-washed and polished with a lime wax to interesting effect, or overlapping oysters of mulberry, gilded beneath.

There are arresting combinations too. The "Mitre" chair, with its clean, sinuous Gothic-inspired lines, is a remarkable piece of 20th century design, showcasing a technical tour-de-force of intractable macewood, its back and seat are made not of woven cane but of nickel silver.

Another covetable but more rustic piece is a kitchen chair of pale, scrubbed oak with a seat of beaten and softly reflecting polished aluminium.

The 30 exhibits are impressive witness to the exacting standards of the Makepeace workshop. It seems unlikely that such care, intelligence and attention to detail were ever lavished on the construction -

rather than the decoration - of furniture before this century. Even the grandest of antiques cannot boast the degree of finish of, say, the "Bangkok" collectors' cabinet combining satinwood, lacquer and velvet, its drawers sliding open and close.

On the evidence of work here, the school must be congratulated not only for maintaining high standards but for allowing students to speak with their own voices. The range of interests here is striking. Particularly pleasing are the form and textures of Paul Gower's shot-blasted Douglas fir and patinated copper chest, Suzanne Watson's cheery multi-coloured bathtubs - a must for quality freaks - at £75, and Robert Cullen's low table.

Glass marbles are supported between the latter's wavy bands of thin oak, which casts interesting shadows as well as providing a surface surprisingly flat enough to carry all but the smallest glasses. Ben Brooks similarly exploits the rippling lines of thin bent wood, and plays visual tricks with planes of American cherry in his sculptural "Paradox" table.

It seems that they all might have been boat builders. Peter Southall, formerly of Hooke Park College, certainly was. The fluid lines and thoughtful construction of his dining table and chairs place them among the most impressive exhibits in the show.

Nine makers represent Parnham alumni. Their work ranges from the cutlery canteen in the form of Charterhouse Chapel, made for an old boy out of his own yew - price guide £20,000 - to wall-mounted coat hooks in anodised aluminium at £24.

Sotheby's, New Bond Street, W1, until July 28. Parnham House, Beaminster, Dorset, is open on Wednesdays, Sundays and Bank Holidays until October.

London Promenade concerts

Double bill

WEDNESDAY brought the first of several double Proms this season: a whole concert at 7pm, and another, shorter one at 10pm. For what will almost inevitably be smaller audiences, and usually smaller-scale music, the BBC decision to keep the second concert in the Albert Hall this year instead of planting them in modest venues nearby may be debatable; but the late afternoon programme by the Lantano ensemble sounded terrific.

Their effervescent conductor, Odaline de la Martinez, must find an excuse to give it again during the winter. In five contrasting works, it displayed the composer at his reckless, engaging best - and Lantano too, and the BBC Singers who appeared with them, and Anne Dawson's lovely soprano. To her, of course, went the evergreen *Bachianas Brasileiras* no. 5 (the one with the haunting vocalise over eight cellos).

Miss Dawson was not only ravishing in the first movement, but with canny assistance from de la Martinez - made subtle sense of its tricky successor than we usually hear. The BBC Singers boldly

essayed the original version of *Bachianas Brasileiras* no. 9 ("for orchestra of voices"), and brought it off with awesomely secure pitch.

They also joined the shivaree of Villa-Lobos's early Nonet: a tongue-in-cheek label, for the nominal nine players are supported - nay, crowded - by the substantial chorus and 18 percussion instruments, many of them exotic. The young composer threw everything into the pot, and called it "A rapid impression of the whole of Brazil". New to me was his still earlier Quartet for harp, celesta, flute and alto sax - and female chorus to show how much he admired Debussy's *Sirènes*.

Ravel looms even larger, and yet the piece fairly tingles with pungent Villa-Lobos ideas. Just afterwards came his *Choros* no. 7, an irresistible serenade for septet (plus a secret tam-tam, which booms gently and magically through the penultimate verse). Lantano executed it more or less perfectly. I should love to hear the whole programme again - especially if the BBC could be persuaded to round it off with the choral *Choros* no. 10. The earlier concert found Yan Pascal

Tortelier also in full, stylish command of his scores. Though he became Principal Conductor of the BBC Philharmonic only last month, they played devotedly for him. Ravel's *La Valse* was adorned with all the delicately decadent touches that "international" bands mist when they go through the piece like locomotives: soulful swoons from solo strings, wicked woodwind gurgles.

Nothing was forced; nor in Dutilleul's cello concerto "*Tout un monde lointain*..." either, where the marvellous Redon-like orchestral colouring seemed to well up as naturally as Tim Hugh's lyrical phrases in the solo role. (His aplomb survived a broken string at a particularly awkward point.)

The old Saint-Saëns' warhorse, the "Organ" Symphony which has long been a Prom standby, boasted a poco adagio of great sweetness without saccharine. Tortelier allowed no trace of vulgarity anywhere, however, and toward the end of the Finale I began to doubt whether excluding cheap thrills was altogether wise.

David Murray

INTERNATIONAL ARTS GUIDE

This year's Edinburgh Festival (August 16 to September 5) is the first to be organised by Brian McMaster, former director of Welsh National Opera. He has divided the programme into four main seasons, two of them showcasing Scots culture. The more ambitious is the programme entitled *Scottish Music Through the Centuries*, which in five concerts runs from 8th century Celtic chants to the premiere of James MacMillan's *Percussion Concerto*, played by Evelyn Glennie. No less welcome is a retrospective of seven plays by Glasgow playwright C P Taylor, who died eleven years ago. The highlight is Taylor's last and finest play, *Good*. McMaster offers a similar retrospective of Harley Granville Barker (1877-1948), perhaps the most important figure in the renaissance of English drama in the 1920s. William Gaskill directs Granville Barker's

best-known work, *The Voyage Inheritance*, and there will also be a production of a previously unstaged play, *His Majesty*.

The main music season is a vast Tchaikovsky retrospective: no stagings of the major operas but plenty of interesting rarities to balance out the popular orchestral works. Joan Rodgers and Dmitri Hvorostovsky will sing Tchaikovsky songs, Yuri Simonov conducts the Cantata Moscow, and Opera North presents its double-bill of the one-act opera *Volante* and *The Nutcracker*, the designs for which (by Howard Hodgkin) will be displayed at the Scottish Gallery of Modern Art. Another double-bill offers Swedish soprano Elisabeth Soderstrom singing Poulenc's *La Voix humaine*, and Claudio Desderi in Cimarosa's *Il Maestro di Capella*. Soderstrom can also be caught in a cabaret programme at the Lyceum.

The dance programme includes the British premiere of the Mark Morris Dance Group (with an interpretation of Purcell's *Dido and Aeneas*), a return visit from Ballet Cristina Hoyos and Pina Bausch's Tanztheater Wuppertal. Edinburgh's galleries have organised retrospectives of James Pryde (1866-1941) and Allan Ramsay (court painter to George II), a collection of Miro sculptures and the exhibition Dutch Art and Scotland. Telephone bookings can be made on 031-225 5756. There is a 24-hour information service for callers within Britain on 0891

600 304. Festival Fringe (Aug 16-Sep 5): 031-226 5257. Military Tattoo (Aug 7-29): 031-225 1188. International Film Festival (Aug 16-30): 031-226 4051.

EXHIBITIONS GUIDE

AMSTERDAM

Stedelijk Museum The Great Utopia: the Russian Avant-Garde 1915-1932. Ends Aug 31. Daily. Van Gogh Museum Prints by 19th century Japanese artist Yoshitoshi. Ends June 28. Masters from the Meesdag Collection: 60 works from the Hague and Barbizon schools. Ends Aug 19. Daily. Rijksmuseum The Influence of Japan on Dutch Art. Ends July 28. Closed Mon. Historical Museum Distant worlds made tangible: Dutch collections 1585-1735. Until Oct 11.

BERLIN

Haus der Kulturen der Welt Civilisation of ancient Peru: 400 objects covering 3000 years. The development of Peruvian art before the arrival of Europeans. Ends Aug 30. Closed Mon. Antikensammlung The Fame of the Pantheon: 100 engravings and etchings of Rome's great architectural monument, showing how its colossal and mystical features have fascinated and influenced artists and architects over the centuries. Ends Aug

16. Closed Fri.

DUISBURG

Wilhelm-Lehmbruck-Museum Degenerate Sculpture: an exhibition devoted to sculptors who suffered from Nazi persecution. Ends Aug 9. Closed Mon.

DUSSELDORF

Kunstammlung Nordrhein-Westfalen Constructivist International 1922-27: more than 120 paintings, sculptures and designs which were first exhibited in Dusseldorf in the 1920s by European artists with utopian and revolutionary ideals. Ends Aug 23. Closed Mon.

GIVERNY

Musee Americain Lasting Impressions: American painters in France 1865-1915. An inaugural exhibition of 90 canvases by 40 painters, celebrating the influence which the French Impressionists had on the colony of visiting American artists, captivated by Monet's fame and the landscape and light of Giverny (70 km from Paris). Ends Nov 1. Closed Mon (99 rue Claude Monet, Giverny, 27620 Gasy, tel 3251 9485).

NANCY

Musee des Beaux-Arts Art in Lorraine at the time of Jacques Callot, celebrating the 400th

anniversary of the birth of the great etcher from Nancy. Ends Sep 15. Closed Tue.

NEW YORK

Guggenheim Museum The Guggenheim and the art of this century. Ends Aug 27. Closed Thu. Metropolitan Museum of Art The Art of Islamic Spain. Ends Sep 27. Closed Mon. Museum of Modern Art Louis I Kahn, celebrated American architect. Ends Aug 18. Closed Wed.

Whitney Museum of American Art The Paintings of George Bellows (1882-1925): more than 60 works by an artist who captured the vitality of American life at the turn of the century. Ends Aug 30. Closed Mon.

PARIS

Part de Bagatelle Henry Moore: 27 large bronze sculptures placed in the kind of open-air landscape for which they were intended. Ends Oct 4 (Bois de Boulogne). Musee Guimet From the Tagus River to the Chinese Sea: a Portuguese maritime epic, with ceramics, porcelains and gold brocade bringing back the magic of Portuguese commercial links with the East Indies from 1513 onwards. Ends Aug 31. Closed Tue (6 place d'Iena). Centre Georges Pompidou Manifeste: 7000 square metres given over to a multi-faceted exhibition covering the past 30

years of creativity in visual arts, video, cinema, architecture and design. Closed Tue.

ROME

Trajan's Markets Anthony Caro: 38 large-scale works from all stages of the British sculptor's career, displayed in the remarkable context of Imperial Roman architecture. Ends Aug 20.

VENICE

Doge's Palace Hieronymus Bosch: an exhibition marking the restoration of the city's collection of Bosch paintings, including the Saint Liberata triptych, Paradise and The Assumption of the Blessed, plus works by Metsys and Flemish paintings by Dieric Bouts. Ends Aug 10. Museo Correr Canova sculptures and the Farsetti Collection from the Hermitage. Ends Sep 30.

VERONA

Palazzo Forti Paul Klee: 300 works from all periods of his career. Ends Oct 2.

VIENNA

Kunstforum Poster Art from Toulouse Lautrec to Art Deco: a study of the development of poster art from its origins around 1890 to the works produced in the 1920s, proving that posters have aroused a sense of scandal from their earliest days. Among

the 120 posters on show are examples by Klimt, Schiele, Kokoschka, Kandinsky, Dix and Heartfield. Ends Aug 9. Daily. Kunsterhaus God, Man and Pharaoh: 250 works spanning 4,000 years of ancient Egyptian sculpture. Ends Oct 4. Daily. Schloss Hof im Marchfeld The Baroque View of America in Hapsburg Lands: an exhibition showing how the European discovery of America 500 years ago stimulated the creative fantasy of court artists and craftsmen during the following two centuries. Ends Sep 13. Daily. Naturhistorisches Museum Bear Facts: a history of the teddy bear. Ends Oct 26. Closed Tue.

WASHINGTON

National Gallery of Art of the American Indian Frontier 150 objects produced by Woodland and Plains Indians in the 19th century. Ends Jan 24. Durer to Diebenkorn: 114 recent graphic art acquisitions, including works by Holbein, Goya, Gainsborough and Caspar David Friedrich. Also Kathe Kollwitz (1867-1945). Ends Aug 18. Ernst Ludwig Kirchner, German expressionist painter. Ends Aug 16. Jacques Callot: etchings and engravings by the early 17th century French printmaker. Ends Sep 7. Daily. Corcoran Gallery of Art Max Weber: the Cubist Decade 1910-20, featuring 64 works with emphasis on city views. Ends Aug 9. Closed Mon.

FINANCIAL TIMES

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Friday July 24 1992

Mr Greenspan explains it all

THE FEDERAL Reserve chairman, Mr Alan Greenspan, got a sulky hearing before the Senate Banking Committee on Tuesday, the senators want to make political capital out of a sluggish US economy, and although they would like to pin the main blame on the administration, the Fed can expect no applause. It deserves some, all the same. Mr Greenspan's painstaking explanations of the problems of excessive debt are not new, but they do help to explain the obstinacy of the recession. The British government, for one, might be in a bit less trouble now if it had heard a similar early warning, but by the time the nature of the problem was understood here, the more obvious solutions had been complicated by entry to the ERM.

In the US, the Fed has been able to respond to the debt crisis with 23 easing actions, which helped to restore banks' profitability as well as offering large relief to mortgage debtors. "The discount rate has been cut to 3 per cent - a 25-year low," as Mr Greenspan pointed out. Despite these actions - cautiously progressive, but large in their total impact - the recovery remains shaky, and employment is especially weak. This has led some analysts close to despair: the Fed response is more measured, a matter of disappointment without much surprise, and quite optimistic about the outlook. The Fed still forecasts US economic growth next year at up to 2½ per cent, well ahead of gloomy Wall Street revisionism.

The price of coal

BRITISH COAL deserves praise for its record profit last year of £170m. After years of cost cutting, the corporation is now one of Europe's most efficient producers, although it still cannot compete with prices on the open world market.

It is ironic that these achievements should come at a time when British Coal's future is so uncertain. The long-term coal supply contracts with electricity generators, which account for more than 80 per cent of its revenues, are up for renegotiation; for the first time they will be struck at a commercial price, rather than one dictated by the government to prop up the coal industry. With these new contracts in place, coal will be returned to the private sector. Still more pit closures are inevitable.

The government is right to want to privatise coal as part of its so far patchy strategy to allow market forces to restructure the UK's energy mix. But British Coal has a point when it argues that it is being asked to compete against other fuels whose prices are also artificially set. Nuclear power has a protected status, which may or may not be altered when the industry is reviewed in two years. Then there are the independent UK electricity generators, which will be burning gas obtained on highly favourable long-term contracts. Finally, there is the inadequately competitive structure of the electricity generating industry, where two unregulated giants may be able to crush British Coal in contract negotiations.

Absent friends

THE SUMMIT meeting in Madrid of the leaders of Spain, Portugal and Latin America is laden with symbolism, 500 years after Christopher Columbus arrived in the new world. Many of those present have good reason to celebrate, including the hosts.

In contrast with a decade ago, democracy holds sway over much of Latin America, a fact which owes an important debt to Spain's own transition from dictatorship. There have been important advances too in economic policy in Latin America which in many countries have provided a foundation for sustained economic growth. The result is a wave of euphoria about Latin America's future, notably in financial markets.

There are dangers in this change of sentiment: it fails to distinguish adequately between economies of highly variable performance, and risks ignoring some fundamental political and social questions which will have a profound effect on their future economic success.

For this reason, the absences from the Madrid gathering are also significant. The Venezuelan president, Carlos Andres Perez, who survived an army coup attempt in February, was forbidden by his legislature to attend amid a continuing crisis of political confidence. Alberto Fujimori, the Peruvian leader who usurped constitutional rule in April, was forced to remain at home as a Maoist terrorist group conducts a series of bomb strikes in the heart

of Lima. The Colombian head of state, Cesar Gaviria, postponed his visit as the leader of a notorious drugs gang escaped from prison, underlining the threat posed to the state by the drug traffickers. Among those attending, Fernando Collor of Brazil is riding out a corruption scandal at home which, at least, threatens to weaken him severely for the rest of his term. And Fidel Castro, the spectre at the feast, hardly provides the kind of democratic model the creators of these Ibero American get-togethers can have had in mind.

Latin America's democracies are fragile, the institutions that support them often weak or inadequate. Guiding the reforms needed to sustain growth and deepen democracy requires a higher quality of leadership than Latin America has traditionally received from its presidents.

Whether the Madrid summit can do anything significant to further such objectives must be doubtful. Despite strengthening investment links with the region, Spain's trade ties with Latin America are as yet marginal. Where interests clash, there is no doubt, either that Spain's priorities will lie with the EC rather than its former colonies. Nevertheless, symbols have their importance, as has the current meeting's stress on democracy and human rights. If over time such gatherings reinforce Latin America's insertion into the world economy and into enduring membership of the community of democratic nations, then they will have their value.

"In general, those individuals and families with reasonable means should attend to their own needs. As a broad principle, the top third of all income earners can be expected to meet most of the cost of their social services" - Ms Ruth Richardson, New Zealand's minister of finance, December 1990.

If Mr Norman Lamont wants some relief from his post-election spending hangover, he might holiday in New Zealand, where Mr Jim Bolger's National (right-of-centre) government is engaged in one of the toughest assaults on public spending taking place in the developed world. Mr Bolger's main target is social spending, and since he started with a welfare state comparable to Britain's - completed a decade before Aneurin Bevan inaugurated the National Health Service - his progress is of particular interest to British observers.

"Within weeks of taking office, we began the redesign of the welfare state," says Ms Ruth Richardson, principal architect of the reforms. "Two budgets later, universal welfare benefits are all but extinct, targeting has been widely extended in the context of reduced or fixed budgets, higher earners are paying for health and tertiary education, and market structures are under construction throughout."

It is a conscious attempt to limit the social role of the New Zealand state. Not all Ms Richardson's cabinet colleagues would subscribe to the opening quotation: several have been sniping away, with intermittent support from a prime minister by instinct far more cautious than his finance minister. But five agreed propositions underlie the changes: that the state's share of national wealth is excessive and must be reduced if the economy is to flourish; that government debt is too high; that social spending must be more narrowly targeted; that the margin between benefit rates and post-tax income is too small; and that raising extra revenue from tax is not an option. Mr Lamont would probably say "aye" to them all.

The validity of these propositions is debatable. New Zealand has a comparatively high ratio of net debt to gross domestic product: 48.5 per cent, against an OECD average of 33 per cent. But at 39.6 per cent, the share of NZ national income consumed by the state is not comparatively large; nor, at 33 per cent and 12.5 per cent respectively, are its top rates of income tax and general sales tax excessive. New Zealand has no capital gains tax. Says Mr Jonathan Boston, public policy lecturer at Victoria University, Wellington: "There is no convincing evidence to suggest that democratic countries with relatively small state sectors grow any faster than countries with relatively large state sectors."

Yet among the New Zealand elite - politicians as well as businessmen - it is virtually axiomatic that the state does consume too much and that taxes cannot be raised without stifling growth. Ms Richardson's latest budget projects public spending falling to 37.4 per cent of GDP by 1994-95 (in the UK, by contrast, it is 41.7 per cent, and projected by the Treasury to rise to 42.2 per cent by 1994-95). It is a product of New Zealand's recent past, eight years of economic stagnation, mounting debt, and a steep decline in relative living standards, creating an abiding sense of national crisis. The Labour opposition broadly accepts the premises for all its opposition to particular changes.

But accept them, and short of dra-

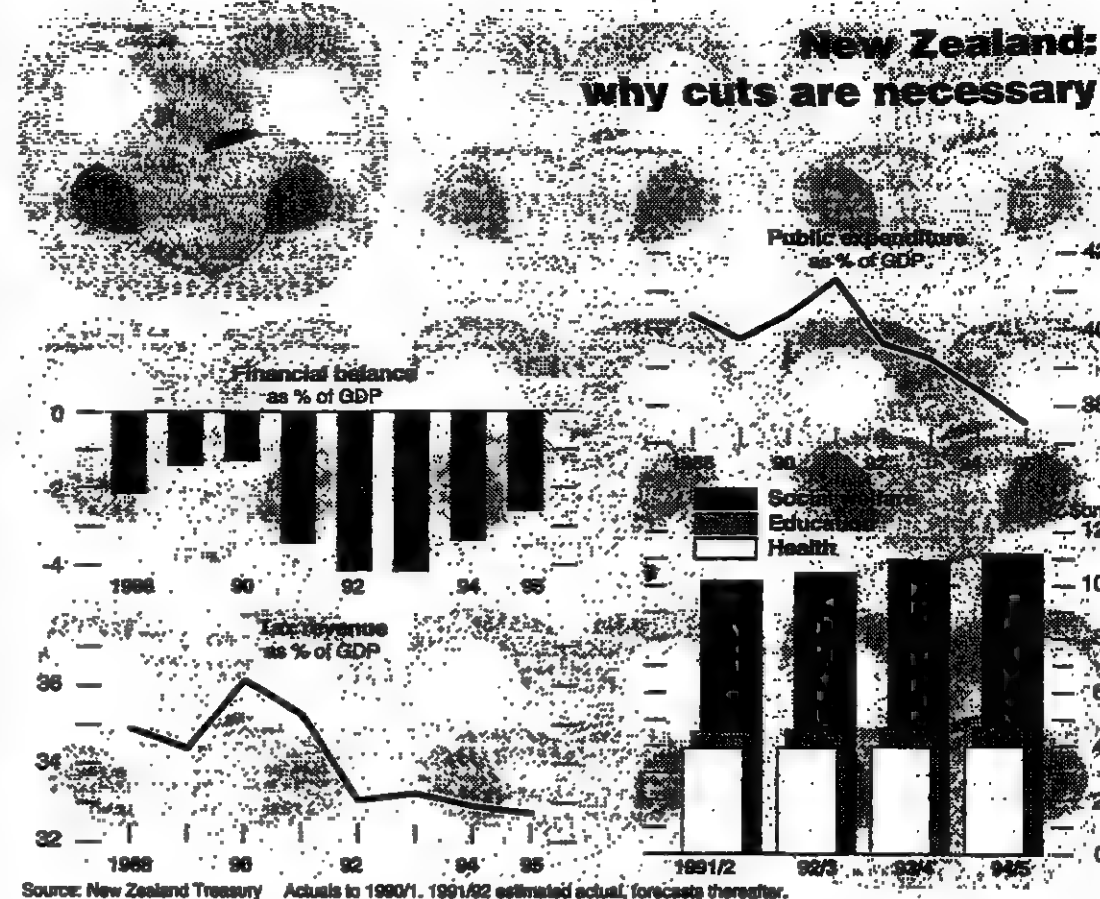
matic growth the only option is welfare cuts. No peace dividend is available: defence accounts for only 4 per cent of spending. After debt charges, three-quarters of New Zealand's budget goes on welfare and social services. The issue is not whether but what to cut.

New Zealand's reforms divide into two parts: structure and funding. Institutions are being restructured to devolve managerial authority, keep politicians at arm's length, and separate "purchasers" from "providers" of services. The 14 integrated area health authorities are being split into four regional health authorities, which will buy services from some 25 Crown Health Enterprises managing the hospitals. School governors are gaining control of their salary budgets, with an experiment under way in total budgetary devolution. Under the controversial Employment Contracts Act existing national contracts with teachers have been terminated, and the government wants more flexible - possibly local - contracts to replace them.

Much of that is familiar to British eyes, but in many areas change is being taken further. For secondary schools the market is already a way of life. Onslow College, Wellington, a typical secondary school, publishes company-style annual accounts and last year raised 30 per cent of its income from non-govern-

Andrew Adonis says New Zealand's assault on public spending might hold some lessons for the UK

Blueprint for a shrinking state



ment sources. Donations - including a small "voluntary fee" charged to parents - account for some of the extra; but a sizeable chunk came from trading activities and full-cost fees charged to 18 pupils from overseas. "I am 100 per cent committed to free state education," says Mr Neale Pitcher, the principal. "But it's a simple case of making ends meet."

However, the most profound changes are in funding:

● **Health.** New Zealanders have always had to pay part-charges for visits to general practitioners, but those on average and above-average incomes must now foot the full bill of about NZ\$30 (£8) for such visits as well as all their dental and optician fees and most of their prescription charges. Those on low incomes or benefits gain some - but not total - relief: so do heavy users. Charges for hospital services were introduced earlier this year for the first time. The population is divided into three groups by income, with a so-called KiwiCard introduced for identification purposes. The top third - families with an income of about NZ\$32,500 (£10,000) - now pay up to NZ\$50 a night for hospital visits, up to a maximum of NZ\$500 a year per family. Allowing for concessions, about 30 per cent of patients will pay the charges.

The government is also working on a definition of "core health ser-

vices". Only these will continue to attract public subsidy, while users will bear the full cost of such "non-core" services as cosmetic surgery. Critics estimate that once the new regime is fully operating about 23 per cent of national health spending will be met by charges - up from 11 per cent in 1990.

● **State benefits.** All universal transfer payments except the state pension have been abolished, and significant cuts in that are under way. Over the next 10 years, the age of eligibility for the pension will be raised from 60 to 65, and its payment is now targeted. The last Labour government introduced a 25 cents in the dollar surcharge - additional to income tax - for all pensioners paying income tax. That has been increased to 25 cents, making a marginal rate of 58 cents for top-rate payers.

Other benefits have been cut across the board. To give an idea of scale, unemployment benefit for a single person was cut by 10 per cent in cash terms last year. It is no longer payable to those aged below 18, and at reduced rates up to 25.

● **Housing.** The government intended last year to withdraw from social housing entirely, selling off much of its stock, managing the rest on a commercial basis and fulfilling social obligations through a targeted accommodation subsidy. The plan has since been modified

(the new housing body is to have social obligations), but the main lines of the reforms will proceed.

● **Education.** School spending is to be held constant in real terms. Total spending will rise slightly to support a 13 per cent increase in tertiary student numbers projected over the next three years, but funding for student allowances is to be reduced by about half this academic year alone by means of a large-scale shift to loans. Most students must now meet the full cost of their maintenance, and a proportion - about 12 per cent - of the cost of their fees. Higher education institutions are now allowed to charge top-up fees.

"University graduates have considerably higher income than those without qualifications," argues the Treasury. "This difference can be drawn on to pay for their education over time." It cites research showing that whereas only 44 per cent of the parents of all those between 18 and 19 years old have incomes of more than NZ\$35,500, 73 per cent of parents of university students do so. The use of such figures is revealing, not just for their emphasis on the "top third", but because of the assumption that the family unit should be the basis for assessment.

If all that seems radical enough, the government initially planned to go further on all fronts, not just on housing. Last year's budget envisaged pensioners with taxable income facing a 33 per cent marginal tax rate. It also planned far narrower targeting of health spending and a "multiple funder" health care plan, under which individuals would have been encouraged to take their risk-adjusted premium out of the national health service entirely and contract with insurance companies for provision.

But the resulting storm was so severe that the changes were modified. At one point the government's poll ratings sank to 20 per cent; but with the concessions, and evidence of economic recovery, the National party is now almost level-pegging with Labour and the odds-on favourite to win next year's election. Even if it loses, Labour is unlikely to return to the states quo ante.

So are the reforms the end of Zealand's welfare state? Talk of straightforward dismantling is simplistic, for it fails to recognise the extent to which the previous system - like Britain's - already comprised fees and targeting. Charges for visits to GPs are a case in point. Mr Simon Upton, the astute health minister, uses them to argue that charges for secondary care were positively necessary to "discourage cost-shifting between different budgets, and encourage people to consider the costs and benefits of various services".

None the less, the reforms mark a fundamental reassessment. Says Mr Mark Prebble, until recently a senior Treasury official responsible for welfare policy: "The important shift is away from a commitment to income support at a level so that recipients could 'belong and participate' in society - to a modest safety net to maintain individuals in the daily essentials of food, clothing, power and housing at a decent level."

Doubtless Mr Lamont would return from Wellington convinced of the political impossibility of such notions. But should Britain, too, be in for a decade of stagnation, remember it was Aneurin Bevan who remarked: why gaze into the crystal ball when you can read the book?

Joe Rogaly

The reins tighten on public spending



The government is living on its nerves. If it is lucky, the recession will come to an end soon. Then it can make good its election promise "to provide an economic environment which encourages enterprise". We would enjoy price stability, "firm control" over public spending and lower taxes. If that is achieved at a bearable cost, Mr John Major and Mr Norman Lamont will have earned their place in history as a remarkable duo. Wondrous accounts will be written of the far-sighted statesmen who led Britain into a new era of low inflation, steady growth, quality public services, a healthy lifestyle, clean air, dozens of Citizen's Charters and a winning smile from breakfast to bedtime.

Alternatively, the prime minister and the chancellor may be, shall we say, thwarted by an absence of good luck. If that happens they will be seen as a twin disaster, the Laurel and Hardy of British politics. They will be remembered for failing to get out of the exchange rate mechanism, for producing near-zero inflation at the cost of stagnating public services, for making not one Briton healthier nor one cubic centimetre of air cleaner, for meaningless charters and a winning smile from Mr John Smith.

You have to choose between these alternative readings of what is going on before you can make up your mind about the import of the decisions on public spending announced on Wednesday evening. My view is that the government

believes (hopes? prays?) that the budget deficit can be brought permanently under control - but that experience suggests otherwise. Mr Major's ambition, as expressed in the Conservative election manifesto in April and repeated on Wednesday, is "to reduce the share of national income taken by the public sector". He is asking a lot. Over the past 30 years government spending has more than doubled in real terms, but national income has risen by less than 90 per cent. The effect is well-known. In 1983-84 state expenditure accounted for little more than 36 per cent of gross domestic product. When Mrs Margaret Thatcher came to office in 1979, that key ratio stood at some 44 per cent. It has been higher - above 48 per cent in the mid-1970s

and above 46 per cent in the early 1980s - and lower, down to a fraction less than 40 per cent when Mr Nigel (now Lord) Lawson was chancellor. But the way things are going it may be back up to 44 per cent next year, which is where it was when the Tories came in 19 years ago. The fiscal frontiers of the state will stand where they were when Labour was last in office.

To save itself the embarrassment of that revelation, the government has taken to pointing out that the ratio is misleading, since it rises naturally during a recession, as growth falls. So it does. Ratios are therefore out; firm intentions in. The new system of control that Mr Lamont will now impose will allow for a maximum real growth in spending of some 2 per cent a year, half a point below what the Treasury regards as the long-run potential of the economy. This is to be achieved over the "medium term", which means not now, while growth is a memory, but for as long as it takes for something, preferably business activity, to turn up. Then we can presumably return to the ratio as a benchmark. It will look respectable again.

The essence of the new system is that it is "top-down". The cabinet will decide, as it did this week, on the grand totals of future years' spending. Then ministers who seek more for their departments will have to explain why to those who must therefore get less. Not all parts of the mechanism are yet in place. It is characteristic of the incremental, nuts-and-bolts approach of Mr Major's government that this should be so. Top-down budgeting will evolve, although it starts at once.

Bilateral discussions between the chief secretary, Mr Michael Portillo, and individual ministers will continue but everyone will know that the outcome cannot exceed £244.5bn for next year. In previous years the "bilateral" were the means by which the final figure was arrived at. Success this year will depend on the government's determination not to be moved from the number it first thought of. A special cabinet committee, chaired by Mr Lamont, will presumably bring the main spending ministers together so that in brotherly and sisterly affection



they may trade favours - within the pre-ordained total Mr Portillo will report to this committee.

There is a further wrinkle. For 1993-94 the planning total includes unemployment benefit. If job losses are higher than forecast, other departments will have to finance the consequent increase in the cost of social security, or benefits will have to be cut. In the following years, the "new control total" will exclude unemployment benefit. Other departments neither lose if it rises nor gain if it falls.

The change of system is important, but less revolutionary than it might seem. In recent years the talk has been of getting "as close as possible" to the target, a loose control if ever there was one. But before 1987 Cabinets affirmed their faith in planning totals and tried to stick to them. The Labour party's election manifesto promised an autumn national economic assessment, which would indicate how much could be afforded. This would be adhered to, or, if necessary, taxes would be increased. Most businesses understand budgeting to a prescribed cash total. The pre-1979 government of Mr James (now

Lord) Callaghan moved from real-terms, or funny money, budgeting to departmental cash limits. Now a cash lid is being placed on the entire UK enterprise, based not on a series of individual bargains but predetermined by a calculation of what can be afforded.

The net result is that there are three bars to the iron cage into which the grim optimists of Nos 10 and 11 Downing Street have locked themselves. They propose to ratify the Maastricht treaty, just as soon as they can get it through the Commons. They are pledged to stick within the ERM, whatever the cost. The third bar clanged into place this week, when they published public spending totals which they promise will not be exceeded.

The consequent "cuts" may make them as unpopular as Mrs Thatcher ever was. Even in departments where real spending rises, as in the health service, there will be a chorus of anguish at the increase that might have been. In British political parlance these are "cuts".

We can only applaud Mr Major and Mr Lamont's courage, or, if you prefer, sympathise with their desperate plight.

Tough medicine helps to cure US banks' ills

Both bankers and their regulators have acted promptly to seek remedies for bad debt and cost problems, says Alan Friedman

After two years of recession, heavy loan losses caused by the commercial property slump and a series of tough restructuring programmes to cut costs, there is at last evidence of solid recovery in the US banking industry.

This, at least, has been the message over the past fortnight as many banks have put on a parade of improved second-quarter earnings, lower loan write-offs and stronger capital ratios.

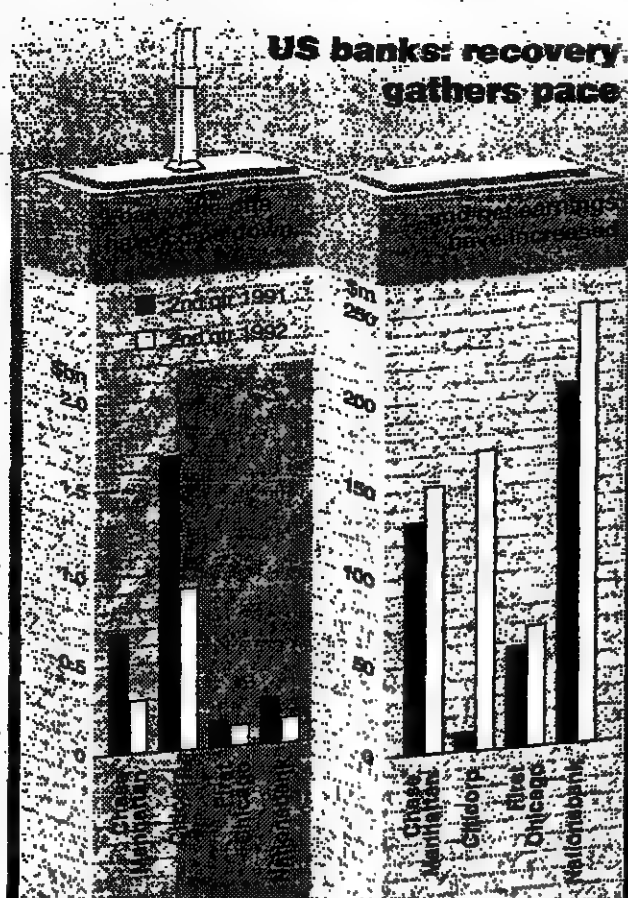
Citicorp, the nation's largest bank with assets of \$218bn (\$114.8bn), has led the way. Although its North American commercial property division is still in the red, Citicorp's net earnings for the second quarter jumped from \$11m to \$171m. For the first six months of 1992 earnings were more than trebled, at \$354m.

The recovery has not been confined to the bigger banks. Across the US, institutions large and small showed signs of an upturn in the second quarter. These include Chase Manhattan (15 per cent higher net income); First Chicago (up 18 per cent); Bank of New York (up 45 per cent); JP Morgan (up 67 per cent); Norwest of Minneapolis (up 21 per cent); First Fidelity of New Jersey (up 47 per cent); Barnett Bank of Florida (85 per cent higher); and Fleet Financial of New England (net profits more than doubled, from \$25m to \$71m).

Mr James McDermott, president of New York-based bank analysts Keefe Bruyette, notes: "Two years ago it looked as if the banking industry was going out of business. Today, it looks as if the banks will last forever."

In some ways, the recovery has been faster than Wall Street and the industry itself might have expected. This is partly because bank profits have been bolstered by tighter interest margins that owe much to the series of rate cuts by the Federal Reserve Board since last December. With the Fed funds level - the wholesale money rate at which banks borrow from each other - at around 3.25 per cent, the opportunity for better margins have been abundant, since the prime lending rate for companies stands at 6 per cent.

Regulators have also moved fairly quickly to seek remedies or bad debt and cost problems. The clouds over the US property market began to appear in early 1990, when prices began to soften, but by the autumn of that year bankers had begun to realise that their loan portfolios had deteriorated even more rapidly than they had expected. In 1990-91, the US banking industry faced its



most serious crisis since the less developed country (LDC) loan débâcle of the early 1980s, when US bank loans to Mexico, Brazil and other countries led to large write-offs.

Most senior bankers got the message quickly and acted. Dividend payments at many banks were slashed or halted; workforce reductions at dozens of medium and large US banks averaged 10 per cent; and non-strategic assets - including, for example, service companies and European property holdings - were disposed of.

More important, most banks dealt with their problems head-on, classifying large chunks of commercial property loans as non-performing, providing against loan losses and simply writing them off.

It came as a shock to Wall Street when, in the autumn of 1990, Chase Manhattan halved its dividend, made heavy provisions and unveiled a package of draconian measures that included reducing its workforce by 12 per cent and selling a number of European assets. But Chase, like others who took the medicine, is now on the mend.

Another important step

towards rationalisation, taken as the banking crisis coincided with the spitting performance of the US economy last year, was a series of mergers.

The first of the three most prominent mergers, all of which are already yielding benefits in terms of cost savings, was the decision in late 1991 to combine NCBN of North Carolina and C&S of Georgia into NationsBank. It is now the fourth-biggest US bank, with \$111bn of assets and more than 1,900 branches in 10 south-eastern states. NationsBank says that by 1994 it will have achieved annual cost savings of \$450m, through rationalisation of business and eliminating duplication of administrative services.

The second big merger came a year ago, when Manufacturers Hanover Trust and Chemical Bank joined forces to become the third-biggest US bank, with assets of \$142.4bn and a powerful branch base in the New York area. This week, Chemical managed a 30 per cent rise in second-quarter net profit, said it had reduced total staff by more than 10 per cent and was well on the way to achieving \$750m of annual cost savings.

Bank of America last August engineered the biggest bank merger in US history when, in what has been seen as a takeover, it merged with Security Pacific, the Los Angeles-based bank troubled by heavy loan losses. It is even more ambitious - it plans to achieve estimated annual savings of \$1.2bn by 1995.

Although Bank of America's first results since the merger with SecPac was completed in April showed second-quarter net profit down 11.8 per cent, Wall Street is impressed by the speed with which SecPac is being integrated into its larger partner's operations.

Mergers have not been the only driving force behind the recovery, however. Other crucial elements have been the drive to strengthen capital and to generate new revenues, especially from fee income.

For example, Citicorp, which has been among the weakest of US banks in terms of capital, added \$1.5bn of new capital during the first half of this year and brought its main Tier One capital-to-assets ratio to 4.25 per cent, up from 3.74 per cent at the end of last year.

Observers say that one example of the way in which banks have attempted to raise fee income is an increase in charges to companies for back-up lines of credit, from an average of a fifth of one per cent to a third of one per cent.

There are still problems in the industry, however, particularly as the commercial property market seems unlikely to improve in the short term. But the view of Wall Street is summarised by Mr Tom Hanley, a leading banking analyst at First Boston who says that "the worst is now behind us".

Most bankers say their industry will obviously only stand a chance of continuing its recovery when the US economic recovery solidifies and the corporate and consumer debt burdens of the last decade are eased. "There is no way to cure an over-leveraged system quickly," remarks Mr McDermott of Keefe Bruyette, who notes the less seen bank industry earnings improving into 1993.

In the meantime, bankers claim they have learned from the property loan fiasco of 1990-92 and will no longer leap into a single lending sector with such abandon. The same, of course, was said by bankers after the US property slump of the mid-1970s and the LDC debt crisis of the early 1980s and the Texas oil-related bust of the late 1980s. This time, however, the bankers swear they mean what they say.

Additional research by Rieka Nachoma

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Debt and economic activity

From Prof Michael Lipton,

Sir, I agree with 99 per cent of Samuel Brittan's excellent article, "Debt work-out dangers" (July 13). However, there are two important 1/2 per cents remaining.

First, the argument against "debt deflation" theory can be greatly strengthened, again for Keynesian reasons. When I repay debt (instead of spending) out of extra nominal income, my creditor (instead of my supplier) has more money.

If my creditor is a bank, its monetary base is enlarged and it can lend more, fueling other people's spending on consumption or investment. If my creditor is a firm (or household), then my repayment permits more investment (or consumption) directly. Of course, the state of confidence may be such that my creditor uses my debt repayment to increase its savings, not its economic activity - or the exchange rate may be such that my creditor uses my repayment to import. But, if so, that is not the fault of "debt deflation" but of "low" levels of economic confidence - or "too high" exchange rates. One person's, or institution's, debt repayment is another's - the creditor's - receipts. Only to the extent that creditors have a higher marginal propensity to consume (as opposed to saving or importing) than debtors is there a "debt deflation" brake

Conditions right for new funding policy

From Prof Andrew D Bain,

Sir, It appears to be received wisdom that underfunding the public sector borrowing requirement would result in a rise in short-term rates, owing to the increased supply of Treasury bills, and a fall in gilt yields, owing to the reduced supply of gilts.

It is true that gilt yields would fall, in so far as UK bond prices reflect domestic supply and demand conditions as well as conditions in the international capital markets. And higher gilt prices could be expected to support UK equities and improve conditions in the new issue market - all of which would help to speed up recovery from the recession.

But the notion that short-term rates would have to rise is false. These are determined by Bank of England policy, enforced through its control of the supply of "cash", at

levels governed at present by exchange rate considerations. There is no reason why an increased supply of Treasury bills (or more probably a reduction in the Bank's holding of commercial bills) should cause the Bank to increase its dealing rates in the market. Only if monetary expansion warranted interest rates higher than those required to support sterling in the ERM would the Bank want to raise its rates.

It follows that underfunding need have no ill effects for the building societies or mortgage rates. In current conditions, when broad money is growing too slowly, the government's full funding policy should be replaced by a policy of funding only as much as is necessary to ensure an acceptable rate of monetary growth.

Prof Andrew D Bain, Department of Political Economy, University of Glasgow

Pay scheme will stay

From Mr A H Hart,

Sir, Your article on performance-related pay schemes (Management, July 20) points out their robustness and wide spread use in the public and private sectors. At Kent County Council we understand this durability. Pay of all 11,500 managerial and white-collar staff is linked to individual performance appraisal.

In common with your article's definition of "best schemes", we introduced PRP in conjunction with other human resource management techniques and in the context of a performance management system. It was coupled with a properly thought-out system for training, rewarding and encouraging staff.

The key question is whether PRP enables performance management to become part of normal management practice, linking performance measurement and staff development in a sharply focused way.

Our experience is that PRP focuses attention on action plans and targets; it brings home to line managers their accountability for people; and it sends a clear message on the importance of performance standards in providing good quality services. Unlike Coventry City Council we shall not be joining the "tiny minority" which have abandoned PRP.

A H Hart, Leader of Kent County Council, County Hall, Maidstone, Kent ME14 1XQ

Central Park bandstand project aims to recapture historic design

From Betsy Gotbaum,

Sir, Let me clarify some of the issues raised in "New York's oasis of the park" (July 13), an account of New York City Parks & Recreation's proposed removal of the Naumburg Bandshell from Central Park.

When Central Park was built, Frederick Law Olmsted included an octagonal cast-iron bandstand designed by Jacob Wrey Mould on a grassy area to the west of the mall. This bandstand remained until 1922 when it was demolished owing to its dilapidated condition, and replaced by the current

bandshell on the east side of the mall. Now my agency feels that this facility, too, has seen its day, and should be removed.

Unlike the original bandstand, which was open on all sides, the massive stone bandshell broke up the sweeping vista along the mall that Olmsted had intended. From the Wisteria Pergola atop the hill behind the bandshell, it was no longer possible to enjoy (as Olmsted had intended) a panoramic view of the mall and lake.

For the next 50 years, popular classical concerts were held

at the bandshell - until 1980, when the Naumburg family concert series abandoned the bandshell for Damrosch Park at Lincoln Center because the site had become too loud and active for their concerts. As no one wanted to use it, the bandshell fell into decay.

The Mall is now in the final stages of an 18-month, \$4m restoration. The project's purpose is to recapture the historic design of Central Park's most architecturally formal space, and to offer New Yorkers an unparalleled green setting featuring lawns and permanent seating under a cathedral canopy of elm trees. The bandshell has become an anachronism that attracts illegal activity and vandalism.

The removal of the bandshell will restore the area to Olmsted's original plan, and make the area safer. My agency cannot afford to commit its limited resources to restoring and maintaining structures that no longer serve a useful public function.

Betsy Gotbaum, City of New York Parks & Recreation, The Arsenal, Central Park, New York, NY 10021

OBSERVER

Busting out all over

Time was when western tourists were not to return from the Soviet Union feeling literally inferior. Even the most ordinary citizens on public transport and so on could be seen earnestly reading great classical works.

While this behaviour was often ascribed to some innate seriousness in the national character, the reason was probably just a lack of what the public really wanted. For, today, Pushkin et al have been given the push in favour of thrillers, especially the erotic kind.

Whereas the Soviet culture used to be puritanical, and even faintly naughty films and books were banned, sex is now busting out all over. For instance, perhaps feeling upstaged by a "Miss Big Bust" competition held in Estonia's capital Tallinn, Moscow's sex-maniacs are showing their mettle with an "erotic dance competition" to be held this weekend at the Ismailovo Sports Centre.

Nevertheless, the organisers, a body called "Culture and Health", insist that the prizes on offer will be awarded for artistic merit, not simply "vulgar display". Moreover, they're taking pains to keep libidos from boiling over. Their plan is to break up the erotic dancing with interludes featuring well known pop-stars - which, however strongly it testifies to the organisers' social responsibility, does not say much for Russian pop.

Incestuous

Matrix Churchill's plunge into receivership might raise a wry smile among ageing students of Britain's machine

tool industry. One of the receivers, Philip Baldwin of Price Waterhouse, was also the man on the spot when Alfred Herbert went down in the last recession, nine years ago.

Baldwin ended up selling the Herbert name and product range to TI Matrix, which subsequently became Matrix Churchill and fell under Iraqi ownership in 1987. Four years later it was bought by Keith Bailey's Automation Investments and shares the AI stable with BSA Tools - which, as White BSA, tried to buy the Herbert assets back in 1988.

"It's an incestuous sort of business," says Bailey who is soldiering on with his BSA Tool business. Who knows, he might even try to salvage some of Matrix's assets from the receiver - although in that case, he'd have to contend with Baldwin who should have a better idea than most of what the assets are worth.

Puff

So what perk is the City of London PR Group now offering to its shareholders to soften the bumpy ride they've been having these past few years? Yes - a hot air oven.

Castro de luxe

The Spanish hosts of the Ibero-American summit are testing the visiting heads of state with a punishing Madrid-style entertainment schedule. Starting dinner last night at 10pm, the leaders were then scheduled to head for a concert which started at 15 minutes after midnight.

Earlier in the evening, the schedule had appeared threatened by the blind octogenarian president of the Dominican Republic, Joaquín Balaguer, whose half-hour



speech to the opening session overshoot the seven minutes allowed by a considerable margin. This looked like taking the spotlight from the Cuban leader Fidel Castro, who everybody also feared would also make an extended speech.

Castro, who on his first visit to the United Nations in New York, moved into a hotel in Harlem and regularly ordered out for fried chicken, is allowing himself a little more luxury these days. Along with other leaders, the bearded president is holed up in the Ritz, which by no stretch of the imagination is a proletarian hotel.

New meaning

It's nice to hear that Britain's economists, much maligned for failing to predict anything very meaningful over the past few years, are doing something practical to improve the trade deficit. Oxford Economic Fore-casting has just landed a juicy contract with China to construct a computerised model of the country's economy over the next two years. And John Walker,

Oxford's chief economist, is flying off to Beijing soon to have a crack at the process. The fact that his initial training was in chemistry - not in economics - will undoubtedly help.

But it is slightly less encouraging that the man who will thereafter do much of the work is Walker's colleague Geoff Mean. This is the same Geoff Mean who, when working for the Treasury in the 1980s, had a big hand in building the government's model of how the UK economy works.

As the model has turned out to be far from accurate in its predictions about the UK, we must hope Mean has learned from his mistakes. Or in the words of an old Chinese proverb: "May man meddling in models miss making muddles."

Challenged

Now that Arjo Wiggins Appleton has found a French replacement - Saint Gobain's Alain Soulas - for the departed Stephen Walls, the question now is where will young Walls resurface. Presumably, after his handsome pay-offs from Plessey and Arjo he can afford to wait for the right job to turn up. After all, he is still a mere 44.

It sounds like he's going to take on the chairmanship of former glamour stock Albert Fisher. He already sits on the board. It's the sort of challenge which would prove once and for all whether he's as good as he's cracked up to be.

Footnote

A Coll-toting dog with one leg in a sling hops into a wild west saloon and looks menacingly around. "Ah'm lookin'," he drawls, "for the man who shot mah paw."

Review of Press Self-Regulation

Sir David Calcutt QC has been asked by the Government to undertake an assessment of how self-regulation of the press has worked in practice since the Report of the Committee on Privacy and Related Matters was published in June 1990.

His terms of reference are:

- to assess the effectiveness of non-statutory self-regulation by the press since the establishment of the Press Complaints Commission, and
- to give his views on whether the present arrangements for self-regulation should now be modified or put on a statutory basis.

Sir David has also been asked to consider whether any further measures may be needed to deal with intrusions into personal privacy by the press, and to make recommendations.

Anyone who wishes to submit evidence to Sir David should send it to the following address:

The Secretary,
Review of Press Self-Regulation, Room 601,
50 Queen Anne's Gate, LONDON SW1H 9AT.

to arrive by Thursday 1 October 1992.

INTERNATIONAL COMPANIES AND FINANCE

Salomon proves resilient as earnings achieve record

By Patrick Harverson
in New York

SALOMON, the Wall Street securities house, yesterday reported second-quarter after-tax operating earnings of \$375m, the best three-month performance in the group's history and the clearest sign yet that it has recovered from last year's bond trading scandal.

However, the burden of a special \$185m charge to cover costs related to the settlement of the bond market-rigging allegations reduced net income to \$211m.

Even with the charge, net income was still higher than a year ago, when Salomon reported a profit of \$178m, thanks partly to the return to profitability of Phibro Energy, the group's oil trading and refining subsidiary.

The second-quarter charge, taken alongside the \$200m charge the company took in the third quarter of 1991, means Salomon has set aside a total of \$385m to cover the costs related to the scandal.

A large part of that reserve has gone towards paying the



Deryck Maughan: core bond business was very strong

mon Brothers, provided the bulk of Salomon's profits during the second quarter. Such was the strength of the firm's underlying performance, that if the charge and taxes were excluded, Salomon Brothers' earnings totalled \$647m in the three months, the highest recorded by a publicly held US securities firm.

Against the background of a highly favourable interest rate environment, strong sales and trading activity in Salomon Brothers' core bond business made the biggest contribution in the quarter.

Even investment banking, hardest hit by the uncertainties surrounding the bond trading scandal, staged a recovery, with revenues exceeding the preceding two quarters due to the heavy flow of corporate bond issues.

On the oil trading and refining side of Salomon, Phibro recorded pre-tax earnings of \$19m in the quarter, a turnaround from the losses of the previous six months. Most of its revenues came from its crude oil trading and derivatives department.

Disney boosted by film and consumer product arms

By Karen Zagor in New York

STRONG gains from Walt Disney's film and consumer product divisions propelled the company's third-quarter net earnings 33 per cent higher on revenues which grew 23 per cent.

For the three months to end-June, Disney posted net income of \$220.5m, or 41 cents a share, on revenues of \$1.85bn. The results compared with earnings of \$165.5m, or 31 cents, in the second quarter of last year, on revenues of \$1.51bn.

The strongest boost to Disney's earnings came from its film division, where operating income jumped 70 per cent to \$134.3m, against \$79.1m a year earlier. The increase came on the back of a 21 per cent improvement in revenues to \$723.8m, against \$597.1m.

The company's theme park

division saw a 10 per cent improvement in operating income to \$194.3m from \$176.5m, on revenues which rose 17 per cent to \$890.5m, against \$758m.

The theme park results benefited from the Easter holiday falling in this year's third quarter. A year earlier, only part of the Easter period was in the third quarter. Investment in Euro Disney cut into the strong results from domestic theme parks and resorts.

Disney's consumer products business posted a 31 per cent increase in operating income to \$60.8m, on revenues which climbed 54 per cent to \$339.2m.

For the first nine months, the company had net income of \$593m, or \$1.11 a share, against \$462.6m, or 87 cents, in the year-earlier period. Revenues were 23 per cent higher at \$5.46bn.

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Isosceles to alter capital structure

By John Thornhill in London

ISOSCELES, owner of the struggling Gateway supermarket chain, yesterday confirmed details of a refinancing deal that would allow it to step up its development programme with a view to floating the business in 1995.

As part of the agreement the UK company is proposing to reorganise its capital structure, substantially diluting its ordinary equity.

Isosceles implicitly accepted the bankruptcy of the Gateway brand as it said it intended to convert most of its 650 stores into Food Giant discount supermarkets and Sumerfield fresh food outlets.

In the next three years, Isosceles intends to open 150 Sumerfield stores by converting Gateway stores and opening new sites. It is also experimenting with other chains such as So-Lo discount stores, David Greig and the Gateway Village convenience stores. The company still intends to sell Herman's, its US sporting goods chain, and Wellworth's, its grocery chain based in Northern Ireland.

The company's capital expenditure budget will remain at about £100m (£190m) in the current year although it has also won the right to spend a further £30m of any money it raises from disposals.

Isosceles's preference shares will be converted into ordinary shares as part of a "tidying-up exercise", but holders of the mezzanine debt will also be issued with warrants to subscribe for 20 per cent of the fully-diluted ordinary share capital at 1p per share.

Interest payments on the mezzanine debt will continue to be rolled up until February 1993 under more flexible arrangements.

The deal has been agreed by the 50 banks which hold the company's senior debt and its mezzanine debt holders. The main holders of the ordinary equity have also accepted the amendments.

Elf leads east German oil project

By William Dawkins in Paris

ELF Aquitaine, the French oil group, and Thyssen, the German steel and engineering group, yesterday confirmed that they had won a DM6bn (\$4.5bn) contract to take over and modernise eastern Germany's main petrol station network and build an oil refinery there.

Elf, majority owned by the French government, is to take full control of Minol, which owns more than 1,000 filling stations in eastern Germany, or 74 per cent of the market.

Elf will also have two-thirds control of a joint venture to build one of Europe's largest oil refineries, with a capacity of 10m tonnes a year. The facility is scheduled to open in 1996.

at the Leuna chemical complex. Thyssen will hold the remaining third of the joint venture.

This is the largest Franco-German investment since the second world war and confirms an outline deal struck in January with the Treuhander, the body handling eastern German privatisations. The project will support between 6,000 and 10,000 jobs in the east.

The deal reinforces France's position as the biggest foreign buyer of privatised eastern German companies, with FF7.7bn (\$1.54bn) of investment since unification, not including the Elf deal.

However, western German buyers hold 95 per cent of the privatised eastern companies, in spite of the Treuhander's

efforts to stimulate more foreign interest.

Elf and Thyssen won the deal in competition against two rival groups, one headed by British Petroleum and Italy's Agip oil concern, and the other involving Middle Eastern interests including Mannai Corp and Kuwait Petroleum.

The acquisition of Minol, which will function under Elf's brand name, will double the French company's 4 per cent share of the overall German filling station market. This would lead to an inevitable loss of market share by Minol as competition from other distributors builds up in the east, said Elf officials.

Of the total DM6bn investment, DM4.3bn will go on the Leuna refinery. Elf and Thy-

ssen are taking over a petrochemicals producer at Zeitz, near Leuna, and Elf also plans to buy on the site a formaldehyde resin plant, which uses methanol.

Elf and L'Air Liquide, the French industrial gases producer, plan to build a plant at Leuna to make hydrogen peroxide - used in bleach and disinfectant.

Leuna already has two inefficient and polluting oil refineries which will continue production until the new plant is ready. The Treuhander will then take them over and arrange for their dismantling.

Elf also plans to discuss with local partners the possible construction of an oil pipeline from the port of Rostock to feed the refinery.

Benetton poised for assets swap

By Niall Simonian in Milan

BENETTON, Italy's biggest clothing group, is poised to swap assets with Edizione Holding, the private company controlled by the Benetton family.

However, Benetton stressed the changes, expected to be announced on Monday, had nothing to do with the resignation of Mr Emilio Fossati, managing director.

Shares in Benetton fell for the second day yesterday after confusing press reports and uncertainty about its plans. Benetton's stock fell L356 to L10,432, making an 8 per cent fall since Tuesday.

Mr Fossati's departure highlights Benetton's difficulties in retaining top managers. In late 1990, Mr Carlo Buora, finance director, left after less than a year in the job.

Analysts attribute the brevity of some managers' stays to cultural and family problems, linked to Benetton's location near Treviso, an uncaring town of 35,000 near Venice. Many executives coming from centres such as Milan leave their families behind and commute home at weekends.

Conflicts with the Benettos, who own about 80 per cent of the shares and remain the company's guiding spirits, may be inevitable. Though the fam-

ily wants to attract top managers, decision-making remains with them.

In 1987, the family opposed plans by Mr Aldo Palmieri, then managing director, to buy Lanerossi, a financially-troubled textiles producer.

However, avoiding acquisitions and keeping its own assets to a minimum have been key to Benetton's success. Most production is contracted out, while shops are run by independent retailers on a licensing basis.

First half net profits, due in September, are expected to rise 15 per cent to about L92bn (\$81.5m), with sales 6 per cent ahead at L1,220bn.

Banco Santander shows improvement

By Peter Bruce in Madrid

BANCO Santander, Spain's most aggressive commercial bank, yesterday reported net profits of Ptas43.2bn (\$452.8m) for the first half of 1992, up 17.3 per cent on the same period last year. Pre-tax profits rose 17.5 per cent to Ptas58.3bn.

The bank said lending margins had increased 4.35 per cent and fee-based income by 25 per cent, leading to a 9 per cent rise in operating profits at Ptas129.8bn.

Mr Emilio Botin, chairman, said management had made cost-cutting a priority this

year. "As a result, significant savings have already been achieved, and the growth in operating expenses for the second half of the year should be significantly lower."

Santander's income from mutual fund management rose 55 per cent to above Ptas900bn. It claims to control more than 13 per cent of the Spanish unit trust market.

Meanwhile, Banco Exterior, the state-controlled commercial bank at the heart of the state's new banking group, Argentina, has reported a 16.4 per cent rise in first-half net income, to Ptas15m.

Exterior said its operating costs, including personnel, had grown 4.5 per cent to Ptas23.6bn but this might reflect the added costs of incorporating BCI, the state industrial credit bank, earlier this year.

Earlier, Banesto, another of the country's key retail banks, reported net profits among its financial group of Ptas26.2bn for the first six months of 1992, a 2.75 per cent increase.

The bank said first-half results, which exclude its industrial affiliates, showed gross operating profits up 18.82 per cent to Ptas65bn after a sharp drop in operating costs.

US chemical unit advances 39% to \$170m

By William Dawkins in Paris

RHONE-POULENC Rorer, the US pharmaceutical subsidiary of Rhone-Poulenc, the French state-owned chemicals group, yesterday reported a 39 per cent rise in net profits for the first six months of this year.

Rhone-Poulenc Rorer's net earnings rose from \$122m in the first half of last year to \$170m in the six months to the end of June. This was on sales up by 6.7 per cent to \$1.57bn, excluding currency changes and the disposal of non-strategic product lines.

The group, formed two years ago from the merger of Rhone-Poulenc's pharmaceuticals division with Rorer, the US drugs company, plans to invest more than \$600m on research and development in 1992.

Sales growth was generally spread across the group's main markets, although US sales were affected in the second quarter by destocking by wholesalers. However, demand for the group's main prescription drugs continued to grow.

Mr Robert Cawthorn, chairman, was satisfied with this performance in a "challenging environment". The group was on track to meet its earnings objectives in the current half, he said. Earnings per share rose from 88 cents to \$1.24.

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INTERNATIONAL COMPANIES AND FINANCE

Net income plunges by 45% at ITT

By Martin Dickson
in New York

ITT, the US conglomerate, yesterday reported a 45 per cent drop in second-quarter net income, due mainly to sharply lower earnings at its ITT Hartford insurance subsidiary, accounting adjustments and restructuring action at the Sheraton hotels business.

The group reported net income of \$100m, or 75 cents a share, compared with \$194m, or \$1.43, in the second quarter of 1991. Sales rose 4 per cent to \$5.36bn.

Net income would have been \$131m, or 95 cents a share, compared with a restated \$206m, or \$1.53, if the non-cash accounting adjustments were excluded.

The figures also included after-tax portfolio gains at ITT Hartford and ITT Financial of \$22m, or 17 cents a share, compared with \$6m, or 5 cents, in the same period of last year.

ITT Hartford saw income drop from \$117m to \$41m. The company said this was "mainly due to unfavourable adjusted underwriting income caused by higher catastrophe losses, largely from several weather-related events, along with continued adverse developments in workers' compensation and reinsurance".

ITT Sheraton had an operating loss of \$14m, against a profit of \$18m, after restructuring its headquarters operations to make them more efficient. Excluding this charge, the company would have reported a small profit, although still below last year.

Among the group's seven other major businesses, the automotive, financial and communications operations produced higher operating income; fluid technology and the Rayonier paper business were flat; and the defence and components businesses showed drops.

For the six months ITT reported a net loss of \$338m, or \$2.62 a share, after taking a \$580m non-cash accounting adjustment. In the first half of last year it made \$406m, or \$2.99 a share. Sales rose 3 per cent to \$10.44bn.

Alcan halves its dividend

By Robert Gibbons

ALCAN Aluminium is cutting its quarterly dividend to 7.5 cents US per share from 15 cents US with the September 11 payment to conserve cash in the face of "difficult business conditions and an uncertain outlook".

This is the second reduction during the present industry down cycle. Alcan had maintained 15 cents US for the past four quarters.

On July 13 Alcan reported a loss of US\$40m or 22 cents a share on revenues of US\$3.83bn, against a loss equal to 7 cents a share in the 1991 period.

Weak demand hits US oil groups

By Alan Friedman
in New York

EXXON, the largest US oil and gas company, and Texaco, the third ranked company, yesterday reported lower second-quarter net earnings as the squeeze on petroleum product margins and weak demand continued to take a toll on the US energy industry.

The Texas-based Exxon suffered a 15.1 per cent drop in second-quarter net earnings, to \$656m. This is the lowest quarterly net profit for the company since 1989, the year of the Alaskan oil spill from the Exxon Valdez.

Exxon's earnings per share were down to 76 cents from 90 cents a year ago. Revenues in the quarter were 1.8 per cent higher at \$27.76bn.

For the first six months of 1992 Exxon's net income was down by 31.5 per cent at

\$2.3bn, on revenues that were 4 per cent lower at \$53.67bn.

Texaco of White Plains, New York, said its second-quarter net income was \$245m, a decline of 8.9 per cent. Earnings per share were 85 cents, against 94 cents in 1991. Revenues were 4.4 per cent higher at \$9.4bn.

For the first half of 1992 Texaco's net earnings were 34.9 per cent lower at \$445m, on revenues that were 6.3 per cent down at \$18bn.

The second-quarter net profit at Occidental Petroleum, based in Los Angeles, was nearly halved - from \$147m, or 49 cents a share, a year ago to \$75m, or 35 cents. Revenues were \$2.2bn, against \$2.4bn.

For the first six months Occidental, undergoing a substantial restructuring programme, suffered a 38.7 per cent drop in net income, to \$173m. Revenues were down to \$4.3bn from

\$5.3bn in the first half of 1991.

The drop in earnings at these companies continues a trend started on Wednesday, when Amoco, the fifth largest US oil and gas company, reported a 23.5 per cent fall in underlying second-quarter earnings and a \$478m net loss after taking a \$305m charge for restructuring and severance payment costs.

Mr Lawrence Rawl, Exxon's chairman, said the group's performance was affected by lower petroleum product margins, which were in turn affected by rising crude supply costs, weak economic conditions and soft demand in many markets.

Earnings from exploration and production operation were \$33m higher at \$725m while income from the refining and marketing side slumped by \$352m to \$180m, due mainly to problems in the US market.

Included in the second-quarter

results was a \$75m charge for restructuring Exxon's US oil and gas businesses.

The tendency of energy companies to direct exploration spending away from the US was illustrated by Exxon's devoting 70 per cent of its worldwide capital and exploration expenditures to projects outside the US.

Mr James Kinnear, chief executive of Texaco, stressed the company's effort to maintain the strength of its financial position in the face of generally weak industry conditions. He said Texaco expected to produce full-year cash savings of around \$700m from reductions in planned capital spending and expenses.

On Wall Street, Exxon's share price was 5% higher at \$62 1/4; Texaco's price was 3% improved at \$62 1/4; and Occidental's price was 3% lower at \$19 1/4.

Brazil puts brake on Whirlpool growth

By NINA TAN

WHIRLPOOL, the world's largest manufacturer of large domestic appliances and now the full owner of the former Philips-appliance business in Europe, saw an 8 per cent decline in second-quarter profits, to \$53m after tax.

Sales rose to \$1.84bn from \$1.77bn.

The Michigan-based group blamed the drop on economic and political difficulties in the Brazilian market. Operations there broke even in the quarter, having contributed about 13 cents a share in the same quarter the previous year.

Whirlpool said that, without this setback, it would have seen second-quarter profits rise by some 11 per cent.

The second-quarter figures still mean Whirlpool is showing a net profit of \$83m for the first half, compared with \$82m in the first half of 1991. Sales for the six months were \$3.55bn, compared with \$3.36bn.

Mr David Whitwam, chairman, admitted that "despite some recent positive market indicators, the short-term outlook in Brazil remains uncertain".

He also said the quarterly performance in the core US market lagged slightly behind 1991. "Like others, we wait, but are not yet seeing sustained recovery in the North American economy. Economic indicators continue to be mixed".

Mr Whitwam suggested that

consumer confidence, having improved earlier in the year, appeared to have stagnated, while competition between manufacturers remained "intense".

Appliance industry shipments in North America rose by over 5 per cent in the second quarter.

Whirlpool expects third and fourth-quarter shipments to show increases, and predicts total 1992 industry shipments will be up by more than 6 per cent.

In Europe, Whirlpool International's performance was described as "solid" in revenue terms, despite the modest decline in industry shipments. Margins improved "significantly".

"The anticipated recovery in



David Whitwam: 'US market lagging'

the overall European market has been slow to materialise," commented Whirlpool.

BCE shows 20% downturn

By Robert Gibbons
in Montreal

BCE, the biggest Canadian telecommunications group, said the recession and lower profits at its Northern Telecom subsidiary caused a 20 per cent decline in second-quarter profits. For the first half, earnings were down 9 per cent.

However, despite slow economic recovery, BCE expects improved performance in all sectors in the second half.

The second-quarter perfor-

mance was also affected by write-downs at its Montreal-based financial services arm. Final earnings were C\$346m (US\$205m) or 72 cents a common share, against C\$307m, or 52 cents, a year earlier. Operating revenues were C\$4.97bn against C\$5.05bn.

First-half earnings were C\$644m, or C\$1.40 a common share, against C\$800m, or C\$1.80 a share, a year earlier, on revenues of C\$9.84bn against C\$9.78bn.

BCE said first-half telecom-

munications earnings were flat because of the recession.

Bell Canada, the telecommunications utility providing most of BCE's earnings, saw slower growth. Its first-half profit gained a modest 1.3 per cent and operating revenues rose 2.4 per cent.

Bell Canada contributed C\$483m, or C\$1.47 a share, to BCE's first-half earnings, unchanged from a year earlier. Northern Telecom contributed 34 cents per BCE share against 38 cents.

3M breaks run of five declines

By Barbara Durr in Chicago

MINNESOTA Mining and Manufacturing, the diversified US manufacturer known as 3M, broke a string of five quarterly declines in the three months ended June 30.

The company reported net income of \$322m, or \$1.47 per share, up 7.6 per cent from \$299m, or \$1.36 per share, a year ago.

With nearly half its sales overseas, 3M has been suffering from negative currency effects. But these were offset during the second quarter by a 6 per cent gain in unit volume, improved productivity, lower raw materials costs and a decline in its tax rate.

Mr L.D. DeSimone, chairman, said US unit sales registered their best gain in six quarters with a rise of about 3 per cent. Outside the US, sales increased about 8 per cent.

During the first half, net income rose 1.9 per cent to \$610m, or \$2.79 per share, compared with \$599m, or \$2.73 per share, a year ago. Sales were up 2.5 per cent to \$6.9bn from \$6.7bn last year.

Fairfax expects to beat profits forecast

By Kevin Brown in Sydney

JOHN Fairfax Holdings, the Australian newspaper group, expects to exceed the profit forecast for 1991-92 that was published in its pre-notation prospectus earlier this year.

Mr Dan Colson, acting chief executive, said earnings should be comfortably ahead of the forecast in spite of the Australian economy's slow recovery from recession. Fairfax, which is 15 per cent owned by Mr Conrad Black's UK-based Daily Telegraph group, had forecast pre-tax profits of A\$123m (US\$91.7m) for the year to the end of June, followed by A\$165m in the current year.

Mr Colson said the directors were very optimistic. He confirmed that Fairfax was considering building a printing plant in Sydney to enable the group to compete more effectively with newspapers published by Mr Rupert Murdoch's News Corporation.

The plant, which would cost about A\$200m, would have the capacity to print colour news pictures.

Mr Colson said Fairfax would probably appoint a chief executive within the next few weeks. Fairfax has been without a chief executive since December, when it was acquired for A\$1.4bn by a consortium led by Mr Black. The group was put into receivership in 1990 after an abortive buy-out of family shareholders by Mr Warwick Fairfax.

The group publishes the Sydney Morning Herald, The Australian Financial Review, and The Age in Melbourne. It is the principal competitor to News Corporation.

GIO, the insurance group privatised by the state government of New South Wales, closed at A\$2.53 after its first day of trading on the Australian stock exchange yesterday. The closing price represented a premium of 5.4 per cent to the flotation price of A\$2.40, slightly less than expected.

The shares opened at A\$2.65, but lost ground in a falling market. Southern Cross Airlines, which plans to relaunch the collapsed Compass Airline operation next month, closed at 40 cents after listing at 45 cents. The closing price represented a discount of 20 per cent to the price at which the shares were floated.

Trading starts in Thai Air shares

THAI Airways International, the national airline whose shares began trading on the Bangkok Stock Exchange yesterday - and offered to the public at B\$60 a share - traded between B\$61 and B\$64.50, Reuters reports from Bangkok.

Brokers and analysts said the price was in line with expectations. Mr Eric Halmon of Premier Finance and Securities, the local brokerage, said: "The opening is a bit low but not a major surprise."

New Zealand chemicals group advances 59.9%

By Terry Hall in Wellington

FERNZ Industries, the New Zealand-based chemical and fertiliser group, yesterday reported a 59.9 per cent rise in net profits to \$N225.28m (US\$13.8m), in spite of lower than expected profits in its Australian operations.

Turnover rose 26.7 per cent to NZ\$379m, of which NZ\$139.41m was generated in New Zealand, NZ\$205.45m in Australia and NZ\$34.21m in other markets. Recovery in New Zealand agriculture saw fertiliser output rise 20.3 per cent to 352,259 tonnes. Directors said demand accelerated in the second half, due to rising farm incomes.

Turnover in the company's industrial chemicals business rose 37.8 per cent to NZ\$66.79m. The main contributing factors were a second chlor-alkali plant in west Australia and the Kinleith chemical complex in New Zealand which saw increased demand for its preservative chemicals.

Turnover in agricultural chemicals and animal health products rose 28 per cent to NZ\$230.6m. Directors said the majority of that business was conducted in Australia and earnings were complicated by fluctuating exchange rates.

International sales rose by NZ\$10m last year. However, Australian profits were affected by the most severe drought in Queensland and New South Wales in 10 years.

Directors said that although business opportunities improved in the second half, sales there for the 12 months were A\$7m (US\$5.2m) below forecast, due to competition.

Earnings per share rose 37 per cent to 48 cents. The directors recommended a final dividend of 13 cents a share, up from 12 cents last year.

with several international gas companies for the sale of 34.18m shares at a price not less than that being offered to the public. British Gas, Novacorp of Canada and Sofregaz of France are contenders.

The government will allow foreign investors to repatriate principal and capital gains, provided the shares are paid for in foreign exchange.

Last year, the company earned Rs395.2m in pre-tax profits. Net assets were worth about Rs5.46bn.

RJR Nabisco helped by cut in interest expenses

By Nikki Tall in New York

RJR NABISCO, the US tobacco and food group taken private through a \$25bn leveraged buy-out in 1989, yesterday posted second-quarter profits of \$87m after-tax, up from \$79m a year earlier.

The gain came from the reduction in interest expenses, partly offset by an extraordinary loss of the early extinguishing of debt.

Mr Lou Gerstner, RJR's chairman, noted that since the start of 1992, some \$2bn of high-cost debt, carrying an average coupon of 14 per cent, had been refinanced at more favourable rates.

Operating profits slipped to \$788m from \$773m in the same period of last year, although total sales were up from \$3.78bn to \$3.98bn.

RJR blamed the tough competitive environment in the consumer goods sector. It had

made significant investment in the domestic tobacco business which had restrained operating income.

On the tobacco front, RJR saw operating profits of \$580m from domestic operations, down from \$612m, while international contributed \$184m, against \$116m. Total sales were \$2.33bn compared with \$2.21bn.

In the food division, operating profits rose from \$228m to \$240m, on sales of \$1.65bn against \$1.57bn last year. The company said results were led by volume increase in US biscuits and crackers, and benefited from strong performances in Latin America, including recently-purchased operations in Mexico and Brazil.

RJR Nabisco made after-tax profits of \$77m in the first six months, after a \$31m charge for extinguishing debts early. In the same period a year ago, the after-tax profit was \$84m.

Intel delays launch of next-generation chip

By Louis Kehoe

INTEL, the leading manufacturer of microprocessor chips, said it would delay the introduction of its next-generation product, code-named P5, until the first quarter of 1993 to allow more time for testing.

The P5, which will be renamed before its official launch, is the latest version of Intel's widely used microprocessor family, which includes the 386 and 486 devices that power most personal computers. Intel had planned to launch the P5 during the fourth quarter of 1992.

Mr Paul Otellini, vice-president in charge of Intel's microprocessors, said the delay did not mean that there were problems with the P5.

"We have [prototype] parts running in multiple systems at Intel and with key customers. Sampling to a broader range of customers will not be delayed," he said.

However, by delaying full-

scale production of the P5, Intel will allow more time to refine its manufacturing process, improve yields and avoid the bugs that have plagued new microprocessors in the past.

Despite Intel's statements, analysts suspect that Intel has encountered technical problems, forcing it to delay full-scale production.

Intel is facing rising competition in the high-performance end of the microprocessor market from makers of reduced instruction set computing (RISC) microprocessors. The P5 is Intel's response to this competition.

Microsoft, the world's largest provider of software for personal computers, reported a 53 per cent increase in fourth-quarter profits of \$210.1m, or 48 cents a share, writes Patrick Harverston in New York.

The final quarter took Microsoft's earnings for its fiscal year to \$708m, or \$3.41 a share, well up on the \$463m earned in fiscal 1991.

Bank of East Asia 31% ahead

By Simon Holberton
in Hong Kong

BANK of East Asia, Hong Kong's third largest listed bank, yesterday reported near 31 per cent growth in first-half net earnings.

Profit, struck after transfers to unpublished inner reserves, was HK\$162.7m (US\$21m) compared with HK\$124.4m a year earlier, and broadly in line with market expectations. The bank published no other figures relevant to its business.

The directors declared an interim dividend of 27.5 cents a share, up 31 per cent from the equivalent of 21 cents paid at the same time last year.

Bank of East Asia, controlled by Hong Kong's Li family, is traditionally the first of the

colony's listed banks to report its earnings. Hongkong Bank and Hang Seng Bank are expected to publish half-year results in a month's time.

All banks are expected to report greatly improved earnings. Hong Kong is one of the most profitable centres for commercial and personal lending. One's interest margins are about 5 percentage points.

Deposit rates are being kept artificially low to support the Hong Kong dollar's fixed rate against the US dollar, while lending rates are set abnormally high to put pressure on the colony's overheated property market.

Mr David K.P. Li, the bank's chief executive, said economic growth in Hong Kong had accelerated in the first half of

this year. The sustained boom in the property market had resulted in stable growth in mortgage lending business, he said.

Steady growth in domestic demand was expected. Mr Li added that it was expected that the current year's results would compare satisfactorily with those of last year.

During the period, two of the bank's representative offices in China - in Guangzhou (Canton) and Zhuhai - had received approval to convert to branches. In August it plans to open a representative office in Dalian, Liaoning province.

In Hong Kong, a further branch was opened in March, taking its high street representation to 61 branches.

Joint bid for Australian telephone unit

By Kevin Brown

THE Australian government said yesterday it had received a joint bid for the national telephone directory service from Australia Post and GTE Corporation, the US telecommunications group.

The offer would remove control of National Directory Services (NDS) from Australia Post and Overseas Telecommunications Corporation (AOTC), the government-owned telecommunications carrier. Australia Post, which is government owned, would not comment.

The bid would provide an initial payment of A\$400m, (US\$298.5) followed by further payments of up to A\$2bn over 15 years, depending on performance. The bid offers the Labor federal government a small contribution towards reducing the 1992-93 budget deficit, expected to exceed A\$10.5bn, following a deficit of more than A\$9bn in the year to June.

However, it is likely to be opposed by backbench Labor MPs because it would transfer majority ownership of NDS to GTE, which would hold a 52 per cent stake through its subsidiary GTE Directories Corporation.

The bid will be opposed fiercely by AOTC, which said it had not seen the proposal and claimed that overseas experience showed it would be a mistake to split the directory service from the main telecommunications carrier.

Daichibo considers sale of factory

By Gordon Cramb in Tokyo

DAICHIBO, an Osaka textile company struggling to recover from the collapse of a trading offshoot and a ill-fated expansion into commercial property, has raised with its creditors the possible sale of its main factory.

Such a move would be extremely unusual for a Japanese manufacturing company. Daichibo stressed yesterday the sale was only one option for restructuring under discussion with the lenders.

Nonetheless, it illustrates the harshness of choices facing many medium-sized Japanese companies as the consequences

of a more than two-year property and equity price slide take hold.

Daichibo, with annual sales of about ¥60bn (¥480m), fell into a net loss of ¥22.2bn for the year to March, from modest post-tax profits of ¥219m the year before. It passed its dividend, blaming extraordinary losses on uncollectable accounts.

Then this month Ichibo Shoji, a subsidiary, was put into liquidation after its main customer went bankrupt. Daichibo, faced with a negative net worth because of its responsibilities to this debt, has been trying unsuccessfully to sell a shopping centre

in the Osaka region.

Its shares on the second section of the Osaka Stock Exchange, meanwhile, have been sliding; the price halved last week and closed yesterday at ¥115, down ¥4, to value the company at some ¥2.3bn.

In talks this week with creditors, led by Sakura Bank, Daichibo sought a deferral of ¥2bn in interest payments due this year.

Japanese commercial banks are coming under strain from increasing numbers of such requests, and the country's financial authorities have begun signalling that meeting these is not always justified.

NOTICE

Notice to the Holders of 10% Notes due July 22, 1992 of Central Capital Corporation (the "Company") issued pursuant to a Trust Indenture (the "Indenture") made as of 22 July 1987 between the Company and The Royal Trust Company, as Trustee, is hereby given that Events of Default have occurred and are continuing, under subsections 5.01 (b), (d) and (f) of the Indenture. Further information is available to holders at either address below:

Delivery Address: 393 University Ave., 5th Fl., Toronto, Ontario Canada M5G 1E6
Attention: Bond Group

Mailing Address: P.O. Box 7010, Adelaide St. Postal Sdn., Toronto, Ont., Canada M5C 2V9
Attention: Bond Group

Teletype Number: (416) 813-4555

NATIONWIDE

Subordinated Floating Rate

Notes due July 1998

For the three month period from July 1992 to 21st October, 1992 the Notes will carry an interest rate of 11% per annum with a coupon amount of GBP 276.50 per GBP 10,000 Note, payable on 21st October, 1992.

Nationwide Building Society (Incorporated in England under the Companies Act 1947) is the Issuer of the Notes and is a member of the Bankers Trust Company, London. Agent Bank

U.S. \$75,000,000

SWEDBANK

Subordinated Floating Rate

Notice is hereby given that for the three month period from July 24 1992 to October 26 1992 the Notes will carry an interest rate of 11% per annum. The interest payable on the Notes will be U.S. \$2,447.50 per U.S. \$10,000 Note, payable on 26 October 1992.

By The Chase Manhattan Bank, N.A. (Incorporated in New York, U.S.A.)
July 24, 1992

SUN LIFE GLOBAL PORTFOLIO (SICAV)

Registered Office: 14, rue d'Arlon, Luxembourg

R.C. Luxembourg 827526

DIVIDEND ANNOUNCEMENT

The Board of Directors announces that a dividend has been declared on the Net Assets of the Fund at the rate of 2.30p per share which will be paid on 14th August, 1992 to the respective Shareholders of record at the close of business on 30th June, 1992.

The Board of Directors
30th June, 1992

Brent Walker fails to find a new chairman

By Maggie Urry

BRENT WALKER, the leisure and property group which in March agreed a £1.6bn refinancing with its banks, failed to find a new chairman in time for its annual meeting yesterday.

Instead, Lord Kindersley, who retired as chairman at the meeting, is to be replaced temporarily by Mr Ken Scobie, deputy chairman and chief executive.

Mr Alan Clements, the group's only non-executive director, who had also planned to retire at the meeting, has agreed to stay on for a while.

Lord Kindersley told shareholders that a number of possible candidates had been identified for the chairmanship. He said: "The task facing your board is still enormous and we feel that it would be wrong to

rush into such a vital appointment."

The appointment of new non-executives cannot take place until a new chairman has been found.

It is thought that potential chairmen of the group want to clarify their relationship with the company's banks before accepting the job. Through the refinancing the banks became holders of more than 50 per cent of the group's shares and have to be kept informed of its financial position on a regular basis.

Lord Kindersley also said that he expected news in the next two to three months on the Serious Fraud Office's inquiry into the group's affairs which was launched last summer. Mr George Walker, the former chairman and chief executive, has been interviewed as part of the inquiries.

Lord Kindersley said that trading in the group's two on-going businesses, Pubmaster, which manages a chain of pubs, and William Hill, the betting shop group, was being affected by the recession. Sales of the non-core activities had also proved difficult because of the recession.

An independent expert has been appointed to arbitrate between Brent Walker and Grand Metropolitan, the leisure company, in the dispute over the purchase price of William Hill.

He is Mr Raymond Hinton, a partner at Arthur Andersen, the accountancy firm. Brent Walker is claiming a refund of part of the £685m consideration agreed in 1989 on the grounds that profits did not meet a forecast made at the time. Brent Walker shares were unchanged at 54p.

Taunton closes 14p above offer price

By Richard Gourlay

TAUNTON CIDER, the west country drinks group, yesterday joined a select band of recently-floated companies to begin trading at a premium to the offer price despite the general despondency hanging over the market.

The company's shares opened at 145p and closed at 154p, a 14p premium to the offer price. Apart from Kenwood Appliances, the kitchen tool manufacturer which opened at a premium but has since fallen back to 278p, or a 7p discount, Taunton is the only recent publicly-offered flotation to rise from its offer price.

Despite the relative failure of these issues, bankers and analysts have been at pains to stress that most of the flotations have hit their targets of reducing debt and gaining a public quotation - even if the prices achieved have not been what was first anticipated.

They also stress that institutions have been prepared to pay prices that represent quite high earnings multiples, in the full knowledge that they would likely be left with shares at the underwriting stage because of weak retail demand.

Anglian Windows, which perhaps suffered most from the weak market and perceptions that it was more closely linked to the building sector than may in fact be the case, sold at a 12.3 earnings multiple. Its shares are now trading at a 7p discount at 203p.

Country Casuals, the women's wear retailer, was entirely placed with institutions at 180p - which represented a 15.5 pre-forma earnings multiple. Its shares opened at 145p but had drifted back to 150p by yesterday.

While the method of floating companies through part placements and part open offers may have killed off the stage for the time being, there is unlikely to be any diminution of interest by companies seeking finance through a flotation as the economy moves out of recession.

According to KPMG Peat Marwick, the accounting firm, some £1.68bn has so far been raised in 1992 - double the same period last year excluding the flotation of the electricity companies.

Losses deepen to £0.45m at Elbief

Elbief, the maker of photograph and handbag frames, clocks and mirrors, fell deeper into the red in the year to April 30 and reported a pre-tax loss of £451,000, against £200,000 in 1991. The difficult trading conditions of the first half had worsened, directors said, and they had introduced "more drastic cost cutting measures".

Turnover was static at £4.44m. Losses per share amounted to 3p (0.19p). There is no dividend (0.5p).

A fight to the bitter end

Philip Rawstone looks back over Greene King's battle for Morland

GREENE KING needs about 700,000 shares, a stake of just over 4 per cent, this morning to clinch its £104m hostile bid for Morland, the Thames Valley brewer. Yet Morland's chances of retaining its independence still seem good.

The Suffolk-based brewer launched its bid in May with all the cards apparently in its favour. It bought a 28.5 per cent stake in Morland from the Whitbread Investment Company, which also pledged a further 14.9 per cent if no other bidder emerged.

For Morland, there was a bitter irony about the sudden move that threatened its survival.

Whitbread had been forced to dispose of its shareholding by the government's beer orders. Those were based on a Monopolies and Mergers Commission report that sought to safeguard the independence of regional brewers.

With 43.4 per cent of Morland in its grasp, Greene King confidently made its first, and final, offer for the rest of the shares - 484p in convertibles or 450p cash.

But after a hard-fought nine-week campaign, Greene King succeeded in gaining control of less than another 3 per cent.

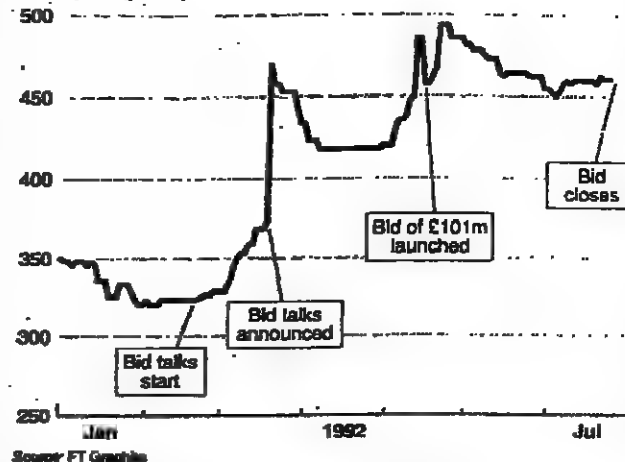
Against the background of a falling stock market - generally considered to favour the bid - several shareholders who accepted the offer have had second thoughts in the last few days and withdrawn.

Royal Insurance, with a 7.7 per cent stake, rejected the bid from the outset, saying "it considerably undervalues the future prospects of the company."

Other institutions with sig-

Morland

Share price (pence)



Source: FT Graphix

nificant stakes - Prudential (7 per cent), Britannic (5.9 per cent), CIN (3.8 per cent) and Refuge (3.1 per cent) - have shown no signs of defecting.

Morland's record and its prospects in a fast-changing brewing industry have been the main battleground.

Mr Simon Redman, Greene King's chairman, opened hostilities by claiming that a takeover made commercial and financial sense. "Regional brewers require both critical mass and strong brands in order to compete effectively in the new environment."

Morland had neither - and it faced serious strategic difficulties as a small independent brewer, Mr Redman claimed. Its 300 pubs, and the limited penetration of the free trade by its Old Speckled Hen ale, were not enough to justify the continued operations of its brewery.

Greene King's IPA and

Abbot ales had a strong market position, with more than 55 per cent of sales outside the brewer's own 825 pubs. High utilisation of its brewery capacity gave it low-cost production.

Merging the adjacent pub estates and closing Morland's Abingdon brewery would bring cost savings and improved margins that would boost trading profits by an initial £2.5m a year, Mr Redman claimed.

Greene King's offer - a multiple of 21 times Morland's 1991 earnings and a premium of 51 per cent on the company's share price when abortive merger talks began in February - was generous, he said.

Sir Humphrey Prideaux, Morland's chairman, dismissed it as "an opportunistic attempt to acquire the company on the cheap." Morland based its defence on its record of the past five years: annual earnings growth of 17 per cent, divi-

dend growth of 16.6 per cent, gearing of only 8.1 per cent and cash deposits of £5m.

The company had achieved the best earnings per share growth in the sector and substantially outperformed Greene King, it said, taunting the predator with its refusal to reveal its 1991-92 profits.

Greene King was later forbidden from publishing its results by the Takeover Panel but described Morland's forecast of a 28 per cent rise in profits this year as "feeble and lacklustre."

Morland's past record was no guide to future prospects in a more competitive industry, it said. But the Oxfordshire brewer was showing up its defences against such charges.

It announced a deal with Courage covering the sale of a minimum 5,000 barrels a year of Old Speckled Hen, and the brewing of 20,000 barrels of Courage beers a year at Abingdon. The deal would generate initial annual pre-tax profits of £300,000, it was claimed.

Morland followed up with the £16.9m purchase of 72 pubs from Innpreneur Estates, increasing its tied estate by nearly 25 per cent. The pubs, it forecast, would make a substantial and growing contribution to profits.

There has been some angry skirmishing around these main lines of attack and counter-attack: over Morland's net asset value and Greene King's unsuccessful forays into leisure businesses, for example.

When the dust settles today, however, it would be no surprise to see Morland emerge, after Devenish and Invergordon, as the third UK drinks company in little more than a year to defy the odds against its survival.

Restructuring battle at Etonbrook intensifies

By Peggy Hollinger

THE BATTLE over a capital restructuring at Etonbrook Properties grew increasingly heated yesterday as the company's largest shareholder attacked directors over fees paid to associated consultancies since 1988.

Mr Andrew Perloff, who through three companies and a personal stake controls 15 per cent of Etonbrook, said companies associated to its directors had taken £1.5m in fees since 1988 compared with payments

to ordinary shareholders of £106,342 over the same period. The information had come from the accounts, he said.

Mr Keith Moss, managing director, said yesterday that the fees were partly due to the ordinary running of the company, and partly a board incentive set up under the Business Expansion Scheme. "The board received 20 per cent of the development profits," he said. "It was an incentive... 750 shareholders invested with us on that basis."

The claims form part of a dispute over plans to repay £1.2m in preference shares which fell due on April 1. That would require a reduction in share capital as Etonbrook does not have enough distributable reserves.

In a letter to shareholders Mr Perloff rejected Etonbrook's claim that the preference shareholders could wind up the company if not repaid as he claimed company law required repayments to be made from distributable profit.

Filofax in black with £0.6m

FILOFAX, best known for its personal organisers, returned pre-tax profits of £532,496 for the 15 months ended March 31, the first full reporting period since a change of management.

For the 12 months to end-December 1990 the USM-quoted group incurred a loss of £1.55m.

Both sets of figures were struck after taking account of exceptional provisions of £602,238 and £1.3m respectively. Turnover totalled £12.7m (£11.1m).

The company is restoring dividends via a 0.5p payment. Earnings for the 15 months amounted to 2.7p (losses 8.5p). The shares closed 3p higher at 38p.

Mr Robin Field, chief executive, said the groundwork had been laid for the company's future as a supplier to the retail stationery trade worldwide.

He added that the core business was "secure, profitable, cash-generating and growing." A net cash balance of £2.5m at March 31 was expected to cover working capital requirements throughout the current year.

Marginal fall in net assets at Derby Tst

Net asset value of Derby Trust showed a marginal decline to 38p by June 30, against 34p 12 months earlier.

Available revenue in the first half slipped to £271,480 (£285,390) for earnings of £2,259p (£3,439p) per income share, all of which is distributed to shareholders.

Bexbuild declines to £133,000

Bexbuild Developments, the USM-quoted property investor, recorded a pre-tax profit of

Green Property improves to £1.01m

Green Property, the Dublin-based development investment and trading group, lifted interim profits by some 20 per cent to £1.01m (£850,000) pre-tax.

The increase from £847,000 for the six months to June 30 reflected net rental income ahead to £23.35m (£22.25m) and other operating income of £1440,000 (£1209,000). Interest charges were static at £1.3m.

The interim dividend is maintained at 1.2p, payable from earnings of 4.39p (£3.76p) per share.

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Telecom Eireann falls by 15p

Telecom Eireann, the state-owned Irish telecommunications monopoly, reported a drop of 15p to 129p (£85.5m), in pre-tax profits for the year to April 2 1992.

Turnover rose 12.8m to £788m despite revenues being constrained by the impact of price reductions introduced last January and reduced overseas contract work. The price reductions will cost £250m in revenues in a full year.

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Abtrust Preferred pays 11.625p

Abtrust Preferred Income Investment Trust, a split-capital trust which came to the market in May 1991, reported net asset value of 111.76p per zero dividend preference share and 82.38p per ordinary income share as at May 31 this year.

Net revenue for the 13-month period to end-May amounted to £1.39m and earnings per income share to 14.33p. A third interim dividend of 2.90825p brings the total to 11.625p.

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Abtrust Preferred Income Investment Trust, a split-capital trust which came to the market

COMPANY NEWS: UK

Amstrad loss may reach £65m

By Richard Gourlay

LOSSES AT Amstrad, the UK consumer electronics group caught by a sharp deterioration in the personal computer market, are likely to have reached £65m in the year to June 30.

The group, launched and still piloted by Mr Alan Sugar, said pre-tax losses would be about £25m more than the market expectations which range around £40m.

Amstrad said the additional losses were the result of erosion of prices in the personal computer market and higher-than-expected restructuring

COSTS.

Inventory reduction and restructuring have, however, increased Amstrad's net cash to £100m from £80m at the end of June 1991.

The announcement was initially greeted by a sharp fall in the Amstrad share price. But the shares bounced to close down only 1p at 39p as the increased cash balance was seen as underpinning the shares and limiting further price falls.

The statement made no comment, however, about the final dividend which analysts say remains seriously in doubt.

"The best hope is that they will pay the final dividend but it is entirely at the whim of the chairman," one analyst said. "It is not justified by earnings or profits and only marginally by cash flow."

A spokesman for the group said the increased losses did not include any provision for further price reductions in the personal computer market. Nonetheless, the group was "well poised now" to compete in a market that has turned into a bloodbath as a result of competitors like IBM and Compaq hitting back at computer clone producers like Amstrad.

Compaq, the US company, revealed on Wednesday a 43 per cent jump in second quarter net income, providing evidence that a new policy of competing with clones on price rather than features was paying dividends.

Analysts believe the provisions and stock liquidation will have been enough to return Amstrad to profits in the current year ending June 1993. While the increased loss was not entirely unexpected, given the all too evident depth of high street discounting, the increased cash pile has increased the quality of net assets.

Boots shares rise 19p after optimistic statement

By John Thornhill

BOOTS' share price rose 4 per cent yesterday following a cheerful trading statement from Sir Christopher Benson, chairman, at the annual meeting.

Sir Christopher said sales of the diversified retailing group were up 11 per cent since the beginning of its financial year on April 1 - in spite of the weak market background. "We are bucking the trend," he said.

The company's statement contrasted sharply with the weak retail sales for June released by the Central Statistical Office earlier this week, which showed a 0.2 per cent drop on the preceding month. Boots shares closed up 19p at 447p.

Boots the Chemist, which forms the group's core, reported sales up 13 per cent over last year, benefiting from strong sales of hay fever medicines and sun lotions due to the warm weather in May.

But all of Boots' other retail chains, which have performed more weakly during the recession, also recorded good sales increases.

Halfords, the car parts business which has struggled since being bought as part of the Ward White acquisition three years ago, recorded an 8 per cent increase in sales despite the closure of several small stores.

Sales at Childrens World and Boots Opticians rose by 14 per cent and 6 per cent respectively.

Price discounting affected the company's DIY businesses, but AG Stanley, which runs the Pads high street chain, lifted sales by 3.5 per cent and Do-It-All, the joint venture with W.H. Smith, achieved a 10 per cent advance.

The pharmaceuticals division increased sales by 11 per cent.

Its Manoplex drug for the treatment of congestive heart failure is in the late stages of registration in several markets.

Some shareholders criticised the 54 per cent increase in the collective pay of the directors, but others argued that it was merited given the solid financial performance of the group.

Arjo Wiggins names Frenchman to replace its chief executive

By Paul Abrahams

ARJO WIGGINS Appleton, the Franco-British paper group, did little to allay the fears of British institutions about the strength of its French minority shareholders yesterday. The group named a Frenchman to replace the group's sacked British chief executive, Mr Stephen Walls.

Mr Alain Soulas, presently chief executive of the paper division of Saint-Gobain, the French industrial company, will take over at the beginning of October. The group said Saint-Gobain has no relationship with Wiggins & Co, the French financial company, which indirectly owns 35 per cent of Arjo Wiggins Appleton (AWA).

At a meeting with analysts yesterday, Mr Soulas said his most immediate priority would be to continue to push through synergies following the merger of the French and British groups. In particular, there were synergy benefits in rationalising production and purchasing which had not yet been achieved.

Mr Soulas told analysts he did not want to increase gear-



Alain Soulas: continuing to push through synergies

ing, but the group would continue to make small acquisitions as they became available. There would be no significant management shake-ups within the company.

He added that he would move to the UK where the company's small headquarters would remain domiciled. The

group's dividend policy would not change.

Mr Tim Rothwell, paper analyst at BZW, said Mr Soulas had a good track record in the industry. However, he said poor trading conditions meant he was downgrading his profits forecast for this year from £212m to £205m, and for next year from £240m to £235m. AWA's shares, which have underperformed the market since Mr Walls was sacked, closed last night 5p up at 218p.

Mr Soulas's move, while not unexpected, was nevertheless a significant promotion, said Mr Jonathan Helliwell, paper analyst at James Capel. He pointed out that Saint-Gobain's paper division had a turnover of about £900m against AWA's sales last year of £2.48bn.

Meanwhile, the company expects to announce more board appointments to replace a non-executive director - Mr Henry Wendt, chairman of SmithKline Beecham, who resigned, and Mr Ian Kennedy, the chief executive of the fine papers and forestry and pulp division, who retired this year. The replacements are likely to be American and British.

See Observer

Greycoat asset value falls 58%

By Peter Pearce

NET ASSETS per share at Greycoat, the property development and investment company which specialises in central London offices, tumbled by 58 per cent from 477p to 301p over the year to March 31.

The fall reflected the annual revaluation and £11m provisions against properties at cost. Last time these were £64m. Profits before provisions emerged at £3.4m (£25.5m), and after provisions the pre-tax loss was £7.6m (£38.5m). Gross rental income grew to £20m (£31.9m).

The company said that the 22 per cent overall fall in the value of its investment portfolio embraced falls of 24.6 per cent in the City, 18.4 per cent in central London, the West End and Victoria, and 15 per cent in the provinces. Some 98 per cent of the portfolio is in offices.

Interest payable jumped to £36.3m (£12.3m), with £8.4m (£32.3m) capitalised. No capitalisation was expected in the current year.

Losses per share amounted to 14.6p (45.1p) but the final dividend is held at 2.9p for a maintained total of 5.2p.

Lloyds Chemists sees advance

By Peggy Hollinger

SHARES IN Lloyds Chemists jumped 18 per cent to 235p yesterday following an optimistic trading statement from Mr Allen Lloyd, chairman and chief executive.

Mr Lloyd said the board was prompted to make the announcement in the face of the sharp decline in the share price over the past month. The price has fallen steadily since June 17, when shares traded at 351p.

The chairman said business remained resilient despite difficult conditions. For the present year like-for-like sales were 9 per cent ahead in the chemists division, 6 per cent in Drugstores, and 5 per cent for Holland & Barrett, the healthfood retailer.

In light of this, the board expected to increase the final dividend by 33 per cent to 4p for the year to June 30, making a total of 5.59p.

He warned, however, that pre-tax profits in the current

year would be some £5m to £6m lower, due to the NHS decision to cut the cost of generic drugs. He added that Lloyds aimed to mitigate the decline through increased margins on own label products and over-the-counter sales.

Mr Lloyd reassured investors that profits should be in line with expectations, unless the NHS decided to backdate reimbursement for generic drugs to April 1. Analysts are expecting pre-tax profits of between £33m and £35m.

Extensive disposals aid First Technology

By Andrew Bolger

FIRST TECHNOLOGY, which supplies crash dummies and safety sensors to the car industry, said extensive disposals helped it make pre-tax profits of £639,000 in the year to April 30, against a £3.03m loss.

The recession-hit group's shares, which crashed from a peak of 500p in 1990, yesterday closed 3p higher at 59p.

The group sold nine non-core businesses and closed one during the year, reducing turnover from £37.3m to £27.8m.

Earnings per share of 2.4p compared with losses of 14.7p, but the final dividend is again passed, resulting in a nil distribution for the year (1p). A capital

reorganisation is planned and it is intended to resume dividends in the current year.

Net borrowings fell from £9.5m to £6m, leaving year-end gearing at 150 per cent. Further significant reductions are expected this year.

Banking facilities with Barclays and National Bank of Detroit will be reviewed in December. The group is confident it will be able to negotiate support at much lower cost than last year, when there was an exceptional charge for professional fees of £386,000.

COMMENT

First Technology has made a good start on the road to recovery, but a lot of fingers have

been burnt since the not-so-distant glory days when the shares topped 500p. The company will have to rely on cash generation to reduce further its debt burden, but should have no great difficulty in cutting gearing to about 80 per cent next year.

Mr Westlake argues as persuasively as ever that increasing consumer concern with car safety will prove good for business. Forecast pre-tax profits of £1.5m next year put the shares on a prospective multiple of just under 8. At that level, they obviously have attractions as a recovery play. However, more safety-conscious investors may wish to wait the resumption of dividends before leaping aboard.

Hill & Smith tumbles to £1.24m

HILL & SMITH Holdings, the West Midlands-based steel fabricator and stockholder, blamed the recession as interim profits tumbled from £2.4m to £1.24m before tax.

The outcome for the six months to March 31 was struck after an exceptional charge of

£212,000 relating to losses incurred by Tipton Steel Stock Holders (Stoke) which was sold after the period-end.

Turnover fell to £31.8m (£38.7m). The interim dividend is 2.1p (1.9p) after adjusting for the scrip issue in March. Earnings were 2.99p (£7.4p).

Decision day for Walbrook creditors

By Richard Lapper

CREDITORS of the stricken Walbrook Insurance, must decide today whether to back a rescue plan which would save off the company's liquidation.

The deal, which could convert many of the company's creditors into shareholders, would close another chapter in the long-running saga of Walbrook's parent, London United Investments, a property and finance company, which was placed in administration in February 1990.

However if the creditors refuse approval, the Policyholders' Protection Board, financed by contributions from British insurance companies, stands to meet millions of pounds in insurance claims.

During the 1980s Walbrook was one of the leading insurers and re-insurers of US liability business in the London market, specialising in covering US doctors, hospitals, accountants

and lawyers, and their insurers, against legal awards for negligence.

But the company, along with four other LUI subsidiaries, Kingscroft, El Paso, Lime Street, and Mutual Reinsurance - the so-called Kelm companies - was swamped by a surge in claims. LUI was placed in administration in 1990, and Walbrook and the Kelm group ceased writing new business. In May this year, Walbrook stopped paying claims after actuaries completed a new, more pessimistic, assessment of outstanding claims.

Walbrook's unpublished 1991 accounts show underwriting losses of £178.5m. The company had negative net assets of £170m after allowing for approximately £461m in outstanding claims and claims incurred but not reported.

Under the rescue plan, launched earlier this month, directors are proposing that

leading policyholders exchange their debts for equity, in a deal which would raise £77m and restore Walbrook's solvency.

Creditors would receive 100 cents in the dollar, but would then be asked to pledge 60 cents immediately in exchange for preferred stock. More than 200 policyholders are each owed over £10m (£20,000) in potential outstanding claims.

However some creditors are strongly opposed to the deal. Transit Casualty, a Missouri-based insurer which went into receivership in 1985, is seeking to appoint liquidators, which it believes would represent a quicker and cheaper solution.

Earlier this week Transit asked Walbrook to supply more material financial information in connection with the rescue plan. As of yesterday, no information had been forthcoming, and, according to advisers, Transit was understood to be "resolutely opposed

to the rescue plan".

If the plan fails, the company faces the prospect of a formal scheme of arrangement, or provisional or full liquidation. The UK's insurance companies, already battered by two years of heavy underwriting losses, could well pick up some of the cost.

In March this year the PFB paid a total of about £37m to pay claims from policyholders of the Kelm companies. Under the Policyholders Protection Act, the PFB pays private policyholders of insolvent companies 90 per cent of outstanding claims.

A court judgment in April broadened the definition of private policyholders to include firms or partnerships, making it possible for many of Walbrook's policyholders to claim for compensation. Between 20 per cent and 25 per cent of Walbrook's 200 biggest policyholders are understood to be able to claim compensation.

Bristol Scotts cuts losses

BRISTOL SCOTTS unveiled preliminary figures for 1991 showing a reduction in pre-tax losses from £770,000 to £562,000.

The leisure and property group also revealed the agreed acquisition of the outstanding 87.6 per cent of Mount Street Fine Wine Company, a wholesaler and retailer of fine wine. Some 37 per cent of its trade is with Bristol Scotts.

Terms of the offer are 645 Bristol shares for every 1,000 Mount Street, which puts a value of 60p on the shares and £822,000 on the whole capital. There is a cash alternative of 50p.

Draft accounts showed that Mount Street incurred increased losses of £236,000 (£85,000) in the year to March 31.

Bristol Scotts' turnover fell to £11.5m (£12m) and trading profit to £786,000 (£1.21m), but a doubled contribution from profit on sale of investments and other income, and reduced interest charges enabled the loss to be cut. Losses per share were 4.66p (11.73p).

Eurotunnel believes 'no significant debt trading'

EUROTUNNEL, the channel tunnel company, does not believe there has been any significant trading in its debt, the company's chief executive, Sir Alastair Morton said yesterday.

He was responding to a comment in yesterday's *Financial Times* which said that a small amount of Eurotunnel's debt had changed hands at a discount to its face value of 30 per cent.

Sir Alastair said that under the terms of its borrowing agreement, the company must be notified if security is assigned to any purchaser of debt.

In the past six months, Eurotunnel has not been notified of any market transactions in its debt involving the re-assigning of security in this way.

However, Sir Alastair said it was possible that debt has been transferred between banks without reassigning security, though he thought it unlikely.

If a bank had bought debt without gaining the right to security it would naturally buy the debt at a discount, he said, since the debt would carry an increased risk.

In addition, he said that no bank can assign its ongoing commitment to provide Eurotunnel with its own banking facilities without the com-

pany's consent - which has not been given in the case of any market transactions in the past six months.

Eurotunnel has 230 banks. To date, it has drawn on more than £4bn of its banking facilities. The company believes that less than 1 per cent of this £4bn has ever changed hands and is not aware of it ever being sold at a discount.

The company also pointed out that it is not planning to seek further finance from its banks or shareholders prior to the opening of the Channel Tunnel towards the end of next year. The need for further funding in the period after opening will be measured during the first year in service in 1994.

Sir Alastair also said that negotiations with Transmanche Link, the consortium of contractors working on the tunnel, are going well. There has been a dispute between Eurotunnel and TML over how much the contractors should be paid for fitting out the rail tunnels and building passenger terminals at Folkestone, Kent and Sangatte, northern France.

Eurotunnel is now believed to be offering TML between £100m and £150m less than TML wants, as measured in 1985 prices.

Offer for Pacific Horizon withdrawn

Jupiter Tyndall Merlin, the fund manager, yesterday announced that the potential offer for Pacific Horizon Investment Trust, which it manages, had been withdrawn.

In June, Jupiter Tyndall blocked an agreed bid from

Martin Currie Pacific.

Jupiter then published restructuring proposals and on July 14 announced a possible bid from another investment trust. On Wednesday Pacific Horizon dismissed Jupiter as managers to the trust.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for last year
Abstract Procter & Gamble	2.9025	July 31	2.5	11.625
Beecham	1.7	Oct 1	2.5	4.5
Centra-Cyclical	2.25	Aug 28	2.25	4.5
Derby Trust	8.2259	Aug 31	8.3429	16.5688
Dreyton Far East	0.125	Aug 28	0.125	0.25
Elbief	nil	-	0.319	0.319
Ewart	0.5	-	0.5	1
Filinvest	0.5	Nov 2	0.5	1
First Technology	nil	-	nil	1
Flem Fidelity	1	Sept 7	1	2
Geared Inv	1.32	Aug 28	1.5	2.82
Green Property	1.24	Sept 30	1.2	2.44
Greycoat	2.9	Oct 1	2.9	5.8
Hill & Smith	2.1	Sept 29	1.91	4.01
Independent	0.5	Oct 14	0.45	0.95
London Merchant	3	Oct 5	2.5	5.5

Dividends shown per share net except where otherwise stated. (C) increased capital. (GSM) stock. *Equivalent after allowing for scrip issue. †Irish pence. ‡First interim.



LMS

Annual Results

Year ended 31 March 1992

Net rental income a record £28.9 million (1991 - £28.2 million)

Shareholders' funds £312 million (1991 - £358.2 million)

Portfolio valuation £388.1 million (1991 - £471.7 million)

Profit before tax £24 million (1991 - £28.9 million)

excludes extraordinary profits of £22.6 million transferred to capital reserve

Earnings per Ordinary share 6.54p (1991 - 7.43p)

Dividends per Ordinary share 3.8p (1991 - 3.6p)

■ 71% of total rental income secured beyond the year 2000

■ 230,000 square feet of new retail space added to the portfolio

■ Net interest covered 3.3 times by net rental income

■ Net borrowings under 24% of shareholders' funds

Report and Accounts available from the Secretary

LONDON MERCHANT SECURITIES plc

CARLTON HOUSE, 33 ROBERT ADAM STREET, LONDON W1M 5AB

PAKISTAN

The FT proposes to publish this survey on September 11 1992. It will be of particular interest to the 92% of professional investors in Europe who regularly read the FT. If you want to reach this important audience, call Louise Hunter Tel: 071-873 3238 Fax: 071-873 3595

Data source: The Professional Investment Community Worldwide 1991

FT SURVEYS

CIVAS INTERNATIONAL LIMITED

BRISBANE CIVAS IS U.S. \$100,000,000

Secured Floating Rate Notes due 1995

Interest Rate 3.975% (3.5% Interest Period July 24, 1992 to January 25, 1993) Interest Periodly US\$100,000,000 Notes US\$1,000,000

July 24, 1992, London by Citibank, N.A., Denver, San Francisco, Agent Bank

Residential Property Securities No.1 PLC

£200,000,000

Mortgage Backed Floating Rate Notes 2018

Notice of Partial Redemption

S.G. Warburg & Co. Ltd. announce that Notes for the nominal amount of £5,100,000 have been drawn for redemption on 26th August, 1992, in accordance with Clause 5(b) of the Terms and Conditions of the Notes.

The distinctive numbers of the Notes drawn, are as follows:-

3	27	52	76	100	124	148	172	197	221
246	270	294	318	342	366	390	414	438	462
1491	1515	1541	1565	1589	1614	1638	1662	1686	1710
1736	1760	1784	1808	1832	1857	1881	1905	1930	1954

On 26th August, 1992 there will become due and payable upon presentation of each Note drawn for redemption, the principal amount thereof, together with accrued interest to said date, at the office of:-

S.G. Warburg & Co. Ltd.

2 Finsbury Avenue, London EC2M 2PA

or one of the other paying agents named on the Notes.

Interest will cease to accrue on the Notes called for redemption on and after 26th August, 1992, and Notes so presented for payment should have attached all Coupons maturing after that date.

£117,200,000 nominal amount of Notes will remain outstanding after 26th August, 1992.

24th July, 1992

THE AUTHORITY FOR WALES

"The Authority continues to play an effective part in the economic regeneration of Wales, preparing the foundations for an accelerated recovery once the right conditions return to the market."

Geoffrey D Inklin, Chairman

THE AUTHORITY HAS:

- CONTINUED WITH AND EXTENDED A PROGRAMME OF LAND ASSEMBLY IN 5 MAJOR URBAN REGENERATION SCHEMES, INVESTING NEARLY £13 MILLION
- DISPOSED OF SUFFICIENT HOUSING LAND DURING THE YEAR FOR THE CONSTRUCTION OF 900 HOMES BY PRIVATE BUILDERS AND HOUSING ASSOCIATIONS
- MAINTAINED A POSITIVE CASH FLOW IN AN ADVERSE PROPERTY MARKET

	1992 (£000)	1991 (£000)
Turnover	9,117	9,618
Gross Profit	5,613	5,467
Profit after Tax	2,096	2,048

RECRUITMENT

JOBS: Survey shows country-to-country differences in rewards for winning promotion up the ranks

“Why all the fuss, then?”
The question, hurled at the Jobs column during a tour of contacts in the North-west of England, had two motives behind it.

One was genuine curiosity about a topic raised all too frequently in this corner of the FT in recent weeks. It is the disappearance, perhaps for ever, of large numbers of executive jobs and the consequent plight of thousands of managers and higher rank specialists thrown out of work in the recession.

The other motive was the rude provincials' constant urge to mock Londoners for assuming that whatever is happening around Britain's capital must also be going on throughout the universe. For the Lancastrians swore they'd scarcely been affected by the said phenomenon. Nor did they even try to hide their *schadenfreude* in doing so.

All of which is a bit awkward for a hack who is not only almost one of their fellow-countymen (having been born 200 yards over the Lancashire border into Cheshire), but writes in an international paper. Can it be that most of you out there have been equally bemused by my essays on the dire effects of “delaying”?

What bosses' pay buys around the world

I can hardly believe same is confined to south-east England. There is evidence that it is being heavily felt in the United States, for example. But I'd be glad of advice from readers elsewhere.

MEANWHILE — to prove that the Jobs column has not become totally London-parochial — to the table below which gives pay indicators for non-delayed managers in 24 countries.

As in previous years, the figures come from the surveys

made by Employment Conditions Abroad, which keeps watch over pay and perks and so on around the world on behalf of some 700 international groups subscribing to its services. Anyone wanting more data thereon should contact Ian Luke of ECA at 15 Britten St, London SW3 3TY; tel 071-351 7151, fax 071-351 9365.

My extracts refer to four ranks of executives in each land. They range upwards from a junior and a middle manager in a sizeable division of a group, to the head of

a function such as marketing and the chief of the division itself. In each case the table gives two sets of figures. First comes the typical gross salary, including any bonus that is regular as distinct from varying with performance or the like. The second figure translates the salary into buying power.

To calculate it, ECA starts by reducing the gross sum to net pay by deducting the tax and like charges standard for a native of the country who's married with two dependent children. The net

is then turned into purchasing power by adjusting for price variances shown by living-cost comparisons. Unfortunately, because of problems in devising a consistent international measure of housing costs, no account is taken of that important outlier.

Although the salary surveys reflect the position at the start of this year, the other currencies have been converted to sterling at the exchange rates in force at the end of the first week of this month. Since no information was

forthcoming on the chief of the division in Japan, the countries are ranked on the buying power of the head of function.

Inevitably, the figures are at best a loose approximation of the real state of pay. They are nevertheless as sound as any others available, and shed new light on differences between countries.

For instance, in giving pride of place to Switzerland, the ECA findings clash with two separate surveys I reported in May and June, both showing the Swiss had

fallen behind the Spanish, French and Germans. That may well be because the other two covered higher ranks, including chief executives, and took account of variable bonuses besides salaries.

One rare feature of ECA's study is that it reflects country-to-country variances in the extra buying power typically gained by winning promotion through the four ranks listed. The greatest reward for same is in Hong Kong, whose division chief is nearly 3½ times as well off as the junior manager. The least is in Norway, with a differential between the two of only about 75 per cent.

Michael Dixon

COUNTRY	Junior manager Gross pay £	Junior manager Buying power £	Middle manager Gross pay £	Middle manager Buying power £	Head of function Gross pay £	Head of function Buying power £	Chief of division Gross pay £	Chief of division Buying power £
Switzerland	33,863	23,477	47,185	30,858	86,044	40,007	97,528	54,807
Germany	30,825	20,573	42,100	28,131	60,160	33,798	88,682	52,646
Austria	27,134	18,898	38,819	25,808	58,302	35,537	91,611	54,125
Hong Kong	18,363	18,252	26,983	25,841	39,289	38,189	58,426	51,673
United States	17,621	14,822	22,247	22,438	42,489	38,705	88,463	50,414
Spain	24,276	18,614	33,205	25,358	46,037	33,657	84,817	45,587
France	23,520	18,319	32,500	24,426	46,571	32,903	65,516	44,340
Italy	23,094	16,716	36,085	22,852	58,711	31,280	78,691	43,812
Belgium	25,724	17,705	36,313	22,175	51,533	28,046	74,966	36,271
Japan	29,822	16,360	43,438	22,467	57,038	27,677	—	—
United Kingdom	20,000	16,036	26,800	20,915	36,600	27,255	49,900	35,235
Canada	20,053	14,806	27,461	19,055	39,620	25,534	52,728	32,202
Netherlands	21,490	15,854	29,221	19,981	41,919	25,353	57,335	31,784
Portugal	15,350	12,653	23,045	17,656	35,085	25,260	52,193	35,573
Ireland	20,820	15,117	27,065	18,253	36,061	22,770	48,093	28,611
South Africa	13,021	12,433	17,273	15,559	24,071	20,536	33,261	27,281
Greece	12,771	10,344	18,050	14,084	25,525	18,860	35,653	25,656
Sweden	22,328	12,693	29,897	15,513	40,141	19,356	53,883	24,496
Denmark	26,751	13,450	35,580	15,886	48,772	19,345	65,883	32,780
Norway	20,107	12,840	26,229	15,382	36,315	18,934	44,827	22,651
Australia	16,070	12,552	22,058	15,715	28,927	18,833	36,843	24,589
Finland	22,298	11,824	29,652	14,036	39,718	17,212	53,219	21,051
New Zealand	11,981	9,703	15,935	12,617	21,313	16,579	28,624	22,017

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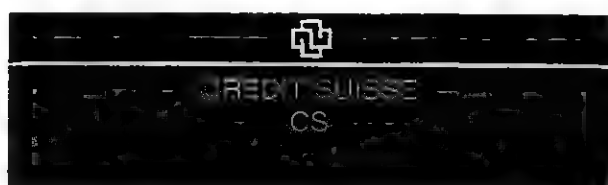
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ACCOUNTANCY COLUMN

Avoiding pitfalls in professional relationships

By David Barchard

SPARE A thought on Monday for two of the super-stars of the UK accountancy profession, Mr Michael Jordan of Cork Gully, and Mr Richard Stone, corporate finance head at Coopers & Lybrand.

Monday is the day that Mr Stone and Mr Jordan appear before the professional-conduct panel of the Institute of Chartered Accountants of England and Wales. They will respond to claims that they breached the institute's ethical guidelines when they agreed to become the administrators of Polly Peck International, the fruit, leisure, and electronics group in October 1990 because during the previous three years there had been a continuing professional relationship between Coopers and Mr Asil Nadir, the group's chairman and chief executive.

The disciplinary committee's by-laws mean that the hearing will take place behind closed doors, which has already drawn a good deal of unfavourable comment in some quarters. Coopers says they are confident, on the advice of leading counsel, that they have not broken the guidelines.

The number of large accountancy firms is dwindling and administrations continue to proliferate. Almost every firm has a relationship with most big companies.

For instance, Touche Ross, the accountancy firm of the third Polly Peck administrator, Mr Christopher Morris, audited Sansul, the Japanese audio and consumer electronics subsidiary that Polly Peck acquired in the year before its collapse. To be fair this is a much more remote link than

Coopers' role as advisers to Mr Nadir, which went back over a decade.

So there must be many accountants who are hoping that the hearing will make it clearer just how the ethical guidelines are to be interpreted.

Beyond that, there is probably not a great deal that can be said at this stage about the hearing itself. But it is perhaps a suitable moment to cast an eye over the 21-month history of the Polly Peck administration over which Mr Jordan and Mr Stone have presided, along with Mr Morris.

At the time of the group's collapse in October 1990, Polly Peck was by far the UK's largest and most daunting administration. Since then several of its *dramatis personae* among the administrators have resurfaced first in the BCCI liquidation and then in the Maxwell administration, but the scale of the challenge for Mr Jordan and Mr Stone remains undeniable.

Polly Peck in October 1990 seemed to be a case of a debt-ridden central operation in London with debt-free subsidiaries across the world that were either cash rich or which, like Sansul, needed some cash to turn them around but seemed to have reasonably good medium term prospects.

A few months earlier the group had been worth £2bn on the market, and only a week or two before it went into administration its bankers were being told that if there were to be a liquidation, there should be around £300m left over for the creditors.

Not surprisingly under these circumstances, and entirely creditably, Mr Jordan and Mr Stone decided that the best course would be to try and straighten out the group's affairs with a view to refloating it eventually on

the stock exchange. They sold off a few of the group's fringe assets from Joseph Le Shark, the small textile company, to the sumptuous antiques collection at 42 Berkeley Square, the Polly Peck group headquarters, and persuaded the bankers (some of whom seem to have taken a relatively rosy view of the group's affairs even after it had collapsed) to inject a little more money and off they went on a world tour.

Even Henry Kissinger might have blanched at the journeys that lay

There must be many accountants who are hoping that the hearing will make it clearer just how the ethical guidelines are to be interpreted.

ahead of the Polly Peck administrators as they shuttled across the globe struggling to tie up a multitude of corporate loose ends - from Curacao to Taiwan and Hong Kong, and from the US to Nicosia and Istanbul.

Just in case any reader should feel a twinge of envy at all this jet-setting, it is only fair to report that these whistle-stop journeys for a few hours in foreign capitals cannot have been much fun. On the other hand they were inevitably very expensive.

By most standards the global shuttling was also not very productive, either for the businesses concerned or for the creditors. One grumble sometimes heard from the creditors is that the administrators did not take a very

commercial approach to the hydra's head of decisions confronting them or do what corporate financiers might have done.

Sansul plunged into heavy losses last year, mainly because of write-offs of good will, and was sold off to a Hong Kong entrepreneur for a dollar.

Hopes of floating PPI Del Monte on the New York stock exchange were dashed before the creditors' committee last autumn, only to be withdrawn this spring when the price of bananas collapsed on the world market, thus depriving the administration of a deal that might have netted upwards of \$400m for the creditors.

The other businesses in the group, which reported turnover over £1.6bn in 1989, have turned out to amount to relatively little in terms of saleable assets. Vestel, the Turkish consumer electronics operation, has survived but there has been a dramatic fall in its profits and market share and it has been shedding subsidiaries to raise cash.

There seems to be no chance of Vestel remitting substantial amounts to the rest of the group or of selling it off and raising money for the administration. Buyers seem to have been found for PPI's shipping line and perhaps also for the Antalya Sheraton Hotel. But there seems to be little chance of raising much from the fruit businesses.

An endless series of trips by the administrators to the Turkish Republic of Northern Cyprus has not unlocked either the records of the Polly Peck companies on the island or any cash balances in accounts there, or even secured control of the group's hotels there for the administration.

The most recent disappointment came when an attempt by the administration to take over Jasmine Court Hotel ended with a scrimmage and a fresh case for the Turkish Cypriot courts.

At the peak of the administration, Coopers had around 30 people working full time on Polly Peck and there are still between 10 and 15 employed. The services of a top administrator cost around £200 an hour, those of a junior accountant between £100 and £150. Not surprisingly, since October 1990 the costs of the administration (£13.1m) have dwarfed Polly Peck's salary bill (£5.02m). Lawyers' fees have made up a further £7.5m. They presumably include the £50,000 paid to Mr Montes Aziz, the Nadir family lawyer, for his advisory services. Mr Aziz subsequently ended up on the receiving end of a Mareva injunction from the administrators who are now trying to reclaim £5.9m from him.

All in all, in 18 months Polly Peck had total income of £51.5m, a good chunk of it garnered from fire-sales of antiques, motor vehicles, and a yacht, and expenditure of £48.9m. Its far-flung cash rich subsidiaries ended up taking £11.4m for repayment of inter-company debt and not remitting profits to the parent company in London. A mere £2.5m was left over for creditors at the end of April this year and there is now talk of a payment of 3p in the pound or 11p on the most optimistic forecast.

One suspects that whatever is said behind those closed doors at the institute on Monday could be decorous and restrained compared to what is in store at the next meeting of Polly Peck's creditors.

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At least 7 years' work experience as Macro or Micro Economists is essential. A Public Sector background or work experience with a leading consulting company would be a distinct advantage.

Macro Economists must be highly skilled in providing policy advice, economic modelling and statistical analysis. Micro Economist assignments will encompass policy assessment and major industrial project appraisal.

ACCOUNTANTS

From Financial, Management or Cost Accounting backgrounds, applicants must hold a recognised UK professional accounting qualification.

Public Sector experience is preferable whilst familiarity with computer based accounting systems is essential.

All appointments offer a highly attractive salary and benefits package.

In the first instance please send a full C.V. in confidence to Austin Knight Recruitment, Knightway House, 20 Soho Square, London W1A 1DS quoting reference A224. Fax 071 439 5744. Applications are forwarded to the client concerned, therefore companies or organisations in which you are not interested should be listed in a covering letter.

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For further details and to arrange an interview, please contact Adrian Simpson BSc ACA, on 071-936 3601 or write to him at Barclay Simpson, Hamilton House, 1 Temple Avenue, Victoria Embankment, London EC4Y 0HA.

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- a hands on approach coupled with the ability to work closely with management using initiative to adapt and develop corporate systems in emerging markets
- effective management skills, a creative mind with an ambition to succeed

Above all, you must have the ability to train and develop locally employed nationals and succeed within an emerging market environment.

Our client would also be interested in hearing from Business Development professionals with the ability to develop new operations. Successful candidates could eventually progress to General Manager positions within the Group.

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Interested candidates should write in confidence to Fiona Davidson, at Nicholson International (recruitment consultants), Africa House, 64/78 Kingsway, London WC2B 6AH, quoting reference number 9527, or fax details on (071) 404 8128 or telephone (071) 404 5501, for an initial discussion.



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Salary, in a range up to around £44,000, is supported by excellent benefits including car, pension, 30 days' holiday, profit sharing and share save schemes, and generous relocation assistance.

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British Gas



Financial Controller

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- **RESPONSIBILITY** is to the Finance Director for maintaining the highest standards of reporting, analysis and control. There is a competent support team of 22.
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- **SALARY** £40,000+ with attractive benefits. Central London based, age range 38-50. Career prospects.

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TK

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This is an ideal opportunity for a recently qualified accountant.

To £32,500

eager to take increased responsibility in a growth oriented business. We are looking for an ambitious and talented individual probably in the 25-32 age range who is currently working either in a major professional practice or an international manufacturing group. You should have experience of US reporting regulations and be comfortable in a multicurrency environment. Senior level credibility, strong communication skills and well developed commercial awareness are essential. Availability for some international travel is also important.

Please reply in confidence, giving concise career, personal and salary details to Paul Corvoso, quoting Ref. L 686.

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58 St. James's Street
London SW1A 1LD

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A UK multinational group is seeking to strengthen its local management team in East Africa through the appointment of a:

Financial Controller

The position will be based at any of the Company's agricultural tool manufacturing operations in Uganda, Rwanda or Tanzania. The appointee, working alongside the General Manager of each operation will report to the UK head office. He/she will be responsible for all the administrative and financial sections of the companies including:

- Ensuring the maintenance of accurate and reliable financial records.
- Preparing the annual financial statements of the companies.
- Preparing budgets and forecasts.
- The modification of the existing accounting systems to allow for full computerisation.

The successful candidate will be a young and energetic chartered accountant with a minimum of two years post qualification experience and will possess strong organisational and accounting skills. He/she will have a good basic knowledge of computers and a working knowledge of French. Regular travel throughout the east and central Africa region will be necessary.

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Applications including a full CV should be sent to:

Gladys Donovan,
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71 Carter Lane, London EC4V 5EQ

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ACA with UK broking
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Shore Capital
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whiteheadselection

Finance Director

Multiple Retailing
M4 Corridor

c. £40,000 + substantial profit share and benefits

The company is part of a major quoted plc and operates over 150 stores nationwide producing turnover of around £50m.

As a member of the small senior management team, the Finance Director will in effect be the right hand man/woman to the Chief Executive. This wide-ranging role calls for substantial involvement in the development and implementation of business strategies combined with detailed responsibilities including financial reporting, improvements to internal controls, cash management and development of IT systems.

A qualified accountant aged early 30s to mid 40s, you will bring a high level of drive, an outward looking, value-added approach to the finance function and the ability to achieve results by motivating staff and colleagues. Retailing experience, particularly EPOS systems implementation, would be distinctly advantageous but not essential.

Please write enclosing a full CV, quoting ref 565 to Nigel Bates, Whitehead Selection Ltd,
43 Welbeck Street, London W1M 7HF
A Whitehead Mann Group PLC Company.

whiteheadselection

Compton & Woodhouse
Specialists in English fine bone china

FINANCIAL DIRECTOR

China collectables - turnover £12.5 million

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We now require a qualified Financial Director, aged 35-45 to join this fast growing company.

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Please write to Mrs R. Ward, Managing Director,
Compton & Woodhouse Ltd., 10 Old Court Place, Kensington,
London W8 4PL.

Financial Controller

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£40,000

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The successful applicant will be a Chartered Accountant, aged 30 years or more, with a strong professional background and preferably some years experience of financial management of a well-organised company—ideally which undertakes major contracts or projects in a number of overseas countries. Particular hallmarks will be excellent analytical skills, total communications ability, hands-on financial modelling and management reporting ability—and the drive and ambition for major career development within this expanding plc. In return, the role will be intrinsically enervating, high profile within the company and the group, and self-rewarding in being an integral part of a growing, successful management team.

Candidates should send a comprehensive cv. or telephone for an application form to Howgate Sable & Partners, Arkwright House, Parsonage Gardens, Manchester, M3 2LF. Tel: 061-839 2000, Fax: 061-839 0064 quoting reference (FI.701E).

Howgate Sable

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New York, NY 10002

FINANCIAL TIMES
A JOURNAL OF BUSINESS AND FINANCE

MOORE INTERNATIONAL DIVISION EUROPE & AFRICA

Financial and DP Auditors International Operations

Moore International is part of Moore Corporation, the acknowledged multi-national leader in the business forms and systems industry, with sales in excess of US\$ 2.5 billion. The positions may be based in either London, Paris or Leiden, The Netherlands, depending upon the successful candidates present country of residence. A travel schedule of up to 15 weeks per annum can be envisaged.

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To participate in systems development projects and in the reviews of data centres and applications throughout the European International Division.

Qualifications : 1-3 years full time computer auditing experience, with a related degree and/or professional qualification. Demonstrable knowledge of financial and EDP controls, preferably in on-line systems and/or in manufacturing. Initiative, self-confidence and the ability to work with limited direct supervision. Fluency in French is essential for the 2 positions.

Applications by letter only for either position should be addressed to :
Jack Hogan - Associate Director Internal Audit - Moore International Division - 22, rue de Sévres
B.P. 306 - 92102 BOULOGNE-BILLANCOURT - FRANCE

Please enclose a comprehensive C.V. with salary history and contact telephone number.

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THE ROLE

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- Drive through new initiatives including the development of more sophisticated capex and cash management reporting procedures.
- Report to and liaise closely with Financial Director. Regular access to Board and parent Group.

THE PERSON

- Graduate qualified Accountant. Age 28-35. Successful track record in retail, distribution or other multi-site organisations.
- Strong personality, excellent motivational and presentation skills. Ability to interface with colleagues across disciplines.
- Pro-active, energetic, commercial approach.
- Credible. High profile professional with strong ambitions to succeed in fast moving environment.

Please apply in writing, enclosing full C.V., quoting Reference TIP 102

THE ICARUS PARTNERSHIP

10 Market Street, Atricham, Cheshire WA14 1QB.
Telephone: 081-926 9296 (24 hours)
The Icarus Partnership is an independent member of the European Personnel Counsellors group. EPC are the pioneers of computer profiling and video interviewing.



Finance Director

Ruhr - Germany

Our Client is an International Logistics Company with considerable interests throughout Europe.

Its German business has developed rapidly through acquisition and organic growth. There is now a need to appoint a very strong commercially orientated Finance Director to develop a full function process and also to supplement, and become a key member of, the small management team.

The successful candidate will be degree educated with an appropriate professional qualification. He/she will be comfortable working in both a UK and German environment and would preferably have previous experience of both - possibly with a multinational company. The position will be based in Germany.

This is an important and very challenging appointment and this aspect will be reflected in the very attractive compensation package.

Please send your details to Maureen O'Connor at the address below or fax to:
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PART-QUALIFIED ACCOUNTANT Circa £18K

You will be 24-30, already gained sound experience in a commercial environment; key responsibilities will be the day to day accounting and management reporting. You should be fully conversant with Lotus/PCs. Benefits will include Pension and BUPA.

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Angela Hunter, Mills & Allen Ltd, 27 Sale Place, London W2 1YR



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The United Nations Children's Fund, with headquarters in New York and offices throughout the world, seeks qualified candidates for the following position:

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Greeting Card Operation, Geneva Switzerland
Under the supervision of the Finance and Budget Officer, analyze the profitability of all income and expenses related to GCO Geneva Office activities. Determine the provisional profitability based on income and costs estimate. Supervise the cost accounting and inventory control.

Minimum qualifications: University degree in accounting, finance or business administration (specialized in accounting); Knowledge of computer software such as Lotus, Harvard Graphics, Word Perfect, Excel;

Five years of experience in cost accounting and/or profitability analysis in industrial and commercial environment at the international level;

Knowledge of French and English.
Please send detailed resume, in English, quoting reference VN-92-076 to: Recruitment and Staff Development Section, UNICEF, 3 United Nations Plaza, (H-3F), New York, NY 10017, U.S.A. Qualified women are encouraged to apply. Applications for this position must be received by 7th August 1992. Acknowledgement will only be sent to short-listed candidates under serious consideration.

UNICEF is a smoke free environment.

MERIDIEN BIAO SA

HEAD OF FINANCE AND ACCOUNTS - AFFILIATES IN AFRICA

Meridien BIAO SA invites applications from qualified accountants (CPA/CA or equivalent) for the post of head of finance and accounts for various affiliates in Anglophone and francophone Africa. The successful applicant, as part of the senior management team, will supervise the financial and accounts department responsible for the timely preparation of budgets and forecasts, management accounts, group consolidation returns, key management reports etc. In addition an important aspect will be compliance with regulatory requirements and liaison with relevant bodies. Selection criteria include five years post qualification experience including some in the banking sector, knowledge of French-based accounting practices and banking regulations, knowledge of computer systems and fluency in French and English. The compensation package will not be a limiting factor.

Applications including full cv. should be sent to:

Managing Director
PH Recruitment Ltd
2 Shenlands
London W6 8AL

INTERNAL CONTROLS AND SYSTEMS DEVELOPMENT Recently Qualified Chartered Accountant c. £27k + BENEFITS

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A challenging and demanding opportunity has arisen in our Finance Department from continued business expansion and application of advanced operating systems. We are seeking to recruit a qualified accountant to review, develop and implement internal control procedures and systems. You should be computer literate with a proven track record in a disciplined environment.

This is a senior finance position with substantial responsibility and scope for advancement.

Benefits include private health insurance, interest-free season ticket loan, a contributory pension scheme and five weeks holiday.

Interested applicants should forward a CV to the Finance Manager, Cromwell Hospital, Cromwell Road, London, SW5 8TU. Telephone 071 378 4233.

Closing date: 6th August 1992.

CROMWELL
HOSPITAL

APPOINTMENTS WANTED

PARIS APPOINTMENT REQUIRED

Resident bi-lingual FCA, 42 years old with an MBA, Director of Finance and Administration. Experience with international banking, fund management, and the insurance industry seeks challenging appointment, in a line function; in a consultancy role or as part of a French start-up. Expertise includes French company laws and administration within the banking and insurance operations (life & general) and US reporting. Remuneration negotiable. Contact tel. 42.60.33.50, day/fax 42.60.30.43 or 43.33.70.33 evgs.

CHIEF ACCOUNTANT

DÜSSELDORF

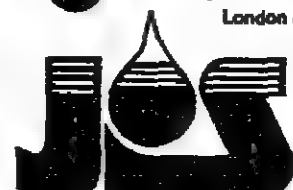
Mediterranean Oil Services GmbH provides a broad range of recruitment and procurement services to the Libyan Oil Industry. It already employs a number of staff from the UK.

Reporting to the Finance Manager, you will be responsible for the management of the accounts receivable and general accounts department; preparation of monthly and annual accounts will be an additional responsibility.

Candidates should have an accounting or business qualification with significant relevant experience in a managerial capacity. Preference will be given to applicants who possess basic German language skills.

This is a rare opportunity to broaden your experience with a well established international German company. You'll be part of a young enthusiastic team and can look forward to an attractive lifestyle in one of Germany's leading business centres. Relocation assistance will be provided.

Please reply in the first instance, enclosing full CV, to Gerald John, Recruitment Co-ordinator, Umm Al-Jawaby Oil Service Co. Ltd., 15-17 Lodge Road, London NW8 7JA. Fax 071-266 2298.



JAWABY OIL SERVICE
RECRUITMENT

Cautious rally helped by retail sector

By Terry Byland,
UK Stock Market Editor

THE GLOOM lifted a little on the UK stock market yesterday as faint glimmers of economic recovery at home were encouraged by a steady tone in sterling and in the other European stock markets. However, a gain of 11.6 still left the FT-SE index just short of the 2,400 mark and strategists were wary of identifying any change in the generally negative trend of the market.

The Footsie closed at 2,399.5, the best of the day, and a 500 trading volume increase to 512.2m shares from the 492.1m of the previous session. The stock market was relieved that the changes in UK government spending policies, hinted at in

the City of London on the previous day, proved less immediately threatening to public investment than feared.

Building and construction shares, most at risk from cuts in public spending, had a calmer session.

More positive for investors was the view expressed by the British Chambers of Commerce that the domestic economy was staging a fragile recovery.

Equities were slow to respond, however, until the annual meeting of Boots, the high street retailer and drugs group, was told that sales were 10.8 per cent up in the first quarter of the year. "Bucking the trend" was the view from the boardroom but equity traders took the statement more favourably.

Account Dealing Dates

First Dealing	Jul 27	Aug 10
Options Dealing	Jul 28	Aug 11
Last Dealing	Jul 29	Aug 12
Annual Day	Aug 17	Aug 21

These dates change may take place from 1993 and will be published in due time.

Nevertheless in spite of a modest improvement in sterling, the international scene continued to provide uncertainty for London which was unsettled by an increase in a key Spanish interest rate.

Confidence was also restrained by a sharp fall in British Aerospace as a large block of stock was placed in the market. The Footsie also suffered the effects of a heavy

setback in Reuters as the weight of analysts' opinion came down increasingly on a negative view of this week's trading session.

But the bears - traders who sold stock last week when the Footsie was around 2,400 - were higher than at present and must meet commitments before the equity account closes tonight - were buyers yesterday. With the September contract on the Footsie edging above 2,400, the underlying equity market staged a technical rally in the second half of the session. Dealers doubted if yesterday's retail or customer business would be worth much more than the £715.9m of the previous session; retail business has for some weeks now remained below the £1bn mark

regarded as the indication of a seriously traded equity market. For UK securities houses, the problems of low turnover are now compounded by serious losses in several leading Footsie stocks.

The good news from Boots brought a general improvement in store and retail issues. Banking stocks also looked very firm but this largely reflected a recommendation from a UK brokerage house.

Heavyweight manufacturing stocks remained uninspired. Wellcome edged higher to 830p as the market awaited the outcome today of the share tender operation. The rest of the pharmaceutical sector, which has attracted investors over the past fortnight, gave ground and closed quietly.

BaE hit by share placing

THE PLACING of a large slice of stock in British Aerospace sent the shares tumbling to a five-year low, making BaE one of the day's worst performing stocks in the FT-SE list in percentage terms.

At the day's low, the shares were down 21 at 188p as dealers reacted to a placing by securities house S.G. Warburg of a block of 5.5m early in the session at 188p a share. Later, bargain hunters pushed the stock to end a net 10 down at 189p, on hefty turnover of 15m.

The sale of the block of BaE shares at well below the market price inspired a renewed spate of negative stories regarding the woes of one of the UK's leading manufacturing companies, and in particular over the company's cash position.

Reuters crumbles

Dealers were surprised by the speed of a fresh fall in Reuters shares. The stock was under no pressure at the close yesterday but plunged in mid-morning when a block of 400,000 shares were sold to have been offered around the market by one leading securities house, with no takers. Other marketmakers responded by chopping their quotations.

By the close the shares had weakened 60 to 108p after relatively keen turnover of 1.8m. So far this week the stock has fallen by 134p.

The shares have been under sustained selling pressure all week following the interim profit statement, which was underpinned by a cautious comment on revenue outlook. A presentation to analysts in New York on Wednesday evening was believed to have gone well, however.

Boots optimism

An optimistic trading statement from Boots took the market by surprise, the shares jumping 19 to 447p in heavy turnover of 4.4m. Chairman Sir Christopher Benson told the annual meeting "we are bucking the trend", and disclosed that group sales were up 10.8 per cent in the first quarter.

Analysts suggested that sales growth of 7 or 8 per cent

would have been more than acceptable and that these figures are exceptionally good. Mr Ian Macdonald, at Nomura Research, said this shows that in spite of a depressed retail background it is still possible to do well, but he warned against using Boots as a guide for the whole sector.

Nomura, which admits to being towards the bottom of market forecasts on Boots, lifted its profits forecast for 1992/93 to £410m from £385m.

Amstrad shock

Recent worries about trading at Amstrad proved well-founded as the group disclosed that losses in the year to end-June will be approximately £85m higher than it had previously expected.

The news saw Amstrad shares drop to 34p before late support left them only a net penny down at 29p. The rally came when the market decided that the group was likely to maintain the dividend in view of its £100m cash holding.

Turnover was a heavy 26m, with one leading agency broker said to have been offering a sizeable block of shares during the afternoon. Two blocks of 8m and another of 1.5m were traded at 35 1/2p late in the day. The cashbacking story in Mirror Group Newspapers continued, with the shares pushed 3 1/2 higher to 68p on turnover of 6.2m. Since the MGN relisting last Friday some 54.8m of

the shares have changed hands.

Dealers said it was entirely feasible that a stakeholder could have acquired a near 3 per cent holding, or around 14m shares, but that any stake in excess of 3 per cent would have to be revealed by today.

Dealers in Lucas Industries quickly moved to sell the shares after what appeared to be a severe downgrade from Midlands-based broker Albert E. Sharp, making the stock the day's worst market performer in percentage terms.

The shares fell 7 to 102p, after traders at first failed to take note of a 290m pension fund refund, thus mistaking a £10m current-year profits downgrade to 215m from the broker as a much bigger cut.

Sentiment was further weakened by a lowering of estimates from UBS Phillips & Drew, which is predicting that the company will make no profits this year, and from Strauss Turbulla, which is forecasting an underlying loss.

Spring Ram dropped to 122p before stabilising and closing 7 down at 126p after an agency cross of some 3.9m shares at 182p, thought to have been carried out by the group's own broker, Panmure Gordon.

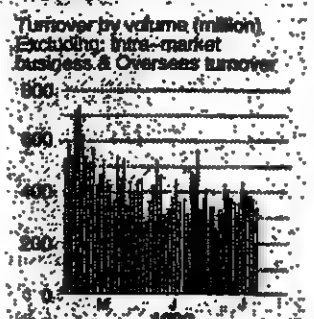
A big agency cross of some 5m shares at 830p was partly responsible for turnover of 17m in HSBC, which ended 2 1/2 off at 835p.

The banks sector provided two exceptionally strong per-

FT-SE All-Share Index



Equity Shares Traded



14 higher at 314p and Lloyds 12 better at 421p.

BP delivered the outstanding performance in a mixed oil sector, advancing 5 to 207p on notably high turnover of 16m. Specialists said the stock was boosted by a mixture of switching from Shell and straight buying from overseas.

The closure of the tender offer in Wellcome shares today was enlivened by a statement from the company that it would not sell any shares below 58 and that it was willing to reduce the amount of shares on offer - initially 300m - in order to create a healthy after-market. Wellcome formed a penny to 830p.

Lloyds Chemists surged ahead 36 to 235p on turnover of 2.4m shares, helped by good news from Boots and by a reassuring statement from Mr Allen Lloyd, the chairman and chief executive.

New shares in Tannin Elder closed 13 above the offer price, at 183p.

In spite of pleading strong attendances, Euro Disney said high costs would push it into the red for the first quarter to September 1992. The news left the shares 8 off at 1015p, their lowest since January last year.

MARKET REPORTERS:

Joel Kibaze, Colin Millham, Christopher Price, Steve Thompson.

Other market statistics, Page 22

FINANCIAL TIMES STOCK INDICES

	July 23	July 22	July 21	July 20	July 17	Year Ago	High	Low	Since Completion
Government Bonds	85.19	85.21	85.19	85.96	85.33	84.74	85.75	85.11	127.40
Fixed Interest	105.76	105.74	105.69	105.09	106.14	93.95	106.35	97.15	106.35
Ordinary Shares	1806.1	1803.0	1811.0	1824.1	1852.1	1808.2	2149.7	1803.0	2149.7
Gold Mines	93.6	93.3	93.7	95.8	94.0	188.8	160.8	83.6	734.7
FT-SE 100 Share	2290.5	2287.9	2415.6	2403.7	2431.9	2576.5	2737.8	2287.9	2737.8
FT-SE Euroshare 200	1094.87	1095.41	1109.52	1108.12	1131.06	1166.01	1249.79	1094.87	1249.79

Ord. Div. Yield	5.11	5.11	5.04	5.05	4.98	4.74	Base 100 Dec 31/1978, Paid 10/1979, Dividend 10/1979, Base 100 Dec 31/1978, Paid 10/1979, Dividend 10/1979
Dividend Yield (%)	7.39	7.40	7.26	7.27	7.17	6.14	1770.5, Base 100 Dec 31/1978, Paid 10/1979, Dividend 10/1979
Dividend Yield (%)	17.03	17.02	17.35	17.34	17.57	15.18	1770.5, Base 100 Dec 31/1978, Paid 10/1979, Dividend 10/1979

FT-SE 100 Share	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	5 pm
Open	2290.5	2287.9	2415.6	2403.7	2431.9	2576.5	2737.8
Close	2290.5	2287.9	2415.6	2403.7	2431.9	2576.5	2737.8

BUILT EDGED ACTIVITY

Indices July 22 July 21

GIH Edged

Bargains

5-Day average

90.4 87.5

SE Activity 1974

Excluding intra-market business and Overseas turnover.

London report and latest Share Index.

Tel: 0891 120001. Calls charged at 36p/minute plus 4p/minute for all other times.

TRADING VOLUME IN MAJOR STOCKS

Stock	Volume	Value	Stock	Volume	Value	Stock	Volume	Value
BP	1,000,000	£100m	Shell	500,000	£50m	British Telecom	200,000	£20m
Shell	500,000	£50m	British Telecom	200,000	£20m	Amstrad	100,000	£10m
British Telecom	200,000	£20m	Amstrad	100,000	£10m	Boots	50,000	£5m
Amstrad	100,000	£10m	Boots	50,000	£5m	Wellcome	30,000	£3m
Boots	50,000	£5m	Wellcome	30,000	£3m	Lloyds	20,000	£2m
Wellcome	30,000	£3m	Lloyds	20,000	£2m	HSBC	15,000	£1.5m
Lloyds	20,000	£2m	HSBC	15,000	£1.5m	Spring Ram	10,000	£1m
HSBC	15,000	£1.5m	Spring Ram	10,000	£1m	Tannin Elder	5,000	£0.5m
Spring Ram	10,000	£1m	Tannin Elder	5,000	£0.5m			

EQUITY FUTURES AND OPTIONS TRADING

A STRONG squeeze towards the close of yesterday's session helped the September FT-SE contract regain some of its recent losses in an otherwise uneventful day in stock index futures.

The first trade in the contract was struck at 2,485 which led some dealers to hope for a firm session. But with both independent traders and large institutions choosing to remain on the sidelines, September soon

drifted lower.

Sporadic mid-morning buying led to a brief rally, but this petered out after the few orders were filled and the contract returned to its downward direction, reaching the day's low of 2,382 just after lunch.

Bargain hunting together with a good initial performance on Wall Street saw a reversal in the fortunes of the contract which gathered momentum in the last hour of trading, leading to a squeeze

and a strong final burst.

September closed at 2,422, up 21 on its previous close, and around 6 points ahead of its fair value premium to cash of about 18. Turnover returned to a modest 7,588.

Dealers reported a dull session in traded options. Turnover totalled 29,118 contracts, of which the FT-SE option accounted for 10,581 lots. BP was the most actively dealt stock option with a day's total of 2,108 lots.

FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1992. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

	Index	Day's Change	Est. Earnings Yield (%)	Gross Div. Yield (%)	Net Div. Yield (%)	Index	Day's Change	Est. Earnings Yield (%)	Gross Div. Yield (%)	Net Div. Yield (%)
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LONDON SHARE SERVICE

AMERICANS

Company	Price	Change	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	590	5
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LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Notes	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593
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● Current Unit Trust prices are available on FT Cityline. Calls charged at 35¢/minute cheap rate and 45¢/minute at all other times. To obtain a free Unit Trust Code Booklet ring (071) 925-2128.

AIR Unit Trust Managers Limited (1000)
51 Raffles Place, LeFrere, Middle (187) 187 0000 2507

For Agents see Providence Capital
AEGION Unit Trusts Ltd Q1409W

Country	1990	1991	1992	1993	1994	1995
Germany	5	101.40	102.90	109.90	-1.49	3.03
Indonesia	5	49.57	49.67	51.78	-0.23	0.92
Lebanon	5	39.99	39.99	42.22	-0.21	1.95

	PO Box 156	Orchestrator, Kent	045 490 08	450 490
American Growth	5	61 25	61 25	64 91
American Satellite Co	5	71 22	71 22	76 13
Australia	5	50 59	50 59	63 09

... 6/15 4.31 103 414 103 10

Income & Growth	773.40	57.18	301.20
(Income Units)			
Master Portfolio	773.40	57.18	301.20
(Income Units)			

City Financial Unit Trust Movers Ltd (1100)
1 White Hart Yard, London Bridge, SE1 073-407 990
Investment Advisor - RCB Financial

Bo. Accrual	76.01	76.01	80.86	0.33
Commercial Union Prudential	74.01	74.01	74.01	0.00
Equity Income	113.74	118.15	125.69	-0.02

[illegible][illegible]

Flon. Inc P Folds ..	0	63.69	63.69	65.08	-1.39
Flon. Cap P Folds ..	0	106.7	106.7	108.4	-1.7
General Requirements ..	0	94.25	94.25	95.00	-0.75

[illegible]

Granville Unit Tot August Ltd 00659

Special Size	54	199.85	202.79	216.80	-1.6
Uniform Weight	54	302.85	307.91	308.67	-1.5
Stock of Britain	54	44.82	44.52	44.15	-0.3

Chen	70.86	71.94	72.34
Citi	25.93	25.93	27.31
Invest & Credit	29.66	29.66	31.00
Morgan Ctl & PT	72.18	72.18	73.22

De (Account)	6	39.60	39.60	584.6
Credit Expense Gains	5	39.58	39.58	41.6
De (Account)	5	41.36	41.36	45.3

1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030

For Mayflower Contact us Tomorrow UT
Mercury Fund Managers Ltd CLO00

1

Account Unit	95.42	95.42
Midland Penna. Pension Unit Trust		
Unit	70.06	71.87
	63.00	63.00

-0.31.49
 -0.01.45
 Area Equity 6185.77 87.2nd 92.

PB Box 120, 51/59 Rue Luv, Norwich 8
 Manager Team 107.43 83.43 96.7
 GK Contact 107.43 83.43 96.7

1.5A

Post & Fuel Int.	36.35	36.35
(Ocean Unit)	47.64	47.64
Insurance	46.56	47.56
Interest	2.33	2.33

[illegible]

0.21	0.18	0.15	0.12	0.10	0.08	0.06	0.04	0.02	0.01
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40.74	-0.04	40.70	Western Union	5	20.66	20.66
44.27	-0.05	44.22	Western Union	5	47.13	47.13
51.03	-0.18	50.85	Western Union	5	48.55	48.55
52.36	-0.28	52.08	Western Union	5	18.24	18.24

[illegible]

1997	100.0	100.0
1998	100.7	101.9
1999	99.9	91.5
2000	99.9	91.5

Vol. 0541250	Car. Label Age	22	22	22	22
	European Age	22	22	22	22

98	52	17	-0.79	1	36
99	50	61	-0.36	1	36
01	52	13	-0.57	1	36
02	52	14	-0.58	0	36

21	54	4	28	5	65
22	12	0	27	5	65
23	36	0	22	2	43
24	53	5	15	2	22

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Compiled with the assistance of Lautro 55

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Continued on next page

FT MANAGED FUNDS SERVICE

Dr. J. H. H. H. H.

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FOREIGN EXCHANGES

Dollar down on policy unease

THE DOLLAR again drifted lower on the foreign exchanges yesterday as dealers started to think that central banks in the US and Europe might not be ready to intervene again to keep the currency above its all time low, writes James Blair.

Monday's concerned central bank intervention took the dollar up to a high of DM1.5020 the following day. But, since then, its effects have started to wear off and the US currency was yesterday testing a low on the day of DM1.4810.

There is still no clear indication on whether the central banks have a policy on the dollar. Yesterday, Mr. Michel Sapin, the French Finance Minister, said that Monday's intervention had been well-timed and highly successful. But dealers may have been affected by a comment from Mr. Alan Greenspan, the Fed chairman, at a bi-annual testimonial on Wednesday that the Federal Reserve has no firm target for the dollar's exchange rate. This

underlines suggestions made by some analysts that the intervention was prompted by the British, French and Italian central banks rather than the US. "The Europeans had so much more to gain from the move than the US," said one analyst yesterday.

Another indicator suggesting that the US economy is in a sluggish shape did not help sentiment, with the latest weekly survey of US jobless claims rising by 19,000. The dollar ended the day half a penny down from its previous close at DM1.4830.

Sterling closed firmer against the D-Mark for the first time this week, finishing half a penny up at DM2.8375. However sentiment towards the pound was still bearish. The most serious factor weakening the currency yesterday was the Bank of Spain's decision to raise interest rates by 60 basis points to 13.0 per cent. The move puts more pressure on the UK to tighten monetary

policy in order to maintain within its permitted limits against the D-Mark in the European Monetary System.

The decision by Mr. John Major's government to tighten controls on public spending did not seem a factor in the pound's rise. "It may have helped a little," said one dealer. "But the view in the market is that this government has talked through on monetary policy before without doing anything, and this may be more of the same."

Nevertheless, sterling's performance was not matched by other currencies. The Italian lira fell back to L758.6 from a previous close in London of L758.2. The French franc was softer against the D-Mark at FF43.377, compared to a previous close of FF43.378. Only the Spanish peseta showed strength, finishing at 63.78 compared to a previous close of 64.10.

£ IN NEW YORK

	July 23	Latest	Previous
Spot	1.9140-1.9150	1.9020-1.9070	
1 month	1.9150-1.9160	1.9020-1.9070	
3 months	1.9150-1.9160	1.9020-1.9070	
6 months	1.9150-1.9160	1.9020-1.9070	

Forward premiums and discounts apply to the US dollar

STERLING INDEX

	July 23	Previous
6.30 am	91.8	91.9
9.00 am	91.8	91.9
10.00 am	91.8	91.9
11.00 am	91.8	91.9
12.00 pm	91.8	91.9
1.00 pm	91.8	91.9
2.00 pm	91.8	91.9
3.00 pm	91.8	91.9
4.00 pm	91.8	91.9

Source: Reuters. Sterling index based on 1990-1992-100. Bank of England index based on 1990-1992-100. *Rate as of July 22

CURRENCY MOVEMENTS

Jul 23	Bank of England Index	Morgan Guaranty Change %
Sterling	92.0	-70.2
U S Dollar	60.5	-18.3
Canadian Dollar	98.4	-1.8
Australian Dollar	111.0	+12.8
Belgian Franc	112.9	-1.0
Dutch Krona	111.3	+5.8
3-Mark	121.0	+26.7
Swiss Franc	110.6	+18.7
French Guilder	116.0	+1.3
French Franc	96.5	-10.8
Lira	96.5	-19.5
Yen	138.2	+74.0
Peseta	108.1	-18.2

هكذا في نسخة

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SEI Singapore (24/7)	267.26	278.26	269.26	272.00	416.77 (22/7)	212.22 (17/7)
SEI Asia (24/7)	1139.06	1111.0	1221.0	1149.0	1327.00 (22/1)	1886.00 (24/4)
JSE Industrial (25/7/7)	4166.0	4156.0	4233.0	4214.0	4689.00 (14/5)	4156.00 (12/7)
SEI Asia Korea*	516.53	526.00	511.84	505.30	641.46 (8/7)	505.30 (12/7)
AFPM						
Merid SE (24/12/69)	214.03	216.10	220.56	217.87	266.51 (26/7)	214.03 (23/7)
AFRICAN						
Afrinvestor Cap. (12/3/7)	839.40	851.3	860.30	849.8	1014.50 (11/5)	839.40 (23/7)
SWITZERLAND						
Suisse Ind. Ind. (12/12/58)	881.6	799.7	811.4	789.6	883.40 (11/5)	748.50 (8/1)
SBC General (1/4/57)	682.8	687.1	616.0	607.8	682.30 (11/5)	601.10 (8/1)
TAIWAN*						
Weighted Price (20/6/66)	3978.87	4134.80	4159.03	4147.59	5391.63 (18/1)	3978.87 (23/7)
THAILAND						
Bank of SET (20/4/75)	753.02	757.46	754.25	758.92	832.39 (7/4)	667.84 (1/5)
WORLD						
W.S. Capital Ind (11/17/70) SI	482.5*	485.9	491.0	496.3	542.10 (7/1)	467.50 (8/4)
Sam Top-100 (24/6/70)	846.15	845.70	899.32	854.76	976.55 (25/5)	845.15 (23/7)

*Saturday July 16: Taiwan Weighted Price: 4248.55, Korea Comp. Ex. 505.64.
 * Subject to official recalculation. * Calculated at 15.00 GMT.
 * Base values of all indices are 100 except: Austria Traded, 823.20; NEX Cos., 8415.56; Sam Top-100, 1556 (Overall) and DAX - 3,000; JSE Gold - 255.7; JSE 25 Industrials - 254.3 and Australia All Ordinary and Mining - 500; for Christ of Unemployment.

FINANCIAL TIMES

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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Continued on next page

NASDAQ NATIONAL MARKET

3:00 pm prices July 23

	#	Site					
	Obs.	100%	High	Low	Last Chang.		
sp	0 15	16	261	23	22%	22%	-½
sp	0 20	2	88	8½	6	8	-½
inst	112	8	64 w22½	21½	22½	24½	+½
inst		8	1092	75	14½	14½	+½
ola	8	003	5½	6	0½	—	-½
sch	14	80	8½	8	8½	8½	+½
inst	8	000	24	2½	2½	—	-½
Ch	14	21	12	11½	11½	—	-½
inst	0.04	17	130	19½	18½	19½	+½
inst	9	85	7½	7½	7½	—	-½
inst	13	205	7	68½	6½	—	-½
2 F	19	1577	23½	28	28½	24½	+½
Ch	20	258	13½	12½	12½	—	-½
Tot	7	859	8	7	7½	—	-½
inst	0.29	29	119	48½	40	48	-½
Des	4	3	5½	4½	4½	—	-½
2BC	0.08	5	209	9½	08½	9	—
CP	487	2503	4½	4½	4½	4½	+½
son	0.80	52	23	17½	17	17½	+½
del	11	130	14½	12½	14½	14½	+½
CP	1.90	12	458	58½	55½	58½	+½
2 S	0.30	2	282	13	12	12½	+½
ref	8	812	8½	8	8	—	-½
ref	5	230	2½	3½	3½	—	-½
Pr	1.00	18	227	44½	43½	44	—
Wtr	2.50	7	14	35½	35	35½	+½
inst	0.78	11	1171	28½	25½	28½	+½
2 A	0.25	35	75	12	11½	11½	-½
inst	0.30	16	2010	32½	31½	32½	+½
IBC	0.40	7	204	19½	18½	19½	+½
se	60	575	30½	30	30½	—	-½
inst	1.04	13	2160	33½	32½	33	+½
Pr	0.84	20	1830	35	34½	34½	+½
cro	2.24	304	11½	11½	11½	—	-½
gile	0.80	12	109	16½	16	16	-½
lac	0.08	17	59	12½	11½	12½	+½
2SA	0.20	5	254	7	8½	8½	+½
Tar	0.10	72	152	18½	15½	18	-½
Cl	1.07	17	408	22½	21	21½	-½
2Dy	22	51	16½	15½	15½	—	-½
ar	0.05	44	76	38	37½	38	+½
inst	0.06	67	152	13½	12	13½	+½
2B	42	121	19	18	18½	—	-½
mcB	1.80	5	2	25	20½	23½	+½
B	0.80	15	208	16½	16½	16½	+½
Te	441	430	28½	24½	28½	—	-½
inst	14	55	8½	5	8½	—	-½
2m	14	8450	28½	27½	27½	—	-½
inst	19	39	32½	31½	31½	—	-½
2m	0.48	24	188	38½	37	38	+½
inst	0.11	63	8208	30½	27½	27½	-½
Tr	17	2	17½	17½	17½	—	-½
isc	48	3494	20	26½	26½	—	-½
mea	2726	6956	22½	20½	21	21½	+½
reg	0.44	20	208	27½	26½	27½	+½
2m	8	730	1½	1½	1½	—	-½
inst	213	1826	63½	52½	62½	—	-½

age	5	151	37	633½	36½	+½
br	21	417	32½	32½	39½	-½
doct	0.18	79	57	20	27½	+½
acc	21	29	7½	8½	7½	+½
med	41	1253	5½	4½	8	+½

- T -

age	5	2563	3	2%	3	+½
br	25	70	8	8%	8	+½
pr	0	70	10	40	39½	40
ed	18	1376	25½	24½	25	
on	1	1590	10	11½	11½	-½
ip	18	157	18½	18½	19½	+½
or	0	34	40	18½	20½	20½
ize	18	487	17½	18½	17½	-½
ash	1,400	10	3	39½	37	39½
id	12	117	11½	10½	10½	-½
ne	7	58	8	45½	6	
ak	72	10574	19½	18½	18½	-½
it	1	3,554	6	6	6	
er	17	69	18½	18½	19	-½
ip	0	01	18	1448	22	21
ec	12	963	7½	7½	7½	
am	77	2795	11½	11½	11½	
ed	0,45	81	386	25½	23½	25½
Med	59	618	51½	30½	31½	31½
er	3,25	25	63	39½	38½	39½
am	18	8211	6	5½	5½	+½
u	0	230	15	87½	17½	17½
er	11	517	6½	5½	5½	-½
id	12	101	18½	18½	18½	
ip	0,72	10	30	38½	29	29
re	12	1155	6½	6½	6	+½
de	17	109	8½	8	8	-½
ed	1,80	12	31½	28½	37½	37½
Lab	23	4852	13½	13½	13½	
u	0,04	16	792	18½	18½	18½

- U -

er	0	55	24	189	52½	51	51½	-½
b	600	854	6	6½	6	6½	+½	
de	0,86	14	168	15½	15	15½	-½	
ip	1,72	13	19	48½	49½	49	-½	
is	0,40	14	7	12½	12½	12½	-½	
g	16	540	16	19½	19½	19½	-½	
n	1,60	13	198	36½	25½	25½	-½	
ng	0,76	11	432	24	23½	23½	-½	
y	7	270	3½	2½	2½	2½	-½	
ory	0,52	10	30	9	8½	8½	-½	
ed	16	108	13½	12½	13	13½	-½	
er	42	6	20	26	24	24	-½	
is	12	145	6½	5½	5½	5½	-½	

- V -

net	248	67	50½	49½	49½	49½	+½
er	0,93	23	73½	19½	13	13	+½
de	17	554	23½	22½	23	23	-½
me	24	703	22	20½	20½	20½	-½
is	23	152	20	19½	19½	19½	-½
Real	16	474	16½	17½	18	18	-½
ed	531	74	6½	6½	6½	6½	+½
is	5,25	62	7	62½	61	62½	+½

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3:00 pm prices July 23

ASL	0.540	9	9	116	24%	24	24%	+½
ASX	1.400	25	207	53	25	25%	25%	+½
WPI	0.80	10	189	26	24%	25%	26%	+½
AM	0.280	16	123	49	49%	47%	47%	+½
PM	0.24	15	55	47	40%	41%	41%	+½
AD	1.80	17	126	41%	40%	41%	41%	+½
ch	2	468	3	2%	3			
bre	1.04	12	124	41%	40%	40%	40%	+½
sch	32	1657	18%	17%	18%			+½
nyct	51	478	51	40%	51			
ced	0.25	9	20	16%	16			
MA	33	174	8%	6%	6%			
raw	0.58	12	3561	20%	20	20%		
bye	68	7270	4%	4%	4%			+½
me	1.60	23	67	35%	34%	34%		+½
ene	205	15	10%	9%	10%			+½
Dr	0.40	63	266	16	15%	16%		+½
sl	0.28	14	16	20%	18%	18%		+½
agl	0	38	4%	4%				
h	50	3	6%	6%				
jeon	0.48	24	2426	23%	23%	23%		+½
ng	1.11	1	1162	1%	1%	1%		+½
tan	0.40	0	253	4%	3%	3%		+½

- X - Y - Z -								
22	1630	20%	20%	20%				+½
ap	6	676	13%	13%	13%			+½
Fr	0.84	30	364	24%	24%	24%		+½
en	4	389	4%	4%	4%			+½
mb	1.44	10	15	56%	54%	55		+½

**BUSINESS
LOCATIONS IN
EUROPE**

The FT proposes to publish
this survey on

EUROPE

October 31 1992.

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1. The first step in the process is to identify the problem or issue that needs to be addressed. This involves gathering information and understanding the context of the problem.

or contact your usual Financial Times representative.
Data source: ^a *EBRS 1991*

FT SURVEYS

Rise in jobless claims offsets overseas gains

Wall Street

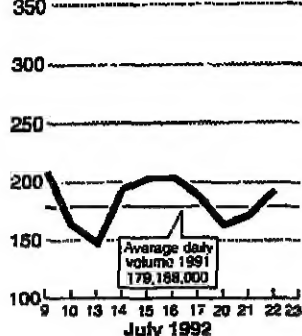
US share prices were little changed at midsession as rise in unemployment insurance claims and concerns about the political outlook counteracted a recovery in Tokyo and a large fall in long-term bond yields at home, writes Patrick Harverson in New York.

By 1 pm the Dow Jones Industrial Average was up 0.54 at 3,278.15. The more broadly based Standard & Poor's 500 was also virtually unmoved at the halfway mark, down 0.19 at 410.74, while the Amex composite fell 0.61 to 383.58 and the Nasdaq composite added 0.92 to 564.80. Turnover on the NYSE was 101m shares by 1 pm.

The announcement from the Labor department of a 19,000 rise in state unemployment insurance claims during the week ending July 11 was an early blow to sentiment as the market had been anticipating only a small rise in claims. Rumours that the vice-president Mr Dan Quayle may be replaced to boost President George Bush's re-election chances heightened political

NYSE volume

Daily (million)



uncertainties and added to the market's gloom. However, a fall in long-term bond yields provided some support for stocks.

Earnings continued to dominate among individual stocks. Salomon climbed more than \$1 early on, but eased back to stand \$3 higher at \$36 1/2 after the securities group reported strong second quarter profits, in spite of a \$150m charge taken to cover some of the costs relating to the settlement of last year's bond trading scandal and any subsequent lawsuits.

Delta fell \$1 1/4 to \$52 1/4 after the airline reported a \$180.2m loss in the second quarter, compared to the modest profit earned in the year-ago period. Airline earnings this past quarter have been hit hard by the recent price war among domestic carriers. Other big airline stocks were also lower, with AMR, parent of American, down \$2 1/4 to \$62 1/2, and UAL \$1 lower at \$11 1/4.

Walt Disney eased \$3 to \$36 1/2 in spite of a solid rise in fiscal third quarter earnings to 41 cents a share. The company warned, however, that its recently opened Epcot Disney unit in France would post a loss for this year.

On the Nasdaq market, Au Bon Pain fell \$1 1/4 to \$14 1/4 after Morgan Stanley dropped the franchise bakery and cafe group's stock from its emerging growth focus list.

Canada

TORONTO remained flat at midday, the TSE 300 index gaining 0.6 to 3,412.7. Declines led advances by 212 to 172. Volume rose to 23.9m worth \$844.9m, bloated by an agency cross of 9.8m Torstar B shares.

FINANCIAL TIMES

Friday July 24 1992

Analysts despair as Milan falls further

The recent collapse in share prices threatens their existence, writes Haig Simonian

The Italian equity analyst, one of the more exotic species prowling in the world's financial jungle, is threatened with extinction following the recent collapse in share prices on the Milan stock exchange.

Observers had already spotted the danger signs late last year as trading volumes dwindled in spite of the implementation of long-awaited market reforms. However, the predicament of the well-groomed, Bocconi-educated analysts has become acute following the killing of a leading anti-Mafia judge last weekend and the government's inept handling of the liquidation of Enim, one of the country's three state holding companies.

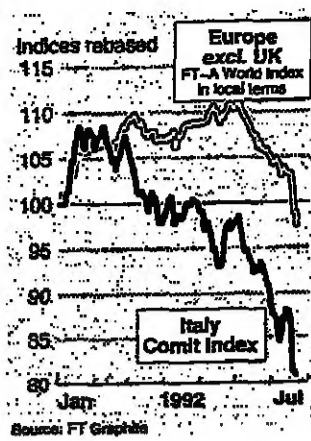
Both events severely dented Italy's fragile international credibility and prompted long-suffering domestic and foreign investors to dump what was left of their Italian equity holdings. The reasoning behind their decision is compelling, and not even the most bullish broker can find something positive to say about the Milan stock market. Indeed, most analysts believe that the out-

look will get worse before it improves.

Political uncertainty hangs over the bourse in spite of the determination of the new government, led by Mr Giuliano Amato, to tackle structural ills, such as the public sector deficit, and its decision to speed up the privatisation of state companies. But, with around 500 parliamentary amendments to its mini-budget plan alone ahead of this week's parliamentary debates, the coalition, based on a slim majority, has yet to prove that it can deliver.

While many of Mr Amato's ideas are laudable, dealers fear that putting them into practice could expose his government's Achilles heel. That would be particularly damaging in the case of privatisation. Mr Amato's concept of forming two "super-holdings" under the Treasury to take charge of many public sector assets had been criticised as woolly and bureaucratic, which explains the revision yesterday in favour of a simpler structure.

Uncertainty about the fate of the Eni and Eni holding companies could cast a shadow over existing privatisation plans.



Source: FT Graphs

The flotation of Iri's Finmeccanica subsidiary and Eni's Agip and Snam operations are still on course but their success could well be soured by investors' hostility towards Italian equities.

The impact of the Bank of Italy's decision to raise the discount rate twice this month, to 12.75 per cent, was immediately felt on equities. Meanwhile, rates for securities repurchase agreements reached a record 17.56 per cent on Wednesday, against 16.03 per cent at Friday's previous

tender. With the Bundesbank showing no sign of relaxing its monetary rigour, Italian rates look set to rise further.

Intervention by the central bank and rate rises have relaxed the pressure on the lira and rumours of an imminent lira devaluation have eased. However, the chances remain of a depreciation from a position of greater stability, perhaps once the 1993 budget has been passed by end-September, limiting the appeal of equities to non-lira investors.

The prospects for corporate profits are poor. The recent collapse of share prices could be seen as an opportunity to pick up bargains, but the general outlook for earnings in 1992 and 1993 is bleak.

Mr Roberto Condulmari of Gemina-Credit Lyonnais Sim predicts an average 8 per cent fall in quoted companies' net profits this year. That could be a conservative estimate if the government stamps on consumer demand in its attempt to cut the deficit. So the flickering signs of economic recovery may die out. Virtually the only good piece of economic news came yesterday

with the report that inflation remained steady last month at 5.5 per cent.

Corporate profits will also be eroded by rising interest rates. The higher cost of credit has weighed on the corporate sector, and penalised highly geared groups. Ferruzzi-Montedison in particular.

Banking and construction shares have also been savaged. Concerns about credit quality have been heightened by the likely economic slowdown, while problems in the bond market could lead to write-downs and lower securities trading profits for the banks. The construction and cement sectors are in the doldrums in view of the likely slump in orders from a public sector chastened by recent corruption scandals.

Meanwhile, Italian equity analysts in Milan and London are desperately trying to justify their existence. "We are developing a series of worst-case scenarios to examine the possible effects of a variety of government decisions, like tariff freezes, on company profits," says one. "Are you free for lunch?"

ASIA PACIFIC

Hopes of government help lift Nikkei above 16,000

Tokyo

SHARE prices rebounded on news that the government would meet to discuss the stock market slump, and the Nikkei average, which had dropped to a six-year low on Wednesday, moved back above the 16,000 level, writes Emiko Terazono in Tokyo.

The 225-issue average jumped 497.98 to 16,089.34. The weakness on overseas markets prompted arbitrage selling in the morning, pulling the index down to the day's low of 15,330.00. An announcement by Mr Kiichi Miyazawa, the prime minister, that the government will hold an emergency meeting today to discuss support measures for the market triggered buying in the futures markets, and the Nikkei advanced to the session's high of 16,084.30.

In spite of the sharp rally in prices, volume dipped from 272m shares to 250m. Rises led declines by 614 to 339, with 150 issues unchanged. The Topix index of all first section stocks gained 22.07 to 1,227.82, and in London the ISE/Nikkei 50 index edged up 0.42 to 965.80.

The futures index surged as investors rushed to cover short positions, prompting arbitrage buying and bargain hunting in the cash market. Most participants were encouraged by Mr Miyazawa's announcement.

However, some investors were sceptical about the outcome. "There was some relief in the market, but if there is nothing new decided at the emergency meeting, the market may go down," said a fund manager at Dai-ichi Life.

Analysts said measures to boost the economy were needed to lift sentiment. "It is not up to the cabinet to decide on monetary policy, so the effects of the meeting on the market are questionable," said

Mr Yuichi Kohashi, strategist at Daiwa Securities.

Stocks heavily depressed on Wednesday recouped losses. High-technology issues, which were lower on earnings worries, advanced. NEC put on Y19 to Y504 and Fujitsu Y11 to Y580.

Dealers once again sought speculative theme stocks for short-term trading purposes. Meiji Milk Products, the day's most active issue, climbed Y37 to Y932 and Taiyo Fishery gained Y25 to Y360.

Banks were also firmer, with Industrial Bank of Japan appreciating Y10 to Y1,640 and Sakura Bank Y33 to Y949.

In Osaka, the OSE average recovered 248.41 to 18,190.94, rising for the first time in six days. Volume remained flat at 23m shares.

Roundup

THE STEEPEST fall among the region's markets yesterday was registered by Taiwan, which ended at its lowest level since January last year.

TAIWAN's weighted index lost 775.93, or 4.2 per cent, at 3,978.87, but after an intraday low of 3,954. Turnover expanded to T\$30.35bn from Wednesday's T\$18.57bn.

Some analysts said the setback reflected the slowdown in economic growth and lack of confidence for company earnings in the second half of the year.

HONG KONG declined by 1.5 per cent amid uncertainties over a dispute between China and Britain regarding the financing of a new airport. The Hang Seng index shed 93.28 to 5,917.16. Turnover increased to HK\$3.50bn from Tuesday's HK\$3.13bn. The market was closed on Wednesday because of a typhoon.

Banks generally lost ground, with HSBC finishing 50 cents down at HK\$54 and Bank of

East Asia HK\$1 off at HK\$37.

SINGAPORE was broadly lower, with shipyard issues falling in late trading. The Straits Times Industrial index slipped 12.25 to 1,424.85 in volume of 47.13m shares, against 45.83m. Declines outpaced gains by 153 to 53.

SEOUL retreated after a two-day advance. The composite stock index closed 7.47 off at 518.53 in turnover of Won10.5bn, after Won16.29b.

Yukong and Yukong, which are among companies bidding for South Korea's second mobile telecommunications contract, moved ahead by Won900 and Won1,000 respectively to Won24,400 and Won24,900.

MANILA staged a further improvement, helped by gains in the oil sector. The composite index ended 16.97 higher at 1,470.76. Oil issues showed rises ranging from 6 per cent to 13 per cent, while the oil index advanced by 10 per cent. Combined turnover contracted to 275m pesos from 313.7m pesos.

KUALA LUMPUR declined on profit-taking. The composite index lost 4.53 to 822.14 in turnover down to M\$12.18m from M\$16.1m. Falls overwhelmed rises by 227 to 50.

AUSTRALIA recovered from a poor start to close modestly higher on balance after trading dominated by the debut of GIO, the former New South Wales government insurer. The All Ordinaries index ended 3.5 ahead at 1,610.7.

GIO accounted for 15 per cent of the day's turnover of A\$239.5m. It opened at A\$2.65, a 25-cent premium to the issue price, but fell to close at A\$2.53 after volume of 17.8m shares.

NEW ZEALAND's NZSE-40 index slid 16.31 to 1,532.20 as a result of weakness on Wall Street. BOMBAY fell sharply, the BSE index finishing 139.76, or 4.96 per cent, weaker at 2,678.34.

EUROPE

Bourses mostly lower as Spain raises rates

BOURSES were mostly lower yesterday, as Spain raised its interest rates, writes Our Markets Staff.

MADRID reacted calmly to the 0.6 point rise in the benchmark money market rate to 13 per cent, although the rise exceeded some analysts' forecasts. The general index closed down 2.07 at 21,433 and turnover was estimated to be low.

Santander's 17.4 per cent increase in first half figures pleased investors although its shares lost Ptas60 to Ptas3,795, in line with the market. Among construction stocks, FCC lost another Ptas10, or 4.5 per cent to Ptas5,990, while Telefonica gained Ptas5 to Ptas1,040 on US buying.

FRANKFURT slid into negative territory late in the session. Having seen a day's high of 1,647.48 the DAX ended 4.85 lower at 1,623.76, while at mid-session the FAZ was 0.28 weaker at 643.76. Turnover fell to DM6.1bn from DM6.5bn.

Disappointing first half retail sales data contributed to pessimism with the publication of a 3 per cent fall in western Germany.

Early gains made by blue chips were lost by the close. Siemens, which rose as high as DM632, closed 20 pts lower at DM632.10 and Daimler finished down DM2.50 at DM703 after an intraday high of DM713.80. Chemical stocks were vulnerable, with BASF down DM4.20 at DM216.50 and Hoechst DM3.60 lower at DM229.40. One of the day's major losers was Linde which shed DM20 or 2.8 per cent to DM753.

PARIS endured another day of volatile trading to finally end higher after falling for seven consecutive trading days. The CAC 40 index rose 7.07 to 1,734.58 in turnover esti-

FT-SE Eurotrack 100 - Jul 23									
Hourly changes									
Open	10.30am	11am	12pm	1pm	2pm	3pm	close		
1066.15	1065.68	1063.80	1061.35	1059.65	1058.58	1060.13	1059.53		
								Day's High	Day's Low
								1066.73	1054.94
Jul 22	Jul 21	Jul 20	Jul 17	Jul 16					
1060.87	1075.64	1064.04	1057.57	1120.48					

Base value 1000 (20/10/90).

noted at FF2.5bn.

News that Euro Disney expects to make a net loss in its fiscal year ending September 30 was greeted with a rise of 15 centimes in the stock to FF7.4. The stock had fallen earlier in the week in anticipation of the announcement.

The cement maker Lafarge Coppée gained FF6.10 to FF305 on the back of pleasing second quarter results from its US subsidiary. Another gainer

was Havas up FF14.60 or 3.3 per cent to FF455.50 in reasonable volume.

Among the losers were BSN down a further FF14 to FF11,045 and L'Oréal down FF76 to FF903. Higher interest rates in Spain unsettled Carrefour, the retailer with Iberian interests, which fell FF7 to FF2,517.

MILAN fell further as strong selling overwhelmed attempts to trigger a technical recovery.

The Comit index fell 1.89 to 408.47 in turnover estimated at near Wednesday's L113.4bn.

Fiat fell L12 to L4,530 and Generali dropped L259 to L36,150.

OSLO recovered but there were few fresh factors to stimulate trading. The all-share index rose 2.51 to 378.50 in low turnover of NK141.5m.

Norsk Hydro, due to publish its first half results on Monday, added NK12 to NK147.

BRUSSELS fell in low turnover of BF721m on the first day of the new forward accounting period. The Bel-20 index lost 5.46 to 1,139.89.

Petrofina rose BF25 to BF110.775 with 8,540 shares traded while BBL advanced BF20 to BF3,480.

VIENNA fell to its lowest-ever close as the 18-share ATX

index lost 17.59 or 2.1 per cent to 794.38. News of a 15.7 per cent decline in first half operating profits at the building materials group Wienerberger led the market lower. Wienerberger's shares fell Sch200 to Sch4,100.

STOCKHOLM saw its lowest closing level since January 1991 following an increase in short-term interest rates. The Affärsvärden index fell 1.1 to 839.4 in turnover of SKR388m from SKR292m.

Among active Astra B shares slipped SKR2 to SKR52C and Volvo B declined SKR4 to SKR38.

AMSTERDAM's CBS Ten dency index closed down 0.3 at 115.2. Among active stocks Alzo lost FI 2.20 to FI 138 while Elsevier bucked the trend, gaining FI 1.10 to FI 106.40.

There is a limited amount of exhibitor space available at the conference

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY JULY 22 1992										TUESDAY JULY 21 1992										DOLLAR INDEX	
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	1992 High	1992 Low	Year ago (approx)				
Australia (69)	142.20	+0.2	110.78	114.02	110.05	126.46	-0.1	4.31	141.95	110.24	112.39	108.85	126.56	-0.1	4.31	153.68	140.54	148.05				
Austria (19)	155.48	-0.5	121.10	124.58	120.53	120.52	-0.6	2.42	156.31	121.39	123.78	120.56	121.27	-0.8	2.42	186.70	155.48	178.05				
Belgium (42)	147.42	-0.8	114.82	118.20	114.08	111.43	-1.5	5.52	148.98	115.39	117.62	114.86	115.22	-1.2	5.52	152.27	135.87	129.59				
Canada (115)	127.46	-0.1	99.27	102.19	98.36	109.88	-0.3	3.23	127.82	99.11	101.04	98.78	110.20	-1.2	3.23	142.12	134.32	139.35				
Denmark (36)	237.60	+0.0	185.06	190.52	183.67	185.17	+0.0	1.90	237.59	184.52	188.11	183.86	185.10	-0.1	1.90	273.94	226.81	254.87				
Finland (18)	74.46	-0.7	58.00	59.71	57.62	53.59	-0.4	3.22	75.00	58.25	59.38	56.04	53.82	-0.8	3.22	89.80	73.64	96.54				
France (104)	153.22	-1.7	119.34	122.85	118.56	120.53	-1.8	3.98	155.98	121.06	123.41	120.82	122.98	-1.6	3.98	163.76	146.08	151.32				
Germany (65)	121.07	-1.1	94.30	97.09	93.69	93.69	-1.1	4.46	122.45	95.10	96.96	94.76	94.76	-1.2	4.46	126.69						
Hong Kong (54)	250.57	+0.0	195.16	200.91	193.92	248.80	+0.0	3.29	250.67	194.67	196.46	193.96	249.90	-0.1	3.29	259.65	176.36	163.75				
Italy (16)	158.57	+0.2	125.17	125.17	122.71	125.00	+0.3	4.22	158.21	122.67	125.26	122.43	124.57	-0.1	4.22	171.78	151.78	158.57				
Japan (78)	62.71	-0.1	49.65	50.28	48.53	52.96	-0.4	3.89	62.88	49.77	49.73	48.80	53.04	-0.8	3.89	62.71	75.53	75.53				
South Korea (43)	93.29	-3.2	72.66	74.80	72.20	74.80	-2.0	1.14	96.36	74.94	76.29	74.38	76.29	-1.4	1.14	102.27	93.29	102.27				
Malaysia (24)	246.83	-0.1	196.29	194.95	191.05	217.47	+0.0	2.44	246.95	195.89	196.50	190.20	216.50	-0.1	2.44	251.87	216.50	216.50				
Netherlands (18)	149.70	+0.6	116.25	117.64	113.50	149.84	+0.6	1.20	149.61	113.32	114.34	112.81	149.86	-0.5	1.20	173.77	135.62	132.22				
Netherlands (23)	160.56	-1.0	126.05	127.74	124.25	123.00	-1.0	4.56	162.13	125.92	126.36	124.27	124.25	-0.7	4.56	179.29	147.78	138.29				
New Zealand (14)	47.08	+0.4	36.67	37.78	36.44	45.89	+0.3	1.93	46.50	36.42	37.13	36.29	45.46	-0.4	1.93	48.82	40.21	40.82				
Norway (23)	164.29	-1.5	127.87	131.73	127.14	130.80	-1.5	1.93	165.71	129.47	131.99	129.01	132.43	-1.2	1.93	182.95	161.26	166.84				
Spain (36)	239.36	-0.6	194.07	197.67	192.01	155.67	-0.1	2.1	239.64	192.61	195.98	187.29	195.98	-0.1	2.1	252.85	192.76	195.98				
Sweden (38)	199.75	-1.6	155.68	160.16	154.57	169.71	-1.3	3.04	203.08	157.72	160.78	157.15	171.88	-0.8	3.04	263.80	197.04	245.04				
Switzerland (81)	137.48	-2.0	107.07	110.23	106.38	99.40	-2.1	5.91	142.27	108.94	111.06	108.55	101.48	-1.6	5.91	161.72	137.48	142.27				
Sweden (29)	184.46	-1.7	143.67	147.21	142.75	147.06	-1.6	2.78	187.58	145.66	148.62	145.17	150.10	-2.0	2.78	200.28	173.89	193.92				
Switzerland (82)	108.99	-1.8	94.89	94.40	84.35	96.29	-1.7	2.40	110.56	85.94	87.51	85.84	90.00	-1.8	2.40	118.05	95.98	98.98				
United Kingdom (228)	180.73	-0.7	144.91	144.91	141.91	144.91	-0.7	1.48	180.73	144.91	144.91	141.91	144.91	-0.7	1.48	180.73	168.84	180.73				
USA (522)	107.47	-0.7	130.36	134.21	128.53	167.37	-0.7	2.99	166.82	130.88	133.43	130.42	166.82	-0.7	2.99	177.66	150.92	153.23				
Australia (790)	145.95	-1.3	113.67	117.03	112.96	113.73	-1.3	4.26	147.90	114.67	117.10	114.18	115.18	-1.6	4.26	166.88	139.31	137.26				
Norlie (102) (717)	100.33	-2.7	78.15	84.47	73.64	81.83	-2.7	1.23	104.59	73.66	76.39	73.08	81.23	-1.8	1.23	108.52	100.33	108.52				
Canada Pacific (1507)	116.78	-2.0	92.51	96.23	91.91	94.84	-1.5	3.07	121.23	94.15	95.97	93.81	96.24	-1.5	3.07	141.96	116.78	141.96				
Europe America (837)	164.86	-0.7	128.41	132.21	127.60	163.45	-0.7	2.80	165.96	128.89	131.40	128.45	164.55	-1.6	2.80	189.55	164.86	189.55				
Europe U.S. Ex (562)	124.82	-1.2	97.22	100.11	96.61	98.11	-1.2	3.1	126.37	98.15	100.07	97.82	99.42	-1.4	3.1	131.87	124.82	131.87				
Europe Pacific Ex Japan (444)	169.40	-0.9	126.36	131.91	126.36	169.40	+0.0	2.55	169.40	126.36	131.91	126.36	169.40	+0.0	2.55	175.31	169.40	175.31				
Europe Pacific Ex Japan (444)	169.40	-0.9	126.36	131.91	126.36	169.40	+0.0	2.55	169.40	126.36	131.91	126.36	169.40	+0.0	2.55	175.31	169.40	175.31				
World Ex U.S. (1701)	131.31	-1.4	102.28	105.30	101.63	116.50	-1.4	2.82	133.19	105.44	105.68	103.08	117.79	-1.7	2.82	150.58	127.21	137.54				
World Ex U.S. (1699)	131.31	-1.4	102.28	105.30	101.63	116.50	-1.4	2.82	133.19	105.44	105.68	103.08	117.79	-1.7	2.82	150.58	127.21	137.54				
World Ex. So. At. (2162)	135.20	-1.0	105.38	108.42	104.63	118.27	-1.1	2.82	137.13	106.50	108.68	106.13	119.59	-1.0	2.82	153.05	130.04	147.75				
World Ex Japan (1750)	159.09	-0.9	129.91	127.58	122.14	144.08	-0.8	3.46	160.46	124.63	127.06	124.21	145.50	-0.8	3.46	183.40	153.09	183.40				
The World Index (2223)	135.59	-1.4	106.06	108.72	104.93	118.74	-1.1	2.92	137.52	106.81	108.88	106.43	120.07	-1.3	2.92	155.70	130.66	140.75				